No. 29,722

Monday September 9 1985.

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World news

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The EEC foreign ministers today BAT relaunch their attempt to make the to-ins Community more competent and streamline its cumbersome deci-

Sion-making process.

The ministers meet in Laxembourg to decide on the procedure and timetable for the talks on amending the Treaty of Rome. The proposal has split the community, with Britain, Denmark and Greece wanting to limit any changes in-

volving national sovereignty.

Member states will have until mid-October to put formal proposals for change with a December deadline for agreement. Page 12

Syria asked back

Lebanese Prime Minister Rashid Karami called for the return of Syrian troops to impose order in Beirut barely three years after Is-rael forced them out. Page 2

Parties deny split

The leaders of the two British centre parties, the Liberals and Social Democrats, denied there was a split in their electoral alliance. Page 5

Star wars rejection

Canada has turned down President Ronald Reagan's offer to partici-pate officially in research on the star wars project, but will provide normal government tax incentives and grants to Canadian companies receiving contracts. Page 2

Pakistan law move

Pakistan's military Government moved a parliamentary bill to amend the constitution to bar courts from challenging martial law, under which the country has been ruled since 1977.

Election killing

Sikh extremists shot dead a youth leader of the ruling Congress (I)
Party in the first killing since campaigning began three days ago in
the Punjab elections. Page 2

About 100 barges blocked the Seine in protests about competition from SNCF, the French national rail-

Seine blocked

ways. Page 2

Stranded at airport Sixty-four Mauritanians expelled from Libya last week are stranded at Madrid airport after their comtry refused to admit them. Mauritania accepted women and children who had accompanied the men.

Vigilantes moved

Israeli paratroopers ordered armed Jewish vigilantes off the streets of Arab towns in the West Bank which have been hit by Palestinian attacks. Page 2

Norwegian poll Voting began in the remote commu-nities of Norway ahead of today's main poll for the 157-seat Storting

(parliament). Page 12 Rau for Moscow

Johannes Rau, the likely next leader of West Germany's opposition Social Democrats, left for Moscow to seek business for North Rhine-Westphalia, his home state. Page 2

Hard work order

Soviet leader Mikhail Gorbachev has told officials in key oil and grain regions to boost output through harder work and new technology or face dismissal.

Tamils 'burned'

About 34 Tamil bus passengers were burned alive in Sri Lanka by a group of Sinhalese, a Tamil guerri-la spokesman said in Madras, southern India. A Government official in Sri Lanka could not confirm

the incident. Iran takes base

fran said its troops took eight vil-lages on the Iran-Iraq border and an Iraqi base in an attack on the northern Gulf war front.

Business summary

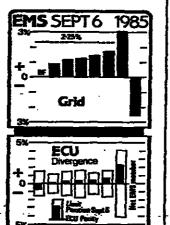
EEC tries BAT to sell UK subsidiary for \$193m

INDUSTRIES, tobaccoto-insurance multinational, plans to sell its subsidiary Grovewood Securities, an industrial holding company, for about £140m (\$193m).

BAT is understood to have received a cash offer from an un-named UK company for Grove-wood, which has interests ranging from Brands Hatch motor racing circuit to builders' merchants and nursing homes.

Grovewood chairman John Danny has been given the chance to try to organise a rival management buy-out backed by a consortium of

THE BELGIAN franc continued to improve last week, showing little reaction to the dissolution of parlia-



ment and a half-point cut in in the country's bank rate to 9% per cent. The firmer trend developed without any assistance from the central

bank, receiving a boost towards the end of the week when the dollar rose sharply against the D-Mark. A stronger dollar usually helps the weaker members, as funds are switched out of D-Marks and into dollars to a greater extent than from other EMS currencies. The Italian lira stayed at the top of the system and showed a useful rise from the previous week.

on the weakest currency in the system, defines the cross rules from which no currency (except the line) may move more than 24 per cent. The lower chart gives each currency's divergence from its "central rate" against the European Curren-cy Unit (ECU), itself a basket of Eu-

TOKYO share prices improved in fairly active trading in Saturday morning's session, reflecting Wall Street firmness. The Nikkei-Dow index rose 25.21 to 12,479.06 and the

Stock Exchange index was 0.44 higher at 1,002.16. Page 25 CANADA'S Government faces growing criticism over its handling of two Alberta banks which col-lapsed last week. The failures have also raised questions about the role

of external auditors in alerting the authorities to potential trouble spots. Page 13 SOUTH AFRICA discovered it has

few friends left in the international financial community during the 10-day tour of financial capitals by Dr Gerhard de Kock, Governor of South Africa's Reserve Bank.

SALOMON BROTHERS, Wall Street investment bank, and a group of other Wall Street firms, plan to acquire PGB Securities, a U.S. Government bond inter-dealer broker owned by Mabon Nugent.

MICHELIN has become the latest major French private company to turn to the equity market, with its first rights issue in 15 years expect-ed to raise about FFr 1bn (\$116.5m)

partially privatised this year. The flotation, of 30 per cent, will be the country's biggest. Page 16

White House set to reverse policy on S. Africa sanctions

BY STEWART FLEMING IN WASHINGTON AND ANTHONY ROBINSON IN JOHANNESBURG

IN AN abrupt policy reversal aimed of the proposed sanctions out completely. It is expected to ban computer sales that could help South African Government to announce today that it will impose a package of economic sanctions out computer sales that could help South African Government to a enforce spartheid and sales of the made it clear vesterday that he was unsure precisely what the

Senator Robert Dole, the Republican majority leader in the Senate, said yesterday that if the Administration adopts the measures he is expecting he may try to postpone until next year a Senate vote on sanctions legislation.

pose a ban on the import of gold vacation today.

Krugerrand coins. Senator Dole indicated that as a result of talks he Republicans in both the House and

In adopting its own sanctions only clear the Senata, but almost package the White House is expected to embrace some of the propos-ride a Presidential veto. als already in the legislation on

until South Africa agrees to the nu-clear non-proliferation treaty.

The expected White House move to apply sanctions itself against represents a dramatic reversal of its policy stance. Hither-to officials have indicated that Pressenator Dole's comments followed a report in the New York
Times yesterday that the White
House was seeking a ruling from
the General Agreement on Tarilis
and Trade (Gatt) to permit it to be

Senator Dole and other top had had with Secretary of State
had had with Secretary of State
George Schultz he thought the New
York Times report was probably
accurate.

In adopting its own sanctions
In adopting its own sanctions

Senator Dole said yesterday that Capitol Hill, such as the ban on U.S. he felt that if the White House and bank loans to South Africa, but to the Congress were to be seen work-water down others and leave some ing together on sanctions against

He made it clear yesterday that he was unsure precisely what the Adminstration's sanctions package would contain and partly for this reason he would await the details of the adminstration to the details of the administration to the details of the administration to the administration of the announcement before deciding whether to try to postpone the vote due later this week.

He pointed out that he would also have to get approval of Senate for-eign relations committee chairman, nator Richard Lugar, and Sens tor Nancy Kassebaumn, to the dewr Nancy Kassesaumh, to the de-lay. Senator Lugar is reportedly maintaining that he is not ready to let the sanctions legislation drop unless the White House embraces all its provisions.

The U.S. move followed further idence from South Africa that Mr P. W. Botha, the state President, is continuing to take a tough line.

In a statement referring to the possibility of South African businessmen having exploratory talks with the banned African Astional Commes (ANC). We Bothe said Congress (ANC), Mr Botha said

Continued on Page 12 SDP debate, Page 5

Thatcher acts in U.S. **Army contract battle**

BY BRIDGET BLOOM IN LONDON

the biggest U.S. Army contract ever warded to foreign bidders from going to a consortium of French

Downing Street and the Defence President Ronald Reagan about the counts say as much as 18 to 20 per \$4.3bn contract in which Plessey and France's Thomson CSF are inon European Monetary System exchange rates. The upper grid, based

ing fielded in consortia led respec-tively by the U.S. Rockwell Internaand Electronics (GTE).

comes in the wake of telephone and much of the so-called special rela-

tervened when it became known gramme. France has that the U.S. Army was on the posed the SDI plans. Ministry yesterday confirmed that verge of recommending acceptance the British Prime Minister, Mrs of the GTE/Thomson offer, which will weigh up the domestic political Margaret Thatcher, had written to was substantially below – some accommending acceptance

Britain also hopes U.S. officials will weigh up the domestic political implications of the deal in a con-

British Ptarmigan system and the try and the Foreign Office clearly areas. French Rita - Réseau integre de Transmissions Automatique - be-cal guns were needed if the contract

Officials declined yesterday to tional and by General Telephone disclose the contents of the Thatchand Electronics (GTE). er communication, but it is under-Mrs Thatcher's intervention stood the Prime Minister made

BRITAIN is making a major politi- letter contacts between Mr Michael tionship between the U.S. and Brit-cal and industrial effort to prevent Heseltine, the British Defence Sec- ain and referred, in particular, to retary, and Mr Caspar Weinberger, Britain's favourable response to the the U.S. Defence Secretary, during American Strategic Defence Initiathe past fortnight. Mr Hesaltine intervened when it became known gramma. France has officially op-

gressional election year. A that, if the contract went to GT E Ressey.

Thomson, most work would go ut factories in Democratic Massachus factories in Democratic Massachus. ison, most work would go to ceeded in delaying the Pentagon de setts, while the Ptarmigan bid old involve work in Texas and At the heart of the bids are the end of August, the Defence Minis-other South Western Republican

The effort being mounted by the British Government is the higgest for many years in relation to a U.S. defence contract though Mrs Thatcher has the reputation for giving companies stout support in

Continued on Page 12

Westland back in the running for Indian helicopter contract

BY JOHN ELLIOTT IN NEW DELHI

copters, five months after Mr Rajiv Gandhi, the Indian Prime Minister, said the aircraft did not meet his in advance of an order being finacountry's specific requirements. The order is urgently needed by

long-term offer to try to cut operat-ing costs, which were a cause of Aviation as well as Prime Minister, oncern to the Indian Government made his remarks in April and day in The Sunday Times, Mr.
That offer would not affect the in-That offer would not affect the initial 255m order for 21 W30 helicopters and spares, which would be entirely funded by grants from the British Government. But it would the size of the order might be introduced by the spare of the order might be introd

Westland has also satisfied authorities in New Delhi shout the aircraft's ability to take off in hot complete.

The helicopters, which will service offshore rigs of the Oil and Nasafety risk, reducing from three seconds to zero the time during government-owned carrier, will be partially privatised this year. The floration, of 30 per cent, will be the seconds which there might be a crash if an engine failed.

Westland has also satisfied as substantial and offiers from both the remark confirms that Westland countries.

The helicopters, which will service offshore rigs of the Oil and Nasafety risk, reducing from three seconds to zero the time during which there might be a crash if an engine failed.

The corporation will probably need between 45 and 80 aircraft for new believe that Westland has a variety of duties including from countries.

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The corporation will be oppositely interview: "The job we want the helicopter to do is a much smaller job than the Westland is capable of".

However, some Indian officials new believe that Westland has also satisfied.

ceive the order may become clearer a variety of duties including fire- good case

British Government. But it would the size of the order might be inprovide guarantees on the price of creased to 40 aircraft and split bespaces delivered between seven and tween the two competitors. That was his first public statement since he caused a diplomatic furore in April and May by appearing to would enable India to make use of rule out an order with Westland.

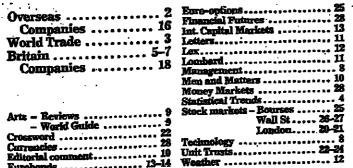
WESTLAND is back in the running within a week or two. Fresh trials fighting, disaster relief work, pipeto win a £85m (\$88m) order from are to take place this week in the line surveys, traffic control and the Indian Government for 21 heliBombay High offshore oil and gas transporting government officials. field, using one W30 helicopter that as well as servicing offshore was sent to Bombay late last year oilfields.

The corporation is therefore likely to look at other helicopters from countries such as the U.S., where it Westland to help it through its current financial problems. The company has therefore made a new ter with the Indian Government at France, once the oilfields order has France, once the oilfields order has been decided.

In an interview published yester-

Westland has also satisfied an substantial aid offers from both The remark confirms that Westland

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Statistical Trends: world Foreign Affairs: not just a commodities 4 question of propaganda .. 11 Technology: a system for Lombard: what is good for finding faults in factories . 8 General Motors 11

Desert By David Fishlock in London PLANS FOR the world's first inter national store for radioactive nuclear fuel in the Gobi Desert, in China, are being prepared as part of negotiations between the West German and Chinese governments on

*Chinese

to store

N-waste

in Gobi

sales of German nuclear reactors to China. China has offered to store up to 1,000 tonnes of spent nuclear fuel and supply West Germany with uranium and non-ferrous metals, in exchange for a Kraftwerk Union pres-

surised water reactor. Two German nuclear engineers Dr Klaus Messer from RWE, Germany's biggest eectricity company, and Dr Carsten Salander, a director of DWK, which takes responsibility for Germany's spent nuclear fue and nuclear wastes - laid the basis for the Chinese storage plan on a visit to China late in August. A Chinese delegation will follow

it up in Bonn next month. The plan offers the German elecricity industry another option for disposing of its spent nuclear fuel, a legal requirement of the licence to operate a nuclear station.

It has the support in principle of Chancellor Helmut Kohl, who is backing West German industry's efforts to sell nuclear technology to

The plan envisages sending 150 tomoes of fuel initially, to test the principles of storage, transport and

The fuel will be placed in temporary storage, from which the Chinese will be able to retrieve it for reprocessing to recover its plutonium and uranium. It will contain about 5 tonnes of tranium and about 50 kilogram of plutonium. The store will be operated under

international nuclear safeguards and regularly inspected by the In-ternational Atomic Energy Agency (IAEA) to verify that no plu is being diverted into the Chinese nuclear weapons programme.

To comply with German terms, China - which joined the IAEA last year - will have to agree to international inspection.

Details of the storage plan came to light at the Uranium Institute symposium in London this week where Dr Hans Blix, director-genderal of the IAEA, in a closing address urged international fuel storwhere Dr Hans Blix, director-gen age as "an area where co-operative problem which will become urgent for some states in a few years."

The Chinese also tried to persuade the West Germans to provide gas centrifuge technology for the new White House thrust is to in-

Continued on Page 12 prove access by U.S. manufacturers

necessary commercial edge to

Reagan orders probe into trade practices

practices" by Japan, the European Economic Community, Brazil and South Korea, in an attempt to erode support for protectionist legislation on Capitol Hill.

His announcement drew expressions of surprise and regret from leather market, among the nations involved. It also drew a lukewarm response from Republican and Democratic trade

experts on Capitol Hill. Senator John Danforth, the influential Republican who has been a leading critic of the White House's that restricts foreign computer imfailure to give a higher priority to ports and limits to Brazilian-owned tackling the soaring U.S. trade deficit, suggested that Mr Reagan "is sell certain high-technology just throwing a bone to an increasingly protectionist Congress. I do not think [it is] adequate to consti-

tute a full fledged policy." Senate majority leader Robert ers, which the General Agreement Dole also said yesterday that he did on Tariffs and Trade (Gutt) has about think the White House moves ready found infringe on U.S. trade went far enough.

Other trade experts on Capitol Hill suggested that the White House was moving too cautiously and too belatedly significantly to weaken support in Congress for the passage of some form of protectionist legislation.

In his announcement, the President again underlined the strong free trade stance he has taken, emphasising that the decisions were designed to improve the access of U.S. goods to foreign markets, not to close U.S. markets to specific

While we will use our powers as a lever to open closed doors abroad. we will continue to resist protectionist measures that would raise prices, lock out trade and destroy the jobs and prosperity trade brings

Mr Reagan also warned that if the EEC and Japan failed to take steps by December 1 to tackle the unfair practices the U.S. is complaining about, he would take retailiatory measures as a last re-

He did not say what retaliation would be considered, but under Section 301 of the U.S. trade laws, which the White House is using to initiate the trade cases, the Presi-

The White House move reprecomite a mear official fit recenius come long-standing trade disputes and to signal a tougher stance on trade

One of the prime targets of the crease the pressure on Japan to im- Disagreement with Congress.

PRESIDENT Ronald Reagan says to the \$10bn-a-year Japanese tobache will launch a series of investiga-tions into alleged "unfair trading because of trade barriers, it has enly a 2.1 per cent share of the Japa-

nese cigarette market. The ILS is also seeking to force Japan to remove import quotas on leather goods, in order to improve U.S. access to its \$16bm-a year

In the case of South Korea, laws that prohibit foreign companies from writing life and certain fire insurance policies for Korean nationals are under attack. In Brazil, the White House is taking aim at a law

The case against the EEC involves a long-standing dispute carr its subsidies to canned fruit producready found infringe on U.S. trade

Our Foreign Staff adds: Brazilla Foreign Relations Ministry said at the weekend that it regretted the White House decision. In a four puragraph response, it said the domes-tic law on computers met national interests in economic and technological development, and did not imply unacceptable trade practices. Brazil's law restricting the development of the micro and minicom-

puter market to domestic Brazilian

companies has been the target of

severe criticism from multinational The policy, which was enacted in 1975, has also been attacked by visiting U.S. officials, as well as by Herr Martin Bangemann, the West German Economics Minister, dur-ing his recent visit. Among the multinational companies established in Brazil, and which have felt the squeeze, are IBM, Burroughs, Hew-lett-Packard, Control Data Corpora-

tion, Siemens and Pirelli. In Japan, Mr Shintaro Abe, the Foreign Minister, and other governent officials expressed surprise at President Reagan's decision. Gov-ernment officials said Japan had denationalised its tobacco monopoly and had eased rules for the domestic sale of foreign tobacco

Mr Abe, addressing a meeting of the ruling Liberal Democratic Party said: "We consider the tobacco issue has already been settled", adding that Japan had also planned to settle the issue over leather goods by December, through the Gatt.

Page 10

No one solution forever. And present property markets are very different from those of even a few years ago. Major decisions have always needed experienced advice; now, this must be augmented by more penetrating analysis. We continue to invest in the development of new techniques in order to provide clients with the state of the art in properly consulting. This is combined today with the

achieve results in the market. Editorial comment: Egypt; Lex: Gog and Magog in U.S.: why Reagan and the Reinsurance: Chartered Surveyors - Established 1725 Congress are clashing ... 10 Survey Section III 16 Suffolk Street, London SWIY 4HQ Telephone: 01-930 9731

SPD's troubles overshadow **Moscow talks**

BY PETER BRUCE IN BONN

just as the man most likely to lead it into the next election, Herr Johannes Rau, prepares to meet the Soviet leader, Mr Mikhaii Gorba-vour of a system of anti-tank deformers. chev, tomorrow for the first time.

for the chancellorship against numbers. Chancellor Helmut Kohl in Febru- The arg ary 1987, thereby dropping the pres-

the Gorbachev talks would help to troops out of Eastern Europe. confirm him as an international, as That should happen, the paper

national service from 18 to seven or West German soil. eight months and which also envisage the withdrawal of most U.S. Herr Horst Ehmke, the SPD's de-

leaked to journalists at the week- ment and obviously angry that it end, just days after the party's trea- had been drawn up at all, moved surer resigned after losing an argu-ment with Herr Vogel. He gave a the suggestions were being taken warning that the party was facing a seriously. The party's security com-

warded its recommendations to the Government officials, however, party's security commission, which have been making the most of the would then decide whether to de leak, accusing the paper's authors bate them at its 1986 party con- of near treason.

defence, with a number of refer- have supported former Chancellor ences to Swiss and Swedish prac- Helmut Schmidt's tacit approval of

A SECOND damaging row within a current strategy of striking at East week has broken out in the ranks of bloc airfields the moment after any the main West German opposition hostilities break out to be dropped party, the Social Democrats (SPD), and replaced by blanket air de-

The argument is that those and

betails of the document were rassed by the leaking of the docuserious financial crisis.

The working group, headed by Dr
Andreas von Bülow, a former SPD put before the 1986 congress, he minister, is understood to have for-

tice. In addition to criticism of the the stationing of U.S. medium-danger of nuclear weapons in East range nuclear missiles in Western und West Europe, it calls for the Europe.

plan to block state elections By John Elliott in Amitsar

MILITANT SIKHS plan to tour Indian state of Punjab this week in to try to persuade local people to fensive against Soviet troops stop candidates and party workers pounding Moslem insurgents near entering their areas in the state's the border.

Yesterday the extremist Sikh par-ty, the United Akali Dal, finalised ns for this attempt to block the election at an open air conference attended by about 5,000 activists in Amritsar's Golden Temple.

But the militants may face apathy or even hostility from local villagers. Sikhs across Punjab appear to be tired of the violence of the past two years. Most want to have an elected state government and enough political stability to stop the terrorist activity and to allow them to live peacefully alongside the country's majority Hindus.

There is therefore, no sign of popular support for the extremists. But security forces are nevertheless worried about between 100 and 200

hard line terrorists There is a widespread belief that election of the Sikh's main Akali Dal (L) party to office in the state assembly would bring more chance of stability than, if India's ruling Congress (I) won.

increased their protest against the Government and their cur-rent economic difficulties.

Traffic on French waterways. especially the Seine and the River Oise, has been disrupted in past weeks by frustrated bargemen who have organised a number of blockades to put pressure on the Government to come to their financial and

economic support.
The owners and operators of 2.500

barges complain that they have had no freight to transport during the summer and that what business does exist tends

to be seized by the French national railways. They accuse the SNCF, the national railway company, of offering cut-price rates for freight at a time of depressed business activity.

Bargemen

in protest By Paul Betts in Paris THE RIVER Seine was blocked near Paris by about 100 barges

block Seine

fences. Such a defensive system Herr Ran, who flew to Moscow would be "reserve-friendly," mean-yesterday for talks, is premier of ing that difficulties the Bundes-the state of North Rhine- wehr has with a falling West Ger-Westphalia. It is understood, that man birth rate could be overcome the SPD leadership is very close to by the use of reserve militia and naming him its candidate to stand that the Bundeswehr could cut its

ent SPD parliamentary leader, threatening posture of Western de-Herr Hans-Jochen Vogel. threatening posture of Western de-fence systems and, therefore, per-Herr Rau's supporters had hoped suade the Soviet Union to pull its

well as a local, statesman.

Instead, however, the SPD, to the delight of the Government, has become bogged down in a fight over recommendations, made in a defence strategy paper drawn up last week by an influential working group, which include cutting down national service from 18 to seven or West German, and that scheme, on West German and that scheme, on West German and that scheme, on west German and the retained, under that scheme, on

prepare for offensive

MILITANT SIKHS plan to tour reinforcements were alleged to be hundreds of villages in the northern massing in eastern Afghanistan yesterday for a second counter-of-

la counter-offensive last

The main aim in Khost for the

Indonesians put their trust in ancient medicinal potions

LAURA PECCORA travelled half-way round the world to have her ery atmospheric influence." Blue face covered in cucumber paste. Cinnamon brand tonic, presumably She then had a steam bath in sea-weed extract and drank a tumbler "protects the hair from falling off."

greenish round the gills but other cers in the head. Or "Obat Kuping," wise in fine fettle, she pronounced a medicine useful in confessionals the whole exercise "fabuloso."

Laura is one of a growing number those wishing to diminish badly of foreigners who are indulging in the ancient Indonesian medicinal in Indonesia, particularly in Java, art and cosmetic care of jamu, a for centuries. Mrs Mooryati Seedib-

A member of one of Java's aristocratic families, Mrs Mooryati says jamu is part of the island's aniof juice from the root of Borneo's Then there is the special sawan mist culture. Often a spirit priest pasak bumi tree. Looking a little an herbal drink for those with ulcorrect remedy ingredients for a

art and cosmetic care of jamu, a treatment with a seemingly neverending list of remedies and opiates for every conceivable ailment, including some for problems perhaps you never knew existed.

Take, for instance, the popular simulation of the says: after receiving a snake bite, a monkey will look for certain vegetation to neutralise the yo, who owns the Mustika Ratu Jamu workshop in Jakarta, givening some for problems perhaps you never knew existed.

Take, for instance, the popular simulation in the secret of jamu preparation in the sians and says after receiving a snake bite, a monkey will look for certain vegetation to neutralise the snake's poison. The immaculately groomed Mrs Mooryati runs a special jamu workshop in Jakarta, giving lessons and advice to Indonesians and says she learnt the secret of jamu preparation in the sians and says and says after receiving a snake bite, a monkey will look for certain vegetation to neutralise the snake's poison. The immaculately groomed Mrs Mooryati runs a special jamu workshop in Jakarta, giving lessons and advice to Indonesians and says she learnt the secret of jamu preparation in the sians and says after receiving a snake bite, a monkey will look for certain vegetation to neutralise the yo, who owns the Mustika Ratu Jamu workshop in Jakarta, giving lessons and advice to Indonesians and says she learnt the secret of jamu preparation in the says. you never knew existed.

Take, for instance, the popular palace in the city of Solo, the action in the sians and foreigners who come flocking for remedies for everything from indigestion to labour made from a mixture of lacence and

Well over 1bn packets of jamu are certain illness.

The right potion has often been found by observing animal behaviour, she says: after receiving a

cent last year.

produced commercially every year, with a total value of more than \$400m. Six big companies control the bulk of the jamu business, although there are more than 340 other small companies spread through-out Java. They cater to the needs of

out Java. They cater to the needs of an estimated 45 per cent of Indone-sia's 160m people who take jamu regularly in one form or another. Jamu seems to be growing in pop-ularity on the domestic market: ac-cording to government statistics, to-tal production expanded by 43 per Mr Jaya Suprana runs the Jamu

Diago company, one of Indonesia's biggest such concerns, from Sema-rang on the north coast of central

Soaps and cosmetics.

Although most of the output goes to the home market, there is increasing interest abroad, not only the control of the c in Malaysia and Singapore but also in the Netherlands, France, Italy

Mr Suprana describes jaunu as a preventative rather than a strictly curative medicine. Western medicine is like a war. You bomb wour enemy but maybe the innocent will die as well. Jamu is more diplomatic – there are no side affects." Their prescriptions suggest that what many jamu are all about is harmony. No 105, for instance, promotes "the intimate relationsship

Java. His factory employs 2,000 between husband and wife, like the girls and turns out an average of just married and No 123 "promotes 10m packets of jamn a month, plus masculinity and to attain satisty in home life." The description goes on soaps and cosmetics.

Although most of the content masculinity and to attain satisty in home life." The description goes on to say this particular jamu is only the content of the content masculinity and to attain satisfy in home life."

every city, town and village where advice on jamu can be sought. Ja-mu is also sold by thousands of beautifully coiffed ladies who walk the streets every morning and even-ing, selling their home-made rem-edies from old Johnnie Walker whisky bottles One cut costs about \$1.50 with

honey and the yolk of an egg extra. Perhaps jamu No 162 is the one for me, "promoting good tempers easily and minimising big stomachs," but also making me "clean, radiant and blobber of the story of t

Yugoslavia

agrees debt

plan terms

By Peter Montagnon, Euromarkets Correspondent

YUGQSLAVIA HAS agreed to accept terms proposed by its main commercial bank

creditors for a rescheduling of \$3.5hn (£2.5hn) in debt falling due between 1985 and

Written confirmation of its

Farm banks set to make

poration, which sell bonds to raise funds for the troubled

lose more than it is taking in.

In 1985 the system is making provision for \$850\$900m in loan losses, bringing its total allowance for loan losses to more than \$15m, the

banks in the system makes loans to local associations for land purchases, operating expenses and farmer co-operatives. It is estimated to hold about \$74bn of the nation's \$212bn farm debt.
Officials also revealed that

of the \$50bn in loans made through the system's land bank associations about \$6bn are no longer fully collatoral-

Other System officials, called to Des Moines. Iowa, Friday to testify before a Senate sub-committee, urged quick Federal action to rescue the faltering fund banks. However, the Reagan However, the Reagan Administration appears un-willing to institute a major

of the Ostaha Farm Credit Bank, warns that if Govern-ment aid it not forthcoming quickly, more farms will be liquidated, placing the cooperative, farmer-owned system in still bigger

jeopardy. However, Mr Larry that "It is our view that there are sufficient resources within the Farm Credit System in

result of the losses, the System has had to increase its nterest rates, driving away the more creditworthy farmers and placing unsustainable burdens on those borrowers with variable interest rate loans.

asked to help "pick up the

Chinese party shake-up nears completion

Communist Party leadership and to ensure that his modernisation drive is not compromised by faction-fighting are fast reaching a climax.

For Mr Deng, who has just turned 81, the aim has been to make the special control of the sp

reaching a climax.

For Mr Deng, who has just turned 81, the aim has been to pack the party and provincial leadership with sympathetic and pragmatic officials, generally young and well-educated, and chart a course for China well into the next century.

His success will be measured at a crucial party conference to be held in the coming weeks.

Yesterday, the Chinese news agency, Xinhua, announced that a time to dear the property quoted the Communist Party central communist past three months in the past three months in the past three months in what the Government calls its drive to make cadres "more of their pragmatic to make cadres and more professionally communist party conference to be held in the coming weeks.

Yesterday, the Chinese news agency, Xinhua, announced that the Government calls its drive to make cadres "more of their pragmatic to make cadres "more of provincial appointments.

The policy also fits in with the Government calls its drive to make cadres "more of their pragmatic to make cadres "more of pro

acceptance is due to be conveyed today to Manufacturers has arted as chairman of the banks' pegotiating committee. This will allow the full proposals to be sent out to more than 400 creditor banks later this week for their approval.

Tugoslavia's acceptance of the deal puts an end to several months of difficult negotiations which were sus-ISRAELI paratroopers yester-day joined the normal border police and army reservists in pended temporarily in the spring after a row over the interest to be charged by the Bankers in New York said work would now commence on detailed legal documents

Paratroopers -- considered among the elite of the armed forces in Israel—have not pre-viously been involved in peace-keeping duties and their use is a reflection of how seriously the Government in Jerusalem views

in its midst.

Mr Karami's request for a Syrian military presence in Beirut capped several weeks of have been warned that failure worsening security conditions to carry identity carry indentity carry indentity carry indentity carry indentity carry intentity of their arrest. Demonstrated security plan which went strations, by Jews as well as

Security alert on West Bank

patrolling the occupied West Bank, Walter Ellis reports from Tel Aviv. This follows a marked upsurge in violence against Jews in the area, directed, according to the Israeli Government, by the Palestine Libera-tion Organisation.

The deal should now be ready for signing in early November and could become effective in January, Under the proposals Yugo-slavia is to pay a margin of 11 per cent over even. of 11 per cent over curocurrency rates for the re-scheduled debt, Uruguay to get

World Bank

tract as well as on the lengthy

administrative process of re-conciling records of loans on the books of lenders with those of Yngoslav borrowers.

refinancing loan By Our Euromarkets

URUGUAY is to receive a Bank co-financing loan from its commercial bank creditors

its commercial bank creditors as part of a new plan to reschedule \$2hn in debt falling doe between now and the end of 1959.

The lean and the rescheduling were agreed in principle on Friday at a meeting in New York between Sr Ricardo Zerbino. Finance Minister, and a group Finance Minister, and a group of leading creditor banks chaired by Chibank.

The new loan in which the World Bank would participate alongside commercial lenders will go to finance energy project in March 1987.

energy projects in Uruguay, it follows a pattern of closer involvement by the World Bank in debt relief exercises already set with co-financing loans for Colum-bia and Chile. Bankers say World Bank participation is needed to encourage the increasing numbers of banks reluctant to lend on their

Citibank said on Friday night that terms for the rescheduling here still to be negotiated but it is to run for negotiated but it is to run for 12 years up fill the end of 1986 and repayments will begin in 1983.

Unguay is understood recently to have agreed details of a new economic programme with the International Monetary Fund.

Denktash offer

Turkish-Cypriot leader Mr Rauf Denktash said yesterday he was ready for a new sun-mit meeting with Mr Spyres Kyprianou, the Greek-Cypriot leader, without preconditions to seek a solution to the Cyprus problem, Reuter reports from Nicosis.

Sellafield safeguards face Strasbourg test

BRITISH Nuclear Fuels' key corporate aim of maintaining public acceptance for its operations runs into a severe test today when the European Frau von Biotinitz also wants on a moniton which calls for the motion is sponsored by Frau Undine-Uta Bloch von Biotinitz, a member of the West German Green party elected last.

Bernal and a longstanding campaigner against nuclear plants. Her report on the incidence of cancer in the vicinity of Selts. Her report on the incidence of cancer in the vicinity of Selts field and the motion which cancer that there had been an acci
Bernal And Bore and a longstanding campaigner against nuclear plants. Her report on the incidence of cancer in the vicinity of Selts field and the motion which cancer that there had been an acci
Bernal And Bore and a longstanding campaigner against nuclear plants. Her report on the incidence of cancer in the vicinity of Selts field and the motion which reports the sent to be radically and the motion which reports the sent to the transport of spent the motion which can be reduced to zero. The British feat and its therefore forced to zero, waste disposal procedures at the field and last life and accept nuclear power as a component of national electric them the seen to be wasting of some the transport of spent the carisle Crown and last life cancer to be seen to be in the cancer to see the to a tightening of MEPs can accept nuclear power as a component of national electric them the seen to be waste disposal procedures at the flat carisle Crown for Boltnitz and radical to the seen to be seen to be of the Parliament for the Carisle Crown and last life cancer power as a component of national electric them the seen to be waste disposal procedures at the plant and last life, and accept and the carisle Crown for Boltnitz and radical process of the seen to be seen to be for BNFL and the carisle Crown for Boltnitz and radical process of the second procedures at the flat Carisle Crown for Boltnitz and radical process of the second procedures at the flat Carisle

International Energy Agency, out today.

The Paris-based agency, consisting of all members of the Organisation of Economic Cooperation and Development other than France, expects the the output of members of the organisation of Petroleum Exporting Countries from the other than France, expects the same period.

Nearly half the fall in European consumption is accounted for by the ending of the UK tually porting Countries from the miners' strike which boosted consumption to the third quarter of the year, when it will reach in the third quarter of last open consumption stay.

FINANCIAL TIMES Times (Emups) Lid., Frankfurt Branch, represented by E. Hugo, Frankfurt/Mein, and, as mem-bers of the Board of Directors, F. Berkev, RAF. McClean, G.T.S. Demer, M.C. Gorpen, D.P.P. Pelmer, London, Printer, Frank-furter-Societies-Dyackerei-Guhli, Frankfurt/Mein, Respon-sible editor, C.E.P. Smith, Frank-furt/Mein, 9 The Financial Russellat, 1885. Financial Times, USPS No. 19060, published daily except Sundays and holidays. U.S. sub-particle rates \$353.00 per annun. Second class postage paid at New York, N.Y. and at additional mailing offices. POST-MASTER: yend address changes to Financial. Times, 14 East 00th Street, New York, N.Y. 19022.

Another problem for the argenmen hasbeen the delay in this year's grain harvest in France since cereals account these days for the bulk of the freight business for barges.
After talks on Saturday with
the French Transport Ministry failed to satisfy their demands for better fiscal treatment and a greater share of freight, the bargemen decided to intensify

gress, where final election policy Herr Rau may also be embarrassed by the document should So-The paper calls for an effective viet delegates bring it up in conver-"nationalisation" of West German sation with him. He is known to

Militant Sikhs | Afghan rebels

PESHAWAR, Pakistan - Guerrilla

nent guerrilla leader headed the reinforcements who were marching towards Khost. Rebels reported by radio that they were suffering heavy casualties from the largest and bloodiest Soviet operation this

Soviet troops fighting around Khost, a garrison town on a frontier plain often used by rebel infiltrators, may soon be joined by other Russians retreating from a guerrilaround Jaji further north in Afghanistan's Paktia province, the rebels said.

Soviet troops, estimated at 15,000 by Western diplomats, was to build what Afghan President Babrak Karmal last month called an impregnable barrier against Pakistani-based rebels. The rebels say this is impossible.

\$350m loss

By Nancy Dunne In

THE U.S. Farm Credit System will have a net operating loss for 1985 of \$350m to \$400m (£300m), according to projections released by the Farm Credit Banks Funding Cor-

The once mighty system has had loan losses before, but this is the first time since the 1930s that it expects to

officials said.

The network of 37 farming

sed as a result of plummeting land values, resulting in a 'shortfall of about \$930m.

Mr John Harling, president

order to take care of this In Des Moines, Mr Donald Wilkinson, governor of the Farm Credit Administration, the System's regulator, said last year's loan losses of \$407m are expected to more than double in 1985. As a

While several of the farm state legislators attending the bes Meines meeting said they would push for a Federal rescue, one Iowa Congressman, Mr Jim Leach, sald bond holders should be

Palestinians flee camp clashes

Brazil car manufacturers

BRAZILIAN CAR manufac- previous months when dealers

turers sold 76,618 vehicles in stocks were low may be Brazil last month—the highest responsible for sales as well.

end of the year, the industry and heavy commercial vehicles can expect a 10 per cent growth in sales, rather than the 5 per cent projected earlier.

In unit terms, nowever, ngme and heavy commercial vehicles and trucks showed good performances with increases of 8.4 per cent and 15 per cent

cent projected earlier.

Brazilian consumers find a respectively. Passenger cars new car purchase attractive these days because prices have

With prospects of continuing

Pent un demand from trend will continue.

of 1984.

increase domestic sales

BY NORA BOUSTANY IN BEIRUT

PALESTINIAN civilians fled cratic Front for the Liberation Minister, following a meeting the refugee camp of Bourj of Palestine charged that at with three other key Moslem the refugee camp of Bourj of Palestine charged that at Barajneh in droves yesterday least 22 Palestinian civilians as Shi'ite gunners pounded the plied tanks for the sixth Residents of the Haret Hraik nanty-town with Syrian-sup-neighbourhood, where the car-Consecutive day.

Despite a morning lull,
Shi'ite Moslem-manned T-54

tanks went into action in the polithuro member, said seven to afternoon setting off another 14 Palestinians had been killed round of fighting around Bour.

Barajneh, which lies east of the Education Minister returned road leading to Beirut Airport. Officials of the Shi'ite Amal movement admitted that Palestinian residents had been masafternoon, A member of Amal's politiburo said an irate Shi'ite, enraged by his brother's death the day before her second an incomplete lawiessness and street fighting in the Moslem half of Beirut, The conditions with the day before her a return of Syrian coldiers. sacred in their homes on Friday the day before, had gone on a

monthly sales figure for the last

If the trend continues to the

increased less than for other

consumer goods. Association figures show the average passenger car price since the beginning of the year has lagged behind the rise in the

consumer price index by nearly

nage took place, could only confirm eight deaths, bowever. Mr Ghassan Seblani, Amal

Education Minister, returned plea for a return of Syrian soldiers was issued Saturday night by Mr Rashid Karami,

Vehicle exports continue to

In unit terms, however, light

With prospects of continuing

more employees. Volkswagen is now operating three shifts.

Nonetheless, companies are

still cautious over whether this

officials. President Amin Gem-ayel has been on an official visit to West Germany and is due The Shi'ite siege of Bourj

Barajneh has left some 40 people dead and 150 wounded feared it will drag on in view of the strong fortifications inside the camp and Amai's determination to crush any leaders to send Syrian troops to in its midst.
end uncontrollable lawlessness and street fighting in the street fi

The Marxist-oriented Demo- Lebanon's Sunni Moslem Prime into effect last July.

take part in Star Wars

Canada rejects offer to

CANADA HAS turned down co-operation with Washington President Reagan's offer to in defence and other spheres.

Mr Mulroney is expected later this month to endorse politic-

Prime Minister Brian Mul-onev said over the weekend Several Canadian companies roney said over the weekend that Canada's own policies and hope to participate in the Star priorities "do not warrant a government to government to government their chances of winning contracts will be diminished by the Search." On the other hand, Government's stance, bearing in concept as a 'prudent' response Star Wars. strong performance in the domestic market, Volkswagen and General Motors have hired other standard of the stan

Sr Andre Beer, president of the National Vehicle Manufacturers Association (Anfavea) said the industry may have reached a new domestic sales alght months of the year, complevel of more than 75,000 units a month of the year, complevel of more than 75,000 units a month of the year, complex to the Strategic Defence Initiative SDI space-based weapons to the Strategic Defence Initiative SDI space-based weapons programme, but will provide countries. The Prime Minister trues and grants to Canadian ment is to the welfare of contracts.

The prime Minister said that our national committance of the year, companies receiving Star Wars continue to be strong, although they have the sensitive negotiations to the very small provide countries. The Prime Minister continue to be strong, although they have the sensitive negotiations to the very small provide countries. The Prime Minister continue to the sensitive negotiations to the very small provide countries. The Prime Minister continue to the strong, although they have the SDI space-based weapons programme, but will provide countries. The Prime Minister continue to the strong, although they have the strong ally sensitive negotiations to the very small provide countries. The Prime Minister control of the strong ally sensitive negotiations to the strong ally sensitive sold provide the strong ally sensitive sold provide the strong ally sensitive negotiations to the strong ally sensitive negotiations to the strong ally sensitive sold provide the strong all sensitive sold provide the strong ally sensitive sold provide the strong all sensitive sold provide the s

search." On the other hand, Government's stance, hearing in the Government in Ottawa con-mind the sensitive nature of tinues to support the Star Wars much of the information on • Israel has compiled hun-

istic missile field, he said, dreds of research and develop Ottawa's caution stems from ment proposals for consideration concern that Canada would have in the U.S. space-based Star little influence over the Star Wars defence programme and Wars project at a time when has submitted some of them to the Conservative Government Washington, Reuter reports already faces criticism of its from Tel Aviv.

Western oil consumption falls 3.5%, says energy agency

WESTERN industrialised countries used 3.5 per cent less oil in the second quarter this year compared with the same period a year ago, according to the monthly oil report of the International Energy Agency, out today.

The Paris-based agency, consisting of all members of the Organisation of Petroleum Ex.

WESTERN industrialised countries, ing at about 3 per cent below the same period at the same period at the same period at the level of the same period in the OECD area were estimated to have been in June, 14.4m b/d in July and the OECD states were estimated to have been about 2.5 per consumption by OECD states were estimated to have been about 2.5 per cent below the same period and third quarters would have been about 2.5 per cent below the same period and third quarters of the world have been running at an of 1985, with government-held stocks of the level of the same period at the OECD at the consumption by OECD states were estimated to have been about 2.5 per cent below the same period and third quarters this year's oil 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in July and 14.6m b/d in August 12.4m b/d in August 12.4m sumed OECD economic growth accounted for by higher output quarter compared with 16.9m of 2,75 per cent—envisage virtually no change in OECD oil Nigeria.

In September, Iraq is communist states are estimated to have produced about 14m b/d from its southern oilfields to the condition of the condi

Nigeria's slow debt repayments worry trade creditors

BY PATTI WALDMEIR IN LAGOS

NIGERIA's trade creditors, who hold several billion dollars in overdue trade debt dating from as far back as 1977, are becoming increasingly worried at the slow pace at which the Central Bank of Nigeria is approving such debts for repay-

Delays in approving credi-tors' claims are undermining confidence in Nigeria as a relicommence in Nigeria as a reliable trading partner. At the same time, the country has fallen seriously behind in payments for current imports issued to cover such debts, with (bankers say delays now average betwen 90 and 120 days), with the result that some international banks are suspending or reducing lines for lates have yet here is able to cover such debts, with payment (no rescheduling agreement is yet in place for insured debts, so no notes have yet here is able to cover such debts, so no notes have yet here is able to cover such debts, so no notes have yet here is able to cover such debts, with the result that some international banks are suspending or reducing lines for notes. ing or reducing lines for Nigerian trade.

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CIM TIMES

unions. un in mbich 🖢 After over a year of attempting to reconcile creditors' claims with submissions from importers and the records of commercial banks and the Central Bank, creditors have recently received status report on their claims shows that in many cases up to 70 per cent of claims have been rejected as unreconciled. Sir Geoffrey Howe, the British Foreign Secretary, is expected to raise the issue during a visit to Nigerla this week.

In the 17 months since Nigeria and the creditors agreed After over a year of attempting to reconcile creditors' claims with submissions from importers and the records of commercial banks and the Central Bank, creditors have recently received status record on their claims shows

The new military government in Nigeria has set up a committee to review some \$2bn In counter trade deals agreed in principle or signed before the August 27 coup. Importers holding import licences issued under a \$500m swap deal with France or a \$200m deal with Austria have been instructed to return their licences to the

approved for repayment (no rescheduling agreement is yet in place for insured debts, so ne notes have yet been issued).

The Central Bank constantly

In the 17 months since
Nigeria and the creditors agreed the refinancing of uninsured and insured trade debts is arrears in April 1984, only some \$5.3bn, well below banker's estimates which put total such debts promissory notes have been at up to \$7bn.

Developing nations remain divided on MFA renewal

A MEETING of 24 developing Korea and Hong Kong have nations that export textiles softened their opposition to a adjourned in Seoul on Saturday renewal of the MFA recently,

The ambiguities of the com- serve marker shares for so munique, however, evidently of the larger exporters, which hide continued disagreement are vulnerable to competition among the participants over from cheaper products manu-how strong a line to adopt in factured in less developed their opposition to a renewal nations.
of the Multi-Fibre Arrangement The (MFA), which is due to expire in July 1986. The MFA governs most of the world's trade in

textiles.

The communique fell far short of the unified position that was called for at the start of the five-day meeting. Consultations on the future of the world's textile trade are expected to begin soon in Geneva and participants had hoped to formulate a negotiating position

The communique fell far participants in the meeting to cut back sharply their exports to the U.S. The main thing with respect to the U.S. Stuation is to avoid any blanket negative statement that could be seized on by the textile lobby," said one delegate. "We have to appear reasonable." world's textile trade are ex-pected to begin soon in Geneva and participants had hoped to formulate a negotiating position

in Seoul.

Delegates were reluctant to discuss their differences, but one participant called the negotiations on the final communique "painful." Some of the larger exporters such as adopted," said an observer to the meetings "the MFA would end the next day. It could also spell the end of Gatt."

The delegates agreed to meet the larger exporters such as

after adopting a communique apparently recognising that the calling for further liberalisation EEC and the U.S. will insist of world trade in textiles and on a renewal in some form.

The MFA also serves to pre-

The long shadow of the Jenkins Bill in the U.S. hung over the meeting. If adopted, the Bill would force many participants in the meeting to

"If the Jenkins Bill is

SHIPPING REPORT Undisturbed week sees tanker market steady

BY FINANCIAL TIMES REPORTER

TANKER INQUIRIES continued at a reasonable level, with little political activity to disturb the market in the past week. Galbraith's said that rates for the small, 85,000-ton tanker, commonly known as the Sanko type, were rising following the financial difficulties of the Japanese shipping group. A Ruwait-Singapore charter for 75,000 tons of fuel oil went for Worldscale 65 while a 90,000 ton cargo of crude from the Arabian Gulf to Port Dickson was arranged at Worldscale 62.5.

The Middle East-Gulf area continued to be the main area of activity although owners' efforts to raise rates on the large sizes to Japan was set at Worldscale 33.25. Activity in West Africa was down slightly, with Italian charterers obtaining a 77,000 ton cargo for World-

system
Matra is in advanced negotiations with Orlando in Florida
to supply a VAL system connecting hotels with Disneyworld French engineering company, has won a Riyal 124m (£25m) contract to build a 48-Mw power plant near Dubba in Sandi Arabia's north-western Tabuk region, Reuter reports from Riyadh

World Economic Indicators INDUSTRIAL PRODUCTION (1986 = 100)

U.S.*	june 85 124.6 107.6	May 85 124.4 108.2	April 85 1243 107.6	June 84 122-3 102-8	previous year +1.9 +4.7
W. Germany. France Italy Japan	May 85 103.2 100.4 96.8 124.8	April 85 102.6 100.2 95.7 121.9	March 85 101.7 101.7 98.5 118.6	May 84 96.8 100.1 95.2 116.0	+4.6 +0.5 +1.7 +7.6
Netherlands Belgium	March 85 106.3 107.6 100	February 85 106.2 103.4	Sanuary 85 109.1 109.8	March 84 102.8 102.4	+3.4 +5.1

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refinery in China.

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19 & 20 SEPTEMBER 1985

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Competition hots up for Jumbo jet engine orders

LAST WEEK'S report that in the same category).

With two earlier Malaysian
747s using Rolls-Royce RB-211524 engines, the UK company
had every hope of winning the
deal for the third aircraft, but
was pipped on the post by Pratt
& Whitney.

Whitney.

Whitney.

Whitney.

Whitney.

Low sales

While the re-equipment tide among the airlines is running
strongly for the smaller shortto-medium haul jets, such as
the Boeing 737 and McDonnell

Decolar WD-80 series, where

today is characterised by a com-plex pattern of both competition and collaboration, aimed at winning shares of an estimated \$57bn (£43bn) of commercial jet airliner engine business between now and the end of this decade.

The reason for such fierce competition to win even the engine order in one Jumbo jet is not only that a lot of money is involved—about \$40m including spares for the four engines per aircraft—but also that there are only a few such orders available.

There are only two long-range, wide-bodied jet airliners now available—the Boeing 747 and the McDonnell Douglas DC-10 (the long-range models

Matra wins

second U.S.

export order

MATRA, the French electronics and defence group, has followed up its success in winning a \$100m (£75m) order to supply Chicago's O'Bare international

airport with its automatic transport system called VAL

with a second export order to

The city of Jacksonville i

Florida has asked the French state-controlled company to

construct a 1 km long stretch of its VAL system. Matra said it expects to sign a contract with Jacksonville in the next two months. Matra said the deal

is initially worth \$12m, but is likely to be the first of a series

Matra has been trying to sell

its unmanned automatic trans

port system in the U.S. and in other export markets for the

past three years. The big break-through came at the end of last

week when it won the contract to supply O'Hare international airport with a 5 km automatic transport system to link the air-

port's three terminals, the main

car park and the car hire centre by early 1989. The deal was wor in fierce competition against

The construction of the system will cost \$101m and an additional \$17m for mainten-At Jacksonville Matra eventu-ally hopes to build an extensive

using its VAL technology in the

city similar to the system it has built at Lille in northern France. The city of Toulouse in south west France has also opted for a VAL underground

Alsthom-Atlantique, the

kiyadh.

The turnkey project, for
construction of three oil-burning gas turbines as well as civil
works and infrastructure, is

expected to be completed with-

• France has signed an agree

ment to supply China with an electronic component research centre, Reuter reports from The agreement follows the award to Alcatel-Thomson, a subsidiary of state-owned Cie

Generale d'Electricite (CGE), of a FFr 500m (£42m) contract in January to supply 100,000 lines for the city of Peking.

Spain to build oil

refinery in China

in 24 months.

Westinghouse of the U.S.

By Paul Betts in Paris

Rolls-Royce had lost to Pratt & So far this year, Boeing has Whitney in a fight to win the sold only nine 747s (bringing order for engines for a third total orders to 650, of which Boeing 747 Jumbo jet for 619 have been delivered), while Malaysian Airlines has high-lighted the increasingly fierce three DC-10s (bringing total competition for such orders orders to 437, of which 402 has been delivered).

Douglas MD-80 series, where traffic growth is at its greatest, it is flowing very slowly for the bigger aircraft, reflected in the low sales and low production rates of such jets.

rates of such jets.

This inturn is because al traffic is rising world-wide, air-line finances are not keeping pace, and the big 747s and DC-10s are expensive. A Jumbo jet costs up to \$110m to buy, and at autent interest rates. and at current interest rates, over at ten-year period, an airline has, ineffect, to pay over \$200m for the provilige of buy-ing and flying such monsters, in spite of the enormous work capacity and revenue they can generate.

The airlines are thus only buying the bigger wide-bodied jets in small numbers, to top up their fleets, as traffic growth

dictates, or to replace existing ageing aircraft.

Only occassionally will an air-duction, it is still flying in had some success in world marageing aircraft.

Only occassionally will an airline enter the market with a big
order for large jets — the norm
business in engine spares line enter the market with a big order for large jets — the norm now is for orders to come in ones or twos at a time, and even such deals can involve an

This means that all the "big three" engine builders-Rolls-Royce, and General Electric and Pratt & Whitney of the U.S.— all of whom are offering engines of over 50.000 lbs thrust for the 747 and DC-10, have to fight flercely for every order, with highly competitive prices and aggressive marketeering.

airline in outlays of over \$200m

At one time, once an airline had settled on an engine type for its fleet, it tended to stay with that engine for subsequent purchases of the same aircraft. This is no longer so, because the inducements rival manufac-turers offer often make it worth the airlines' while to change

TriStar, with

Rolls-Royce has no part of the current McDonnell Douglas DC-10, which is left to GE and Pratt & Whitney, but it is very much in the battle for engine orders for the 747, where it has done better than many people may realise.

Out of the 650 747s ordered to date, Rolls-Royce has won the engine deals on 61 aircraft. of which 40 have been delivered. This is good, especially when it is remembered that the RB-211-524 ver-sion of the engine was not cer-tificated until 1977, by which time Boeing had already sold world-wide 324 aircraft, all with either GE or Pratt & Whitney

To have won one-fifth of the subsequent 747 sales is highly creditable, and the UK comthe airlines' while to change their allegiances.

What matters is not only initial price and availability of finances, but also the quality of in-service reliability of the economy over the life of the engine, and efficient after-sales in-service support.

In such a fierce market, Rolls-Royce has done well. It won all the engine orders for the lockheet Tristar, with its

its

but awaiting launch customers.

Earlier this year, Rolls-Royce
went further, announcing two
new variants of the RB-211524D4—the D4C and D4D
models, which will lift the
thrust of the engine from the
current 53,000 lbs to 54,500 lbs
and then to 56,000 lbs respectively, entering service in carly
1987 and 1988, giving further
progressive improvements in progressive improvements in

fuel consumption. These engines will be avail-

Older engines

This will save those existing customer airlines substantial sums of cash, by obvicting the need for them to trade in older engines for the improved ver-

sions.

Rolls-Royce will also be bidding with the RB-211 524 improved engines in competition with GE and Pratt & Whitney Some time ago, it devised proved engines in competition the RB-211-524 what it calls the "upgrade" with GE and Pratt & Whitney good chance of model of the RB-211-524D4 for the power-plant deals for on the MD-11,

but awaiting launch customers.

Rolls-Royce will also have 2 stake in any high-thrust engipes that GE might sell in able as complete units in their these bigger new 747s, for unown right to new customers, but der an agreement with GE, it own right to new existences, but offer an agreement with Ge. It undertakes some work on that undertakes some work on that improvements, Rolis-Royce will for GE having a share on the offering modification kits, to enable the existing earlier engines to be updated as they come in for normal maintenance. airliner.

> Rolls-Royce is also keeping a close watch on the forthcoming McDonnell Douglas MD-11. tri-jet airliner, intended as a replacement for the DC-10 on medium to long ranges, as a rival to the 747.

Although it has never yet powered the DC-10, it believes that with its latest versions of the RB-211-524D4 it stands a

We've barely SCIAICHE

refinery in China

Spanish Prime Minister Felipe
Gonzalez, on a visit to China,
said Spain had concluded an
understanding to building an
ofil refinery worth \$330m
(£249m) in China's, southwestern Fujian Province, Reuter
reports from Peking.
The turnkey project, to be
mainly constructed by Tecnicas
Centunion, will be 40 per cent
backed by Spanish government
soft-loans, from its Aid Fund
for Development, Sr Luis
Velasco, Spanish State Secretary for Trade, told reporters.
It will be the third largest
refinery in China.

Of course you know about the oil. But there are many more opportunities here, in Saudi Arabia, just waiting to be tapped.

Take petrochemicals, for example. Saudi Arabia is one of the leading suppliers of petrochemicals to the world. So it stands to reason that if the refining process is performed at the source, the result is found to be higher quality, increased reliability, and highly competitive prices. Such

is the logic behind the creation of SABIC (Saudi Basic Industries Corporation).

Using the most advanced technologies, providing a highly trained, highly motivated work force and working with the help and cooperation of a number of major corporations from a host of nations, SABIC is rapidly becoming a world-class supplier in the petrochemicals industry.

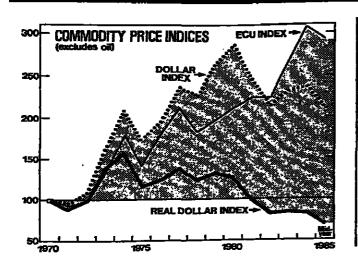
We offer the purchaser of petrochemicals an entire spectrum of commercial benefits.

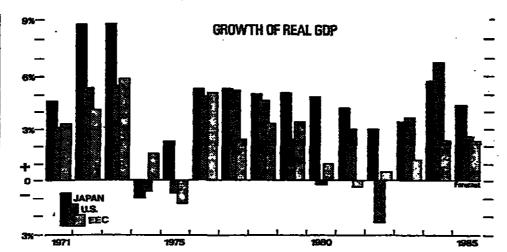
And we can offer the prospective partner an opportunity to work with an international phenomenon-helping to develop a nation, as well as a healthy profit picture.

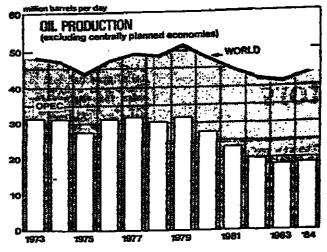
World Class Petrochemicals. **World Wide Cooperation.**

Saudi Basic Industries Corporation PO Box 5101, Riyadh 11422, Saudi Arabia Telex: 201177 SABIC SJ

STATISTICAL TRENDS: COMMODITIES







Production capacity outpaces world demand

OMMODITY prices in U.S. dollars have fallen by nearly 30 per cent since their peak in 1980. However, for European buyers of commodities prices are now 40 per cent higher than the 1980 average because of the dollar's strength although in the past 12 months commodity prices in terms of the European Currency Unit (ECU) have fallen by about 6 per cent.

Dollar-based prices rose slightly between

Dollar-based prices rose slightly between 1982 and 1984 with the upturn in world economic growth which led to a run down of stocks of basic commodities used by industry and pushed consumption slightly ahead of producting. As the world recovery slaved in 1991 prices fell back.

Demand has failed to grow in line with that permand has failed to grow in line with that experienced in previous recoveries so that productive capacity greatly exceeds demand. Industries have become more efficient users of raw materials; technological changes have brought about switches from traditional base metals, and together with scientific developments they have boosted the output of agricultural corps. The weakening relationship tural crops. The weakening relationship

the the ecot abou

In Inte com thes

The growth in industrial production for the seven major industrial countries when weighted by GNP showed similar rates of growth in both recoveries.

However, when weighted by commodity import shares (which give greater weight to the European countries) the rise in industrial production in the 1983/84 recovery was only 70 per cent of that in the 1976/77 recovery.

70 per cent of that in the 1976/77 recovery.

Looking at price trends since 1970, dollar prices have risen by about 100 per cent but have fallen 30 per cent in real terms. Copper prices reflect the average change having doubled over this period. Sugar prices have risen only by 25 per cent whereas coffee prices have increased by 400 per cent.

Coffee production has risen by 65 per cent since the 1976 trough of 56m bags to over 90m bags in 1983/84, with Brazil pushing its produc-

tion up to an estimated 30m bags in 1984/85. Wheat production has reached record levels of over 500m tonnes.

Among metals, production trends have looked dismal with copper production static and production of tin falling from 205,000 tonnes in 1981 to 163,000 tonnes in 1984. The oil markets have also been in the

Spot oil prices have fallen from the high of around \$40 per barrel reached in 1979/80 to \$27 per barrel. Four factors have combined to push them down. These are a fall in demand for energy, substitution of other fuels for oil. growth in non-Opec production and the strength of the U.S. dollar.

Production has fallen from 51.4m b/d to 43.2m b/d in 1984 with Opec production falling

84.3 66.8 30.0 38.3 20.6 3.7 3.3 9.8 18.1 38.9 82.3 28.4 13.2

even more dramatically from 31m b/d to 18m b/d.

Most major debtors among the developing countries are still dependant on commodity exports, often on one commodity.

In 1984 Venezuela depended on oil for 90 per cent of its exports. Oil accounted for 70 per cent of Mexico's exports and 55 per cent of exports from Indonesia.

Chile has reduced its dependence on copper from 84 per cent of exports in 1966, but it still accounts for 43 per cent of exports.

Malaysia has a wide range of commodity exports. Although it has reduced substantially its dependence on rubber and tin, its depend-

ns depende	nce on i	שמתוד	ond th	n ite d	ionona_	
ence on oil	has rise	en so t	hat ov	erall it	has a	YENEZUALA
greater dep	endence	on th	ese th	ree co	nmodi-	INDONESIA
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World	445	453		1983 496	509	COLUMBIA
SEC USSR	55 98	54 80	60	59	75 76	· ASLAND
N America Asia	87 129	104 141	95 107 150	90 97 169	% % 172	Source: Mor
			mational			REQUIREMENT PER OF GDP (1973 = 1
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	Decree	Recviy	INC138	Decise	Recviy	TIN
Periods of Cycles 72-74 Length in	74.75	76-77	78-80	81-82	83-84	
quartra 10	6	6		8	6,	and the same of the

Commentary by Our Economics Staff; data analysis by Financial Times Statistics Unit; charts

BIS REPORTING BANKS

76 14

73

25

80

60 40

BRAZIL

CHILE

MEXICO

ween economic growth and demand for	1968	506	75	275	441	1.59
sic materials is demonstrated by the figures	1969	680	74	336	341	1.49
steel consumption per unit of gross dom-	1970	432	108	365	280	1.49
ic product (GDP) which has declined to 60	1971	411	176	350	187	1.68
cent of its 1970 value.	1972	451	229	397	320	1,90
One important feature affecting demand in	1973	866	314	483	541	3.81
recent recovery (1983/84) compared with	1974	536	960	457	606	4.29
previous recovery (1976/77) is the sluggish	1975	580	340	807	715	4.06
nomic growth in Europe which imports	1976	799	233	2,936	7,806	3.62
out half of the total imports of primary	1977	633	. 248	1,642	1,595	2.81
nmodities. In the 1976/77 recovery economic	1978	773	224	1,236	2,007	3.48
with in Europe was broadly similar to that	1979	1,002	406	1,560	1,463	4.36
	1980	789	698	1.045	937	4.70
the U.S., whereas in the 1983/84 recovery it	1981	878	343	1,123	1,164	4.76
s about one-third of that for the U.S.	1982	923	196	1,490	1,136	4.36
in its latest World Economic Outlook the	1983	982	224	1,829	1,972	4.28
ernational Monetary Fund has analysed	1984	1,143	136	2,260	1,891	4.15
	£					-
amodity price trends over the period of	1985*	1,024	132	1,749	1,729	3.65
se two recoveries with the following results.	• Mid-y	98.r.				
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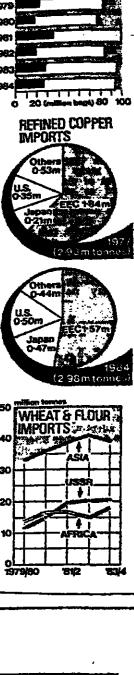
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Drices US\$

Source: In		and	graj Gra	phs b phic	y Fi E Dep	nanci partu	al T ent	ime
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Total	77	78 6.1	nillion 79 6.2	180 6.0	'81 6,5	*82 6,2	13 183	784 6.4
Mein prod Chile ·U.S. Canada Zambia	1.06 1.36 0.76 0.66	9.64	0.54 0.50	1.18 0.72 0.60	0.59	0.53	12.9 84.0	1.2 1.0 0.7 0.5
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Policy on

S. Africa

defended

by Owen

He strongly criticised the Conser-

vative Government for failing to

take any action over the crisis in

South Africa and appealed to Mrs

Margaret Thatcher, the Prime Min-ister, not to use Britain's veto at the

United Nations to block economic

Dr Owen told the conference that

party policy, which calls for a ban

on new loans and investment, was

not a soft option and would put

He rejected calls from delegates

including Mr Parry Mitchell, chair-man of United Leasing, that the party should back calls for a

complete disinvestment by British

Dr Owen said that disinvestment

would hit those good companies which were "fighting against the Government from within, insisting

upon black trade unionism, insist-

companies in South Africa.

sanctions against South Africa.

By Andrew Taylor

of the conference.

can Government

Treasury reopens battle

target agreed by the Cabinet earlier to add an extra C2bn to his reserve this summer. This would allow no for this year and next.

real increase on the assumption For 1988-87, the Treasury will try that inflation next year is 4½ per to downplay the significance of its 3

In the current year, the 3 per cent rates at very high levels throughout factor contrasts embarrassingly this summer, in spite of protests with an annual inflation rate which from industrialists that he has climbed to 7 per cent by midsum-pushed sterling to uncompetitive mer, and is likely to be no lower levels.

MR NEIL KINNOCK, the Labour

leader, faces the possibility of an

embarrassing defeat at the Labour

Party annual conference over the National Union of Mineworkers' de-

mand for the reimbursement of

fines imposed during the pit strike

and a review of the cases of miners

This became clear with the publi-

cation over the weekend of the

agenda for the conference, which

The NUM resolution, which was

approved by the Trades Union Con-

gress last week against the wishes

of Mr Kinnock, is to be raised again

It has heavy backing from the

constituency parties which indi-cates that it could be passed by the

two thirds majority necessary to

commit a future Labour govern-

ment to implement it.

takes place in three weeks' time.

sacked during the dispute.

S FLORR S AS:4

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N. j. .

He is faced with plans from departments which add up to some than the faced with plans from departments which add up to some realistic. In rescourse Manager to the City's belief at the turn of this year that public spending targets had become unpartments which add up to some realistic. In rescourse

per cent pay factor, by rolling it up

He is anxious to bring the infla-The Treasury has been able to the claim that settlements - mostly in able to hold public spending on tarthe 4% per cent to 5% per cent range get. Only then will be have a chance - have not breached public sector of delivering the promised tax cuts cash limits, because departments before the next election.

The climate for the next public sector pay round is likely to be set by the degree of success of three sets of negotiations in the coming

In the Civil Service, Treasury of ficials and union leaders are to discuss the possibility of a limited form of pay determination, involving a survey of outside pay move ments as the first step in restoring a long-term pay system for 500,000

In local government, employers are considering a substantial offer which would result in a settlement above the inflation rate to avert the threat of industrial action by almost a million manual workers.

Employers of the 440,000 teachers England and Wales are expected to try to resolve their seven dispute with a phased offer likely to add 8 per cent to the pay bill by the end of the year.

The TUC has been planning a broad thrust on public service pay this winter in the belief that one bargaining group alone is unlikely to achieve a significant break-

It has proved difficult to co-ordinate disparate interests and claims. Health workers, for example are

ing upon paying proper wages and insisting upon training black technicians. We need changes that, as far as possible, do not make the lot of the blacks any harder and change that has a possibility of being imple-mented," said Dr Owen. He called for the European code of practice

governing companies dealing with South Africa to be strengthened and given statutory backing. Dr Owen criticised Switzerland for persistently cheating on any action against South Africa.

He said that the UK Government through a combination of lethargy and inactivity, had been content to abandon Britain's leading role in at-tempting to end apartheid and had allowed President Ronald Reagan to monopolise British policy.

Sir David Scott, a former British ambassador to South Africa, said that a complete trade embargo on South Africa would be extremely damaging to Britain.

"The volume of our exports is such that between 70,000 and 100,000 jobs are dependent on trade with South Africa," he said. "If we put these jobs at risk, we should be behaving irresponsibly." Social Democratic Party conference

Liberal leader wins ovation for identity 'equal partnership' of Alliance

standing ovation at their conver- sometimes continents apart. ence, in Torquay, south England, yesterday when he rebuked a leading member of his own party for larly harmonious relationship and DR DAVID OWEN stoutly defended SDP policy on South Africa against criticism from the delegates that it publicly questioning the effective—said this had been reflected in the ness of the Alliance between the electoral advances made by Alliwas too soft, in the opening debate

two parties. Tension in the SDP ranks eased as Mr Steel applied a mixture of mockery and reproof to distance enemies will be constantly out to dihimself from critical comments made by Mr William Wallace, who is vice-chairman of the Liberal Parand testified afresh to the success of his working relationship with Dr David Owen, leader of the Social Democrats.

In conciliatory tones, Mr Steel recalled the fate of a Scottish patriot known as the Wallace who was hung, drawn and quartered, with the various segments of his corpse displayed in different parts of the country to deter others.

As the Social Democrats perceptively warmed towards him, Mr Steel joked, "History, I am told, repeats itself." He added: "I have been tempted

but, as usual, your leader has re-strained me and pointed out that none of the things that happened to the Wallace is Alliance policy."

Mr Steel emphasised that he and

Dr Owen had been working togeth-

SOCIAL DEMOCRATS gave Mr over the past year, even when they David Steel, the Liberal leader, a had been hundreds of miles and clared: "Let each of us be proud of our assets which we contribute to our common purpose."

He called on SDP and Liberal Party members to show that the Alliance was and would remain permanent, strong and indivisible both before and after the next election. ance candidates, particularly in lo-

Mr Steel also played down the cal government. differences between the defence To cheers, Mr Steel warned, "Our policy of the SDP in relation to Britain's nuclear deterrent and that advide us - we must provide them vocated by some sections of the Libwith no opportunities to do so. He described the Alliance as "two

He insisted that the two parties parties bonded together by common objectives and united values. e agreed on the basic essentials of defence policy, and argued that We are a partnership of equals, where differences had arisen, they have to pretend to be identical were in areas which would undergo considerable change over the next when we are not."

Mr Steel forcefully made clear his disapproval of the suggestion made by Mr Wallace that the expe-"We are therefore wise to discuss them rationally and calmly when rience of office gained by Dr Owen the international scenario is conand other members of the SDP when they were Labour ministers was a declining asset. stantly shifting."

Mr Steel underlined the importance of the Alliance maintaining He said the SDP brought to the Alliance a leader and a team of its nerve and sense of purpose, and forecast that it would prove to be as "unstoppable as the tide coming in." eaders with great ministerial experience - That is something that the Liberal Party obviously does not

Looking forward with confidence to the next general election he said, uted a grass-roots phalanx of 2,500 councillers built up over a period of There is no limit to what we can achieve then, save the limits we put

Editorial comment, Page 10

Call for more trade unionists to join party

SOCIAL DEMOCRATIC Party leaders led applause in support of calls for a drive to attract more trade unionists into the party.

Complaints from the conference floor that the party's public image was one of a comfortable middleclass and management-oriented organisation were strongly endorsed by the bulk of the members of the council of social democracy who attended the debate.

A motion authorising two members of the Association of Social Democratic Trade Unionists to be ar opted on to the council was over-

chemingly approved.
Mrs Shirley Williams, the party president, commented: The platform is delighted."

Issue of the fore

By Our Political Editor

DR DAVID Owen, the SDP leader is sensitive about being labelled. After a heated debate at the party's national committee on Friday, he said that he deeply resented talk about being a "sub-Thatcherite." It "stuck in his craw." Yesterday, at a press conference, he argued that Social Democrats "increasingly dislike being labelled back to Labour or Tory origins, or left and right.

"We are social democrats and stick to that."

His defensiveness follows a comment by Mr Roy Jenkins, his predecessor, that 'post-Thatcher the country will not want a sub-Thatcherite alternative," as well as a warning by Mrs Shirley Williams, the party president, that the social market economy was not well understood by the public. She preferred the term "mixed economy."

The issue of the SDP's identity has been brought to the fore by a mo-tion from the Stevenage area to be debated tomorrow. It calls for a confirmation of the SDP's original objective "to become, on the centre left of politics, the eventual main challenger to the Conservatives, taking over many of the traditional values (and voters) of the Labour Party.

This motion annoyed some party leaders, although the question cannot be seen merely in terms of left versus right. There are two aspects.

First, some SDP activists and leaders are worried that Dr Owen has put too much emphasis on mar-ket forces, which Mrs Williams feels is not appealing to the poor in inner cities, and that insuffi-cient attention has been put on human rights, race relations and redistribution of income and wealth.

Second, there are a number of leading Social Democrats who dislike talking in left-right terms and who believe that the SDP should get away from thinking about old Labour Party values.

Dr Owen regards the whole debate as too introspective. He believes that the term "social market economy," derived from the Bad Godesberg programme of the West German SPD, shows the need for the UK to be competi-

for 3% pay squeeze BY MAX WILKINSON AND DAVID BRINDLE

MR JOHN MacGREGOR, the Trea- have been able to find offsetting sury's new Chief Secretary, will this savings. week open the battle to cut public The limits still squeezed departspending plans for next year to a ments' room for manoeuvre and target based on Civil Service pay in- contributed to the City's belief at

One of the most important reasons for the extra spending bids is spending for each department and that the inflation rate and corresponding wage pressures have been ment on Civil Service pay.

The 3 per cent "pay factor" for about 70 per cent of current spending, so that assumptions about setting a fierce squeeze. It will be the themsends for next year are of major third successive year in which the importance to the whole public pay factor has been held at 3 per cent, while in 1983-84 it was only 3%. This partly explains the Chancel-per cent.

Kinnock faces NUM setback

Mr Kinnock still hopes to avert ers, is a key figure in the controve such a rebuff to his authority, which would also be damaging to Labour's electoral prospects. He will be holding private talks with union leaders over the next three weeks in the hope of winning their hind a compromise. backing for some form of compro-

Sources close to Mr Kinnock believe there is still a chance of rethey admit there is a wave of sympathy for the miners and that many of the big unions are prepared to vote for the NUM resolution, as they did at the TUC.

Mr Kinnock remains adamantly port the miners. opposed to any attempt to overrule courts by retrospective legisla-

Mr Ron Todd, general secretary tionalism of the Transport and General Work- Telecom.

Mr Kitmock will be seeking talks with him in an attempt to get the

Labour's national executive committee may also try to initiate a placing the NUM motion, although inal charges, the reinstatement of renevment of fines.

> motions and amendments from constituency parties on the subject sup-

massive voting strength of his union - the country's biggest - be-

compromise. It may consider a motion proposing a review of the crimsacked miners but ruling out the On the agenda nearly all the 43

Other resolutions call for the London clearing banks to be taken into public ownership and for the rena-

tionalisation of Britoil and British

Social ownership move by local activists fails RANK AND FILE activists failed in Mr David Sainsbury, the chief

a series of attempts to take the SDP platform speaker, argued that any closer to accepting the need for new policy seeking to promote a meaforms of "social ownership" to sure of redistribution of wealth closer to accepting the need for new forms of "social ownership" to bridge the divide between the public and private sectors of the

The party managers won massive support for their refusal to allow the issue to be discussed by the council of social democracy - one of

During a debate, there was strong criticism of the concept of a "citizen's trust" - able to hold shares in both public and private sector enterprises on behalf of all adult citizens, who would be entitled to receive dividends on their

could best be achieved through the He made it clear that, when the party finally produced its policy for encouraging wider share owner-

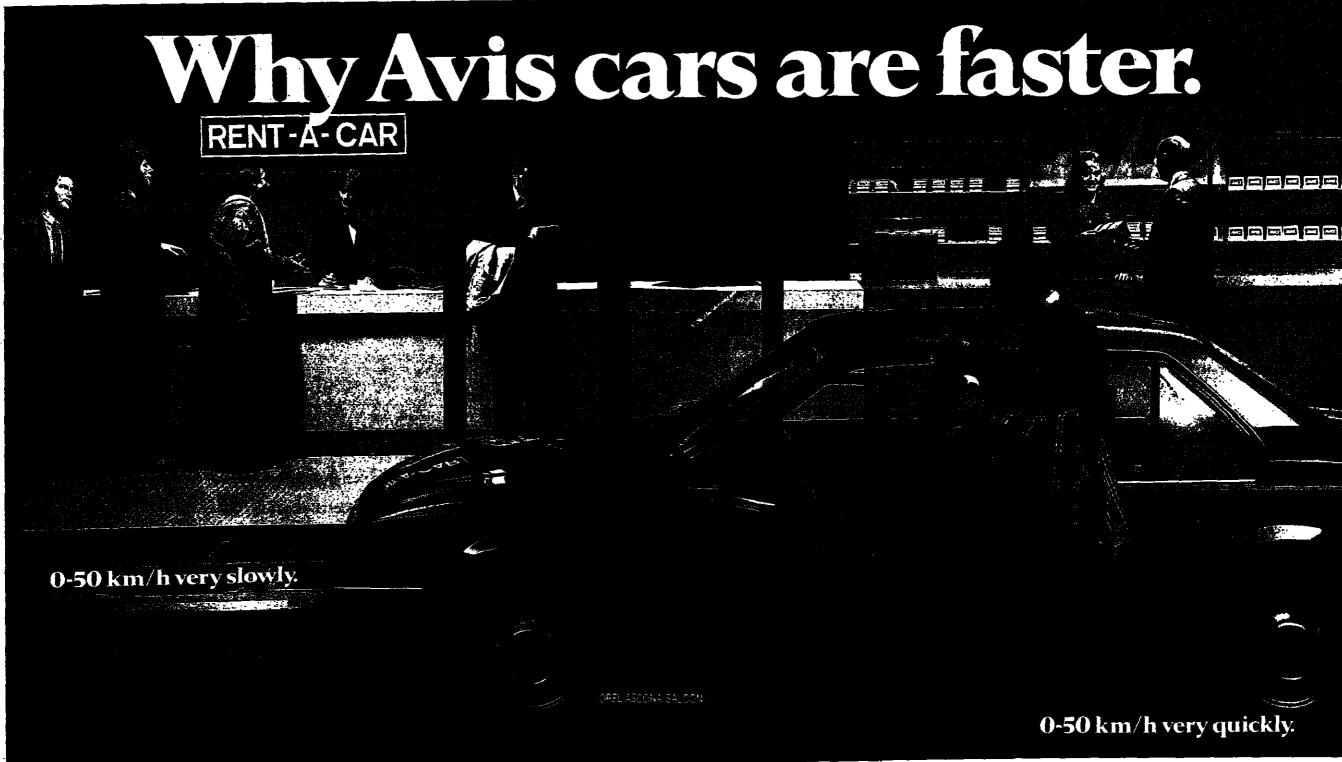
ss." The Liberal Party contrib-

20 years - an attribute which the

SDP obviously did not posses

ship, it was likely to contain proposthe party's two policy-making als for boosting employee shareownership schemes, and to facilitate management buyouts in appro-Another speaker, Miss Sara Wig-

glesworth, warned against adopting easures which made those rich enough to buy shares even richer at the taxpayer's expense.



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These documents must

imperatively include the

technical and financial

references.

For any complementary,

information concerning this project.

please contact either the Technical Director of the "Port Autonome de Marselle"

B.P. 1965, ◆ 13226 Marseille Cedex 02.

teléphone (91) 91.90.66,

telex 440 746 F or Mr BIZRI, Oger International: telephone (1) 762.59.98, telex 611.278 F.

starting date during the first.

semester(1986) The orequalification ()

ı	BASE LEND	ING RATES
	ABN. Bank 115% Allied Dunbar & Co 115% Allied Lifsh Bank 1115% American Express Bk. 115% Henry Aosbacher 115% Amro Bank 115% Amro Bank 115% Associates Cap. Corp. 12 % Banco de Bilbao 115% Bank of Bank 115% Bank of Ireland 115% Bank of Cyprus 115% Bank of Cyprus 115% Bank of Scotland 115% Bank of Scotland 115% Bank of Bank of Mid. East 115% Brit. Bank of Mid. East 115% Brit. Bank of Mid. East 115% Brit. Bank of Mid. East 115% Canada Permanent 115% Canada Permanent 115% Canada Permanent 115% Canada Fermanent 115% Canada Fermanent 115% Choulartons** Citibank NA 115% Citibank NA 115% Citibank NA 115% Citibank Savings 1125%	Hambros Bank 111 Heritable & Gen. Trust 112 Hill Samuel 511 C. Hoare & Co. 111 Hongkong & Shanghai 111 Johnson Matthey Bkrs. 112 Knowsley & Co. Ltd. 12 Lloyds Bank 111 Edward Manson & Co. 12 Meghraj & Sons Ltd. 112 Morgan Grenfell 113 Morgan Grenfell 114 National Bk. of Ruwaft 114 National Bk. of Ruwaft 114 National Bk. of Ruwaft 114 Northern Bank Ltd. 114 Norwich Gen. Trust 114 Northern Bank Ltd. 114 People's Trust 114 People's Trust 114 People's Trust 114 People's Trust 114 Rorburghe Guarantee 12 Royal Trust Co. Canada 114 Royal Trust Co. Canada 115 J. Henry Schroder Wagg 114 Standard Chartered [17]
	Bank of Scotland 111% Banque Belge Ltd 111% Barclays Bank 111% Beneficial Trust Ltd 121% Brit Bank of Mid. East 111% Brown Shipley 111% CI. Bank Nederland 111% Canada Permanent 111%	National Bk. of Ruwait 111 National Girobank 112 National Westminster 111 Northern Bark Ltd 113 Norwich Gen. Trust 114 People's Trust 121 PK Finans. Intl. (UK) 124 Provincial Trust Ltd 124
	Cedar Holdings	Roxburghe Guarantee 12 Royal Bank of Scotland 11 Royal Trust Co. Canada 11 J. Henry Schröder Wagg 11 Standard Chartered [11] TCB [11] Trustee Savings Bank 11
	C. E. Coates & Co. Ltd. 12 % Comm. Bk. N. East 11 % Consolidated Credits 11 % Continental Trust Ltd. 11 % Co-operative Bank 11 % The Cyprus Popular Bk. 11 1 % Duncan Lawrie 11 %	United Bank of Kuwait 11 United Mitrahi Bank 11 Westpac Banking Corp. 11 Whiteaway Laidiaw 12 Williams & Glyn's 11 Workshire Bank 11 Mambers of the Accepting House Committee.
	E. T. Trust	" 7-day decomins 8.00%. 1 mor 8.50%. Top Tier-2.500+ at stonthly notice 11.25%. At a when 210.000+ remains deposits the Call deposits 21.000 and or 8% gross. 2 1-day deposits over \$1.0 9.25%. " See Provincial Trust Ltd.
۱		Deposite U.S.

Contracts and Tenders



POST AND TELECOMMUNICATIONS CORPORATION

TELECOMMUNICATIONS DEVELOPMENT PROJECT

PREQUALIFICATION OF CONTRACTORS GENERAL PROGURMENT NOTICE S.F.D. No 2

authority of the Government of Zimbebwe the Posts and Telestions Corporation (PTC) has negotiated with the Saudi Fund poment for assistance in tinancing part of its programme for the nt of the telecommunications network. Procurement of the followate items will be subject to the terms and conditions of the Fund's egfeement.

Copper covered steel wife, nominal diameter 2.64 mm Quantity: 1 200 000 kg:

Multi channel subscriber tarrier systems Quantity: 300 systems;

Open wire rural carrier systems

Four channel UHF radio telephone systems

Quantity: 80 systems;

bilities with respect to personnel, equip

(iii) financial position.

Any special requirements and conditions by the Saudi Fund for Development will also be taken into consideration.

The name of the manufacturer of the equipment to be affined above.

NOTICE OF PURCHASE

1-23 (twenty-three) Relative Motion Radars and 1 (one) ARPA Radar will be purchased by D.B. Turkish Cargo Lines under sealed envelope.

- The relevant administrative and technical specifications can be obtained starting 23.8.1985 from the following

> D.B. Turkish Cargo Lines Foreign Supply Department Meelisi Mebusan cad. No: 93-95-97

Findikli, Istanbul, Turkey. 3- The quotations received after 23.9.1985 at 17.00 hours will

not be accepted. Quotations received after the above date and hour will not

be considered; postal or any other delays will not be accepted.

D.B. Turkish Cargo Lines is not constrained by Government Adjudication law number 2886 therefore it is free to cancel or award this adjudication to whomever it sees

UF€ OPTIONS REPORT

For full details of settle Louisa Powell of LIFFE on 01-823 0444

LIFFE, ROYAL EXCHANGE, LONDON ECSY 3PJ

UK NEWS

U.S. companies to invest £1m in Warwick high-tech centre

TWO U.S. corporations are investing film through their UK subsidia-ries to give another boost to War-wick University – already identified by the Government as well-placed become the national focus for the

to become the national focus for the development of advanced manufacturing technology.

Digital Equipment, the computer and software supplier, and Cincinnati Milacroit, the machine tool company, are to be partners with the university in establishing a centre to develop and promote computer in integrated manufacturing.

as important not only to their own development but also to speeding the introduction of new technology

anies see the venture

A SIX-STHONG team from the Pentagon's Strategic Defence Institutive (SDI) Organisation is due in gles to defend the West from Soviet

itiative (SDI) Organisation is due in London this week in an effort to

Ministry over UK participation in the project, popularly called star

The team, led by Dr David Mar-

tin, the SDI Organisation's director of external atlairs, will discuss gen-eral guidelines for British participa-

tion in three days of meetings start-

ing on Wednesday.
Colonel Thomas Fiorino, execu-

tive officer of the SDI Organisation, said at the weekend that earlier dis-

cussions had already "shown a lot of progress" in mapping out UK in-

ach agreement with the Defence

BY PETER MARSH

Rover, Jaguar, Rolls-Royce, GKN and British Aerospace.

Austin Rover has started work on a £5m joint venture to set up an advanced technology centre. Computervision and Automatix, both U.S. leaders in automated systems, are established on the adjacent Warwick Science Park.

Under the new initiative, Cincis-nati, which claims to be a leading company in flexible manufacturin systems, will provide equipment worth £500,000. Digital will give a similar amount in the form of the computers and software necessary

issiles. Dr Martin will be accompanied

by Defende Department experts in optical technology and lasers,

uided missiles, particle-beam tech

nology and sensors - areas of scien-

tific activity in which British com-

panies and research groups may have something to offer the U.S.

programme.
The Defence Ministry is keeping

informed on the progress of the ne-

gotiations a group of British compa-nies, led by British Aerospace and including other defence equipment

suppliers such as Marconi, Plessey,

ing down the barriers between in-dustry and academics. He helps to opment, and through Prof Bhattatrain the engineering "high flyers" charyya's links with industry, for in companies such as Lucas, Austin the training of specialists and the identification of new applications.

Mr Derek Rimmer, director of engineering at Cincinnati, said last night that the collaboration between the two companies would be mutually beneficial.

He said the development of CIM was important to Gineinnati's fight back. The UK subsidiary has suffered along with the rest of the machine tool industry in recent years from weak demand and Japanese imports: employment had been cut from 2,200 to 800.

The UK subsidiary of Digital with 5,000 employees and a turn-over this year projected at more than £800m, has grown rapidly in

Hunting and Rolls-Royce, which have indicated they would like to

ernmental agreement has to be reached include the amount of cash

the SDI Organisation intends to spend with UK companies and the

commercial rights of technologies developed during the programme.

The UK Government is canvassing British industry for views on

Eureka, the European high technol-

ogy initiative, Tony Jackson writes. The project, which has been seen

in part as an answer to the star

wars programme, was the subject

of a 17-country ministerial meeting

unitary taxation

MR IAN GOW, the newly appointed Minister of State at the Treasury, yesterday attacked the system of worldwide unitary taxation practised by California and some other U.S. states.

Minister

attacks

abi

"It is the most serious internafional tax problem that has arisen since the last world war, he told the International Fiscal Association as it opened its annual conference

in London yesterday. It distorts investm If it continues, it will disrupt the in-ternational tax framework with damaging effects on world trade.

played a pioneering role in break.

The resources of the university than £800m, has grown rapidly in recent years.

The resources of the university than £800m, has grown rapidly in recent years.

Star wars team to visit London

By Peter made:

About 1,300 tax specialists from around the world are attending the five-day conference, Clive Wolman

One of the subjects likely to be of particular interest in the UK, in the nun-up to the next general election, is the international tax problems of pension funds and other tax-

exempt institutions. The Labour Party's proposals to tax the overseas income and capital gains of pension funds have no international precedent, the confer-ence reports indicate, but would up-set many of Britain's double taxa-tion treaties. Much of the tax paid by pension funds under such a re-gime would probably go to overseas governments via withholding taxes.

This announcement appears ds a riddler of record only.

SEPTEMBÉR 1985

The Notes have all been allocated pursuant to the exchange proposals. The Notés have not been and will not be registered under the United States Securities Act of 1933. Offers and sales of the Notes in the United States or to nationals or residents thereof might constitute a violation of United States law unless made in compliance with the registration requirements of the United States Securities Act of 1933 or pursuant to an exemption therefrom.

Standard & Chartered

U.S. \$300,000,000

Standard Chartered PLC

Undated Primary Capital Floating Rate Notes (Series 2)

to be issued on 7th November, 1985 in exchange for:-

Standard Chartered Finance B.V.

U.S. \$300,000,000 Junior Guaranteed Undated Floating Rate Notes

The following intend to make a market in the Notes:

Credit Suisse First Boston Limited

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Chase Manhattan Capital Markets Group

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Morgan Stanley International

Orion Royal Bank Limited

Sanwa International Limited

Union Bank of Switzerland (Securities) Limited

Standard Chartered Merchant Bank Limited

First Interstate Capital Markets Limited

Bank of Tokyo International Limited

E. F. Hutton and Company (London) Ltd

Merrill Lynch Capital Markets

Nomura International Limited

Salomon Brothers International Limited

Thomson McKinnon Securities Ltd.

Dean Witter Capital Markets - International

Advisers to the Exchange

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range of design, planning and construction skills on both a national and regional basis, with fifteen Area Offices throughout the UK. As a result we can point to relevant experience in all forms of contract, and in many situations, with particular expertise in inner city locations - both new build and quality refurbishment. We talk realistically about every aspect of a project, with our skills combining to achieve completion

on time and within budget. Our clients call it total commitment. We call it French Kier.

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The first section of the first

please contact: Dick Allen, Managing Director, French Kier Construction Limited Tempsford Hall, Sandy, Bedfordshire. SG19 ZBD. Tel: Biggleswade (0767) 40111



UK NEWS

Nabisco wins agreement for ballot before strikes

that contain a ballot-before strike ment. provision tougher than that in the 1984 Trade Union Act.

tree, Liverpool; Wigston, Leicester tific, Technical and Managerial shire; Bermondsey, south London; staffs, the electricians union, the

The agreements, reported by in-dustrial Relations Services, the in-dependent pay research group, in its Industrial Relations Review and Report, published tomorrow, stipulate: No industrial action of any kind will take place during the currency of this agreement unless it is first confirmed by full secret ballot of all employees covered by this

That shears that sity sub-group of is one clause in a long-term packab bargaining unit wishing to take industrial action must first win the consent of all members of that bear the consent of all members of the consent of all members of the consent of all members of the consent of gaining unit in a secret ballot. The Trade Union Act lays down a secret ballot only for those workers wan-

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NABISCO, the U.S. food group, has signed agreements with several ermakers' Union has the most large unions in its British factories thembers covered by the agree-

Other unions party to the agreements include the Transport and The agreements cover over 5,000 General Workers Union; the Amal-workers organised in seven hargaining units in Nahisto's biscuit

Workers, the shopworkers union,

TENANT The Amal-workers union,

TENANT THE Amal-workers union, ith's crisps factories in Ain- USDAW; the Association of Scien-EFIPU; the construction union. Ucatt; and the Bakers, Food and Al-

The list includes the seven largest unions in the private sector. It also covers the main protagnists (on both sides of the argument) in the debate that divided the TUC Congress last week whether or not unions should accommodate to the Government's union legislation.

The hallst-hefrest-first remission

The hallst-hefrest-first remission

The list includes the seven large lowing workers with higher skills to lowing workers with higher skills to low part more. They remove or reduce several traditional benefits.

They woten differentiate, by a lowing workers with higher skills to low part more. They remove or reduce several traditional benefits.

They woten differentiate, by a lowing workers with higher skills to lowing workers with higher skills to low part more.

They woten differentiate, by a lowing workers with higher skills to low part with higher skill

dancies, in return for agreement by the unions to changes in working practices and the loss of special

In another notable feature, the agreements specify that manage-ment may use a buffer of temporary workers (up to 30 per cent of the total workforce) in order to meet fluctuations in demand and to protect the core of permanent em-

Besides making industrial action meré difficult, the agreements pro-mote management objectives in six other key areas. They are long-term deals, lasting

either two or three years.

They widen differentials, by al-

Government's union legislation. maining levels and the rede-the ballot-before-strike provision ployment of workers without

engineering departments must be

removed.

They acknowledge that Nabisco will contract out its company cater-

Mercedes trucks gain ground

Mercedes tracks are now third in ear the league of best-selling heavy in contrast, Bedford's market commercial vehicles (over 3.5 share has fallen from 13.3 per cent tonnes gross weight), the first time to 11.2 per cent for the eight months a wholly imported truck range has reached such a high position.

4.204.

reached such a high position.

The sharp increase in D-B's penetration of the UK market follows cranon of the UK market follows last menth when its registrations to 38,241.

That contributed to a 4.14 while Linear of 7.5-tonne vehicles, while Linear bases between the lawner of 7.5-tonne vehicles, while Linear bases between the Linear bases which have been much more suc-cessful than expected. The range competes in a sector that accounts for one in every four truck seles in registrations for the eight months Britain and D-B has now raised LN down by 5 per cent to 6.487. It is folsales targets this year from 1,300 to

By the end of Angust, D-B had sold a total of 4,411 heavy trucks in

DAIMLER-BENZ, the Mercedes the UK for an 11.5 per cent share of group of West Germany has over the sector. That was a 30.55 per cent taken General Motors' British sub-improvement in unit sales from the Mercedes group's perfection.

1984, when D-B's share was 9.29 per

Ford continued to lead the heavy commercial sector, although with ner this year in the Roadrumeer, and which has improved sales from to 36.9 per cent.

sidiary, Bedford, in the UK heavy truck market.

3,376 in the first eight months of mance beloed to boost total heavy truck market.

1984, when D-B's share was 9.29 per truck sales in the UK last month to truck sales in the UK last month to 5,941, up by 21 per cent on the 4,913

for August 1984. According to Society of Motor Manufacturers and Traders' statistics, after eight months the heavy truck sector had improved by 5.24

de sales over the eight-month period, from 190,567 to 198,459. In August alone, sales of com

cial vehicles were up by 12 per cent, The importers share of the Aulowed by Leyland, the BL subsiding sust market fell from 42.3 per cent iary, which also has a new 7.5-tonmonths it was up from 35.5 per cent

Virgin enters package tour holiday business

Tyndali Bank (laie of Man) Liti Kanaington Road, Diviglas-late of Man - Tel: 6624 28291

interest Rates Sterling Money Account 11.125% Dollar Money Account 7.00%

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

chief executive of Virgin

MR RICHARD Branson's Virgin Newark, New Jersey. The Virgin group, which includes Virgin Atlantic Airways, is to enter the package agents in November.

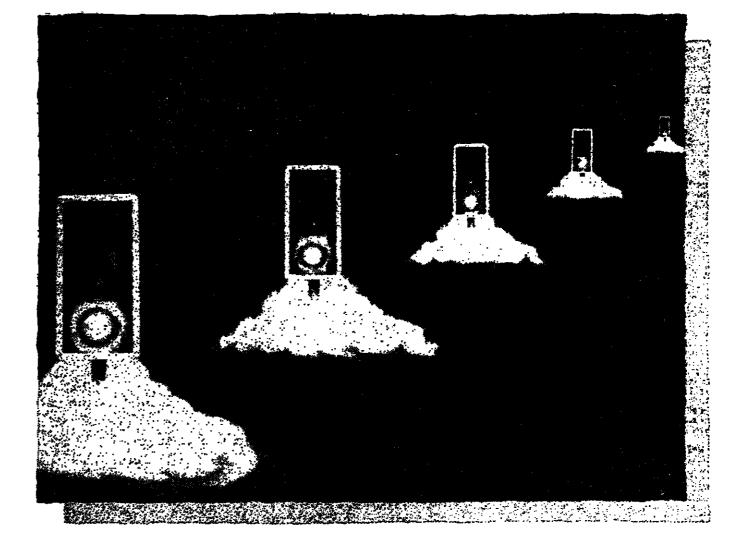
The airline has applied to the Civ-

The sirline has applied to the Civ-il Aviation Authority for rights to fly between Gatwick and Miami, for company, Virgin Holidays.

The new venture will be run by Mr Malcolin James, formerly managing director of Jetsave, who will Rosing 747 Jumba tot Boeing 747 Jumbs jet.

Flolidays.

A programme of holidays in the U.S., the Carlifbeati, Mexico and Europe will be prepared for the season starting next April, linked with Virgin Atlantic Airways' flights, currently to Maastricht in Holland and



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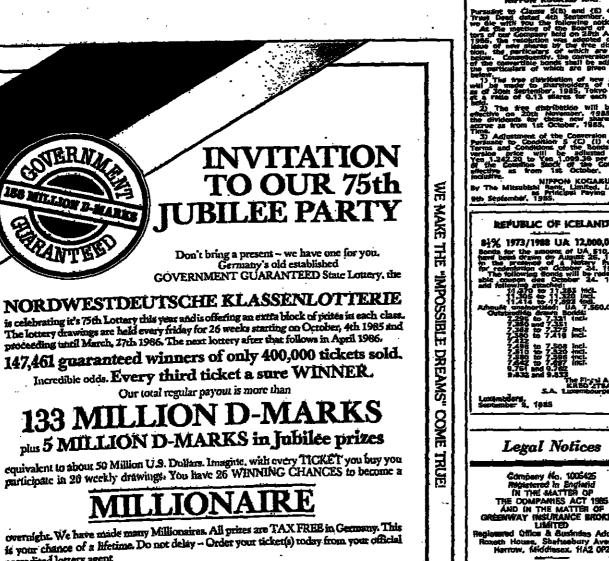
*Effective April 1986 subject to government approval

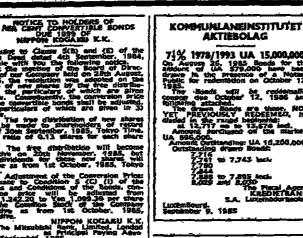
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Legal Notices

Company No. 1005425
Registered in England
(N THE MATTER OP
THE COMPANIES ACT 1985
AND IN THE MATTER OF
EENVIRY INSURANCE BROKERS
LIMITED
mored Office & Business Address
oth House, Sheftsebury Avenue,
Harrow, Middiesex, HAZ OPZ

NOTICE IS HERBERY GIVEN pursuant to Section 588 of the Companies Act 1985 that a MEETING of the CREDITORS of the showermaned Combains will be hald at Sheftey House, 3 Nobits Serset. London BCZY 7DQ, on Tursday 17 September 1985 et 11.00 em for the pursuas Mendoned in Section 589 et sea of the Companies Act 4985. Dead 818 27th day of August 1985. By Order of the Board, R. A. H. GREENWAY, Director.

Company Notices

Housing Executive Tenders are invited for the supply, delivery and installation of

Contracts and Tenders

Computer Aided Design (CAB) System

Tender Forms, Specification etc, may be obtained from Office Services, 4th Floor. The Housing Centre, 2 Adelaide Street, Belfast BT2 8PB. Tel No 0232 240588 ext 2331 and completed Tenders sealed in the envelope provided must be returned to this address must be returned to this address not later than 3.00 pm on Tuesday 1 October 1985.
Contractors within the scope of the Fair Employment (Northern Ireland) Act 1976 should note that Tenders will only be considered from those firms which have signed the Fair Employment Agency's Declaration of Principle of Intent.

The Executive is not bound to

accept the lowest or any Tender. W. V. BLEASE Chief Executive

Clubs

policy of fair play and faine for its Subject from 10-3.30 am. Disco an musicians, plamorous hostesats, cts Boorshows. 180, Regent St. 01-734 0

INDUSTRIALIZATION FUND OF FINLAND LIMITED

600,000,000 Luxembourg Francs 7% guaranteed Bonds 1972/1987

We hereby give notice that, in accordance with the terms of the above-mentioned loan, Bonds for the principal amount of Lux. Fix 41,850,000 have been drawn on August 26,1985 for redemption at per on October 15, 1985. Principal amount of Bonds purchased by the Company: Lux.Fix.18,150,000. The following Bonds have been drawn and may be presented to Krédietbank 9.A. Luxembourgeoise 43, Boulevard Royal, Luxembourg of to the other Paying Agents riamed on the Bonds:

Bonds surrendered for redemption should have attached all unmatured coupons appertaining thereto. Coupons due October 15, 1985 should be detached and collected in the usual manner. For payment in London, Bonds must be local through an Authorised Depositary. Bonds will be received on any business day and must be left four days for examination.

Amount outstanding: Lux Frs. 120,000,000

Outstanding drawn Bonds:

Luxembourg, September 10, 1985



EDITED BY CHRISTOPHER LORENZ

MANAGEMENT

"WE ARE not an ordinary research laboratory," says Dr Amar Sabberwal, managing Amar Sabberwal managing director of Turner and Newali Materials Research. "We are an entrepreneurial group of people tying to turn technical ideas into a business."

Sabberwal was appointed in 1981, a year before the Turner and Newall group, a Manchester-based materials company selling a wide range of products in the engineering, car and construction industries, stumbled into a massive cash crisis.

During the 1970s, the com-pany's dependence on asbestos, a material firmly associated with health hazards, caused increasing financial problems. In 1982, the group suffered a loss of £11m on sales of £621m. The difficulties were so severe that a consortium of banks was called in to rescue the company

Sabberwal's role was to prepare for a resurgence by devel-oping new technologies for the group's dozen or so operating companies, a diverse bunch which includes BIP Chemicals in Birmingham, a resin manufac-turer, TBA Belting of Wigan which makes power-transmission products and the Morcambe-based Storeys Decorative Products, a specialist in vinyl

walipapers. Materials Research has contributed to a gradual turmound in Turner and Newall's for-tunes, both in a quantifiable way through sales of new pro-ducts and in less easily quanti-fied contributions to a variety of developments. (Under the new chairmanship of Sir Francis Tombs, the group made a profit of £21m last year on sales of

So far Sabberwal's 50-strong enterprise has introduced into the Turner and Newall subsidiaries five new areas of technology (see panel), which are slowly making a commercial impact. They range from electro-conducting materials for the electronics industry to graphite foils and ceramics for

Sales from the new products amount to a few hundred thousand bounds a year-rather less than Sabberwal's annual budget of £1.25m, which covers company's base in Rochdale, In addition, the company spends about £250,000 a year on capital equipment to aid the development of specific technologies

Sabberwal thinks Materials three years and that the new ducts st technologies the company is construct developing will turn into "Elm-saskets." turnover" businesses soon after-

Japanese

of flexible

cut cost



A task force for renewal

Peter Marsh explains how Turner & Newall nurtures research for new technologie;

for TAC Construction Materials last year of £297m, compared and Ferodo, two other com- with 60-70 per cent in the midand Ferodo, two other com-panies in the Turner and Newall group.

"We are looking for new ideas that relate to market areas

we are already in or which capi-talise on an existing technical base. The plan is to move for-ward in slow steps—not big

Materials Research was formed in 1977. At that time it was called the Alternative Materials and Fibres Unit (AMFU) — indicating Turner and Newall's urgent need to find replacements for the asbestos products which constituted an overwhelming proportion of the company's output.

As part of a crash programme,

the unit came up with a spec-trum of materials such as carbon or ceramic fibres, plastics, cellu-lose and steel which could be Research will start to recover used in place of asbestos in its running costs within about Turner and Newall's staple pro-Turner and Newall's staple products such as brake linings. construction panels, seals and

Today, the company can offer customers substitute materials The approach is deliberately for asbestos in virtually all its cautious. "We are not trying to conquer the world," says Sebberwal, who previously worked that of the company's UK sales

some kinds of faults has been time-consuming and costly.

A fault in the PLC's computer is no problem: processors can be designed to diagnose their own faults. But GE says that

only about 20 per cent of input/ output, power supply and other module faults are internally

In 1981, the year Sabberwal joined AMFU, it was given the much wider remit to explore new technical ideas on behalf of the whole of the group.
On the grounds that badly-run scientific laboratories can swallow large sums of money in pursuing useless ideas, Turner and Newall executives had an and Newau executives had an entrenched distaste for setting up a conventional R and D centre. From the start, Materials Research was given firmly commercial guidelines.

In Sabberwal's terminology, the group's operating companies play a "godfather" role in taking over technologies developed by the first Theologies developed by

his staff. The plan is that the subsidiary exploits a technology in close liaison with the people who initially worked on it. Thus Materials Research has entered the novel area of electrical shielding materials for the electronics industry in con-junction with an established subsidiary, TBA Industrial Pro-

Sabberwal attaches importance to the transfer not only of technologies from his company future—but without but of people. One or two of his company a packet."

research staff may be asked to move jobs to another Turner **Potential** and Newall subsidiary once the products technology they have worked

on enters the market place
That has happened, for
example, in the case of Flexicarb, a graphite foil for sealing
pipes and engines, which
Materials Research developed MATERIALS RESEARCH is introducing to Turner and Newall subsidiaries rive new sets of technical ideas mat could lead to impovatory proand which is now sold by Flexitallic, a Turner and ducts or processe ● Electroconductive materials Newall company in Heckmond-wike, Yorkshire. These substances, which con-

The scientists normally make tain metals or other conthe transition to the commercial sector without too much trouble, "We have shown that R and D scientists can work to ductors and are based on paints or plastics, are applied to electrical equipment to shield circuits from stray electromagnetic radiation rcial guidelines if given Materials Research and TBA the right general framework," says Kip Heron, a director of the Rochdale company. "We Industrial Products, an estab-lished Turner and Newall subsidiary, have formed a have deliberately not adopted joint venture to sell the proan Ivory Tower approach."

Materials Research chooses
technologies for serious study

• Graphite foil. Flexitallic, only after a set of rigorous pro-cedures to ensure they fit in another Turner and Newali subsidiary, sells foll based on with the group's other activities.

Every two months, a dozen
people in the Rochdale company
discuss a range of ideas for new subsidiary, sells foil based on developments at Materials Research. The foll (called Flexicarb) can be made into gaskets and seals and has a variety of uses, for instance in engines and chemical plants. It is used in place of rubber or plastics materials that may wear out more onickly. technologies. These are culled from a range of sources—talks with other companies or univer-sity departments, consultants' reports, press cuttings or job

The ideas that survive are put to Turner and Newall's research advisory committee, which meets every three months and includes senior technical people from the

technical people from the operating companies.
The final level of screening is provided by a management committee for Sabbetwal's company which controls his finances and comprises the managing directors of all the Turner and Newall subsidiaries.
This body decides the level

of resources to be put behind a new technology and which of the operating companies should have responsibility for marketing once the technology is developed. Ideas which do not fit in with Turner and Newall's marketing

neering structures.

● Ion implantation. In this technology, beams of nitrogen

ions are embedded into metal

blades to increase the parts' resistance to wear. Materials

Research is investigating applications of ion implanta-

tion, with some help from TAC Construction Materials

(part of the Turner and Newall group) and Salford University. The technique could improve the perform-

ance of products such as brake linings made by Ferodo,

another member of the group.

• Advanced ceramics.

Materials Research is turning out prototype quantities of materials based on ceramics such as silicon carbide and silicon nitride. These are lightweight, tough and highly the content of the content of

stable substances that could form part of products such as cutting equipment, textile machinery or machine-tool dies. The British Ceramic Research Association has helped in the affect of the country of

in this effort.

pponents such as turbine

approach—or which, however technically exciting, do not have obvious applications—are soon discarded. Out of every 100 notions for

a new technical thrust considered informally by his staff, only one survives the management committee discussions, according to Sabberwal. " They (the committee members) are a tough lot," he says. The process is continuing. Materials Research aims to start

the development of new tech-

nical ideas at the rate of one

or two a year. Sabberwal says he is pleased with the work of the past four years. "We are laying the ground for Turner and Newall's future-but without costing the

Office automation

A catalyst for control

BY CHARLES BRETT

tions exist. Management may wish they did not but, invari-ably, offices seem immortal and immutable. The office appears immutable. The office appears inviolable. Yet the output of the office does not rise in step with its costs. Recently the consequence of this divergence has been that management, almost dispairingly, has thrown money at technology in the often vain hope that machines will hope that machines will decrease costs and/or improve productivity with so-called "office automation."

Computer suppliers have been happy to oblige. As they have happy to oblige. As they have seen their own traditional markets stagnate, they have decided that the application of their computing technology to the office must create huge new sales opportunities. Such products, popularly called "office automation," or "OA," are promoted on the basis that office automation enables conffice automation enables con-

 Speciality papers. Turner and Newall has for many years sold such products, based conventionally on asbestos, for jobs such as thermal and electrical insulation. Materials Research has reviewed the above the page of t trol of the office. The reality is very different Office automation is a concept It is not a product to be bought and sold off the shelf. The office is not a rigid entity which can be automated merely by placed the asbestos with other ibstances such as plastics introducing expensive systems and ceramics and started to explore new applications of the papers, for instance in the production of composite materials for aircraft or engi-

But this is not to suggest that improving the office, in which computing has its appropriate place, is without benefit. Quite the reverse. For "office automation" can be used as a prime catalyst to enable management. to gain control of the office complex and to focus the office. The need is to re-orient the office and its component organisations, systems and people, to achieving corporate strategic objectives—and noth-

ing else.

Whereas all companies have annual statutory financial audits, the office does not and never has had. In financial audits, comments are passed about fiscal health. This includes reporting upon controls and financial management.

Likewise recession has forced a similar audit upon manufacturing ad production processes in industry. Industry has a need to remain, or become, com-petitive in order to survive. Many industries have carefully scrutinised their processes in order to obtain maximum efficiency. This has frequently resulted in increased investment, often in tools like computer-

OFFICES and office organisa aided design, manufacturing tions exist. Management may and robotics. The enforced wish they did not but, invariantly audit has created savings and benefits—as a direct conse-quence of the scrutiny and sub-

ments.
The office has no equivalent audit. The office exists as a loose collection of functions which are rarely focused, as a which are rarely focused, as a whole, upon meeting top management objectives. As the office has evolved it has become disparate. It has become a self - perpetuating overhead which attempts self-justification rather than satisfaction of strategic objectives. The consequence is the frustration which much management faces today much management faces today an office complex which is always active, devours money and resources but which fails to support the business economi-

Seduced

Yet so powerful is this over-head that it is difficult for management to break with prac-tice. It is frequently at this tice. It is frequently at this point, when management has despaired of controlling office costs, that "office automation suppliers" appear. Trumpeting "OA will do wonders if only you buy it," management is seduced—only to see the office costs continue to increase, but

Yet, as soon as OA is mooted today, offices intuitively understand that change will and must occur. It is this de facto acceptance, that OA means change, which represents the oppor-tunity for addressing the whole purpose of the office complex. Thus management must com-mence by obtaining a view of what effectiveness can mean to its unique organisation. It must include an intimate understand-ing of the business itself, the environment, people and strategic goals. Only when these are placed into an appropriate perspective can the pro-cess of exploiting the catalyst, of "office automation," begin. The essence of this review is a description of the minimum office needed to support the business, together with a policy that office effectiveness can only be achieved where investment decisions are made by managers with profit or achievement responsibilities (and not by functions that are part of the

EDITED BY ALAN CANE

This review explicitly avoids the risks associated with the immediate acquisition of technology. The objective is to assess the office (not the business) for its competence to meet strategic objectives. It is all ambracing. As such it is all-embracing. As such it is a novel experience for many. It takes the global, not section-alised, view with the end result that the organisation's need for that the organisation's need for office support is quantified and defined. This process is aware of the potential of office technologies, and that it should not embrace them prematurely.

Reorganisation follows. It Reorganisation follows. It will be welcomed. People, the real assets in the office, do not enjoy a lack of direction or justification. The revised tasks which are set for individuals will be ones which those individuals will recognise as being relevant to the corporate good. If this is accomplished, aspirations will be achieved, job satisfaction and thereby productivity improved — and correct hiring and application of staff. hiring and application of staff will provide lower costs of manpower.

As reorganisation continues, but only after it has begun in earnest, relevant office technologies can be introduced — to optimise the office as a whole. That this approach works has been demonstrated in several organisations—but as yet too few Badical evamination of the As reorganisation continues few. Radical examination of the office complex is rare in Europe
—but increasingly common in the U.S. In order to remain competitive and to pursue the very real benefits which refocusing the office can provide, Europe needs this approach with its minimum of technical risk.

Application of this methodology to offices and their "auto-mation" implements corporate requirements in a manner similar to that used for other investment; it reflects the importance and contribution of both people and investors. It prevents propogation of unnecessary overheads.

It is management's challenge and opportunity to exploit the catalytic effect in the name of "office automation" in order to concentrate the office complex upon what it should have been mplishing from the start. In so doing business will reap im-Charles Brett consults for

PA's international division.

TECHNOLOGY

System with a genius for

machining GENERAL ELECTRIC of the JAPANESE machine tool company Yamazaki has launched an "off the shelf" flexible machining system (FMS) which is claimed to bring the technique within the state of ordinary again. U.S. has developed a costcutting system called Genius for connecting factory automation equipment like motors and valves to the shop-floor computerised units that control them—the programmable logic controllers.

GE claims it can cut installathe range of ordinary engineering companies.

Much has been said and written about FMS in the last four years, but applications are still relatively few—a situation Yamazaki hopes to remedy with the new system, which has a minimum price in the region of £300,000.

The idea of FMS is simple enough. Instead of using dedicated machine tools for repetitive machining jobs in a batch production shop, flexible systems use a completely different approach. The link machine tools, handling devices and transport systems by computers and systems by computers and communications lines, allowing many different components of the same general size and kind to be machined in any sequence, without stop-ping the system.

The advantages are that products, probably of better quality, can be made on demand to meet orders, while work in progress should sharply reduce or disappear. Machine utilisation should

also improve. The Yamazaki system, called Mazatrol FMS, is based on the company's recently-introduced HiSJ horizontal machining centre. These machines can change cutting tool automatically, using any of 80 tools in a belt magazine based on instructions from

the machine's controller.
Up to four of the machine tools can be installed in line, fed from a three tier storage unit running parallel to the machines in which both parts and fixtures are stored on

A crane runs up and down the storage unit, entering or removing pallets under control of the FMS computer, which also tells the machine tools what parts are scheduled so they can find the appropriate machining programs. The crane delivers and removes parts to and from the machine tools according to instructions from the computer.

An operator can see the status of the system on a screen and keyboard unit, finding faults in factories this happens can easily reach Geoffrey Charlish £10,000 an hour.

on a plant control

system promising

to give big savings The main trouble is that most tion costs in half, increase fault of the faults (about 75 per cent) detection rates by eight times occur in the field wiring occur in the field wiring.

and halve system idle time due actuators, motors and sensors—
to faults. The company has produced these significant improvements by introducing intelligence into special input/ output terminal blocks to which the plant devices are connected.

Program logic controllers intervention by a band held. Program logic controllers interrogation by a hand-held, (PLCs) are the workhorses of plug-in terminal, most of these automatic factory systems. They faults can be are computer-based devices with Genius. which, once instructed by a Mr Chris A faults can be quickly detected

which, once instructed by a production engineer, will continue to stop, start or alter the behaviour of motors, valves, actuators and other devices in production plant.

GE claims some of these systems have been costly to wire up or to change, and isolating some kinds of faults has been time-consuming and costly.

A fault in the PLC's computer is no problem: processors can be designed to diagnose their own faults. But GE says that

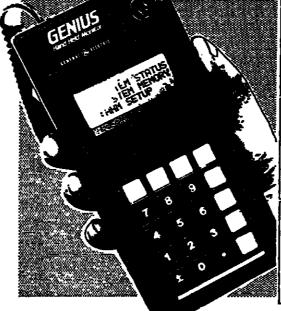
Mr Chris Adams, PLC applications manager for Europe, claims this marks an important advance. He believes that amid all the recent emphasis on improving the PLC itself, too little attention has been paid to input/output (I/O) problems at plant level. Mr Adams claims this marks an important advance. He believes that amid all the recent emphasis on improving the PLC itself, too little attention has been paid to input/output (I/O) problems at plant level. Mr Adams claims this marks an important advance. He believes that amid all the recent emphasis on improving the PLC itself, too little attention has been paid to input/output (I/O) problems at that 60 to 75 per cent of a PLC's total cost today concerns I/O installation and fault-finding.

Talking or curved. Mr Chris Adams, PLC applicaand again, he says. One is the cost of installation. The other is loss of production when plant

Many control systems use a large central panel into which each plant control device is wired individually, using miles of bunched wiring.

Using Genius, the central panel vanishes and its many I/O points are distributed into a number of intelligent terminal blocks placed near the con-trolled machinery. The Genius blocks are connected back to the PLC over a single twisted pair cable that forms a common data highway.
This reduction of wiring has

cut installation cost from a typical figure of £80 per I/O point to about £40. Genius has an even more dramatic effect on finding faults, some 80 per cent of which occur outside the PLC system itself. On-off contact sensors account for 45 per cent, mechanical actuators 30 per cent and wiring faults five per cent. GE believes



failed. The average time to trace of twisted pair cable. Each a fault and remedy it can be cable can extend 2000 feet from For example, if the value of

that only about seven per cent of control system faults can be detected by present PLC systems unless they deploy expensive, add-on custom engineering.

The claim for Genius is that it raises the fault detection level.

The claim for Genius is that it raises the fault detection level to 50 per cent. Using a plug-in, hand-held terminal with keyboard and liquid crystal display, a service technician can soon discover which field device has failed actuator, sensor or proken it raises the fault detection level wire."

Genius is designed for use which fundreds of the I/O blocks can be connected in groups of 30 to each single run



the PLC and blocks can be inserted wherever convenient on the factory floor. If any one of them fails, the rest are maffected

The "brains" of the Genius lies in an intelligent power switch built on a chip which switch built on a chip which integrates low-power logic circuits with high-power driving devices. The chip has a dual function: it can switch power devices in the plant when told to do so by the PLC and can also sense the presence of

voltages and tell the PLC processor. The block constantly monitors

everything connected to it and is programmed to shut down the plant equipment in a safe condition if programmed limits are exceeded. It then signals back the nature of the fault to a display on the PLC and a technician can go to the appropriate block, plug in the hand-held terminal and diagnose the fault—in English, French, German or Italian. In the UK, GE is on 0327 704011. is programmed to shut down

Robot sculptor takes automated vehicle design a step further

The Renault computer system is called Unisurf. Matra Data-

vision, which developed the three dimensional logistics system known as Euclid, recently signed a co-operation agreement with Renault as a result of which the Renault Unisurf and Surfapt systems will be integrated with Euclid.

ALAN CANE

The good news is FEŘRANTI Selling technology

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Forecast on 32-bit computers

TRUE 32-bit microcomputers, tiny machines with the power and speed of mainframes, are unlikely to replace today's 16bit machines quickly, according to a report from the International Data Corpor-

ation.

It suggests that 32-bit systems will constitute less than 5 per cent of the market even in 1990. IDC's argument stems from the fact that 16m 16-bit processors will have been shipped between 1884 and 1999, and users of 16-bit machines will find them more than adequate for their tasks. In 1984, 3-bit machines still accounted for 47 per cent of all sales.

all sales.

IDC predicts that the West European market for personal computers in professional use will grow from 950,000 units in 1934 to 5.1m units in 1930. IBM held 45 per cent of the market for 16-bit systems in value terms in 1984 and its shipments in West Europe are growing at 30 per cent growing at 30 per con a year. IDC Europa is on 01-995

Industry's use of adhesives on the increase

INDUSTRIAL adhesives are becoming steadily more important in manufacturing industry. Now TR Fastenings of Uckfield, a leading adhesives distributor, has established an "adhesives centre" in the South-east to advise, supply and provide technical support to engineers innovating with adhesives.

TR says: "The principle behind the new concept is that conventional distributors of industrial adhesives are generally tied to one supplier, but TR has exercised. or industrial aunesives are generally tied to one supplier, but TR has arrangements with four leading names, Loctite, Bostik, Permahond and Anglo so it can provide unbiased advice on the most suitable product for a particular application."

Terry Saward of TR has the details on 9825 4711.

by up to 50 per cent.

The robot is sculpting a full-

The robot is sculpting a fullscale model in plastic of a new
passenger car. It is in action at
the Renault Technical Centre at
Rueil, just outside Paris, and it
marks the latest development in
Renault's use of computers to
automate every past of the manufacturing of the "back office"—bills of
the "back office"—bills of
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the "back office"—bills of
the "back office"—bills of automate every part of the car material, shopfloor management production process.

production process.

For some years, motor vehicle

THE robot pictured on the left is no Barbara Hepworth, but its various angles, analyse the efforts as sculptor are helping french motor engineers cut the cost of designing a new vehicle by up to 50 per cent.

The robot pictured on the left examine its behaviour from with particular design features. Generally, a one-fifth scale model is built first, followed by a full scale version for final checks. So the designer's should.

The robot pictured on the left examine its behaviour from Generally, a one-fifth scale model is built first, followed by a full scale version for final checks. So the designer's should.

but to manipulate those designs. have to be converted into three-the designer can define the dimensional models so manage-shape of a vehicle part, move it ments can check comparisons around in three dimensions to and decide whether to proceed

TO THE RESERVE OF THE PARTY OF

matically into plans.

For some years, motor vehicle manufacturers have made sophisticated use of computer aided design (CAD) techniques, using computer-power not only to create designs on a screen but to manipulate those designs.

Information and so on.

With its "sculpting robot" Renault is taking the next step along that path. The first step in the design of a new vehicle is the production of rough to create designs on a screen sketches by the stylist—these but to manipulate those designs.

From this database, it is a simple task for the computer to control the sculptor robot as

the proposed vehicle.

Using traditional techniques hand draughting and wooden construction Renault says it took 12 to 16 weeks to make a model. With its CAD techniques and plastics, time and costs have been halved, and valuable designers are freed from timeconsuming tasks.

Architecture/Colin Amery

Inventively re-creating the past

Where is it possible in Europe to visit a royal hunting lodge, richly but simply decorated by the great Huguenot master Daniel Marot, set in the most accurately restored baroque garden in the world? There is only one place and that is Het Loo. the Dutch royal summer palace that stands in the wooded lands of the Veluwe between the Rhine and the Ijssel at Appel-

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In 1969 the Government of the Netherlands decided to turn Het Loo into a museum devoted to the members of the House of Orange-Nassau and to restore the whole place as the 17th century garden estate re-corded in many engravings of the period. The restoration took seven, years and was of a thoroughness and accuracy that are staggering. The palace has been open to the public for a little over a year; it is timely to examine the reasons for its suc-

When Queen (after 1948 Princess) Wilhelmina died in 1962 the Het Loo she had loved and lived in was a much altered 17th century house, its brick walls concealed by white plaster put on by Louis Napoleon, the sash windows replaced by shut-tered Empire casements and the elaborate baroque garden swamped by a simple landscape of lawns and trees.

To decide to recreate the

exact spirit of the 1690s in the exterior and gardens was a bold was decided to restore the very is museum-like, but the whole adds up to an inventive recreation of the spirit of the past.

King William III's physician. a Dr Walter Haris, left behind an important document, A Description of the King's Royal Palace and Gardens at Loo, 1699. He attributed the garden to Daniel Marot, and the braderies and parterres do have broderies and parterres do have all the richsess of pattern that is to be found in a piece of damask by Marot. The great triumph of Het Loo is that it is possible to sense the unity of the 17th century designer's work. His hand is evident in

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A view of the house and gardens of Het Loo as it appeared in 1700 and almost as it appears today

too much to see in one day. To enjoy the garden fully takes an afternoon. Visitors are asked to follow a prescribed route through the palece that is roughly chronological. The black-and-white floored marbled In the interiors it hall is a restrained start to the was decided to restore the very best William and Mary rooms and to add to them rooms that illustrate the prevalent tastes of later owners. The result is meither a palace nor a museum—it is palatial and at times it is museum-like, but the whole adds up to an inventive recrearestored gilding, marbling and military devices. There is a

structed interiors—william the laste of monarcus of later gallery, both on the first floor. The library is most remarkable for its mirrored ceiling; at present it lacks sufficient books —a curious lapse. The picture gallery is one of the most convincing rooms, hung with a dull something of a revelation. There but appropriately closely—is the 1880s feel of Queen

backed chairs.

effect is perfectly lit and is a vision of controlled sumptuous-ness. Both the King and Queen's bedchambers authentically restored.

The King's room is initially most shocking because of the choice of colours. Inventories describe the wall hangings in ginal colour being closer to gold but perhaps nationalist sentiment entered the dyeing process. There are other sur-prises: the Chinese-style ceiling in the red cloth on the long marbling of an intense pink-table and the bright blue cushion upholstery of the highsingle white curtains.
The rooms that demonstrate

There are two totally reconstructed interiors — William the taste of monarchs of later the metalwork, furniture, wall vincing rooms, hung with a duli something of a revelation. There hangings, trimmings and in but appropriately closely-every baroque curl of the gardered selection of paintings and the den design. The colours of the on dark green damask walls.

construction of Queen Wilhel-mina's work-room — a shrine to her heroes who included

There is not space to tell of all the glories of the garden restoration. It is so exactly right that only a visit can give the total flavour. The sound and scent of the garden have been carefully considered and the plants and gravels used for the parterres perfectly chosen. Many of the plants were col-lected as specimens and there is a corresponding lack of that is a corresponding lack of that sense of dreary uniformity found in so many European formal gardens. There are peonies, hollyhocks, mallow and valerian among the clipped box and yew. Only the Venus fountain lets the garden down—the Tritons and the scale of the fountain lack the care and quality that has been layished quality that has been lavished everywhere else. A pity this because it is a focal point of

The sort of skill and care that the architect, Baron van Asbeck, the director of Het Loo, Dr Vliegenthart, and many other experts have given to this restoration make it one of the most important in Europe. It cost Fls 80m (£18.3m) and can only improve as some of the newness calms down and the for places like Ham House and

marbling, silk and leather are based on the most scrupulous research. Visitors to this Dutch display should be warned that there is linen Boman blinds. The whole President Kruger.

which performs in the hall of Sherborne School, Donizetti composed his first Gabriella in 1826, apparently for his own delight and instruction, as an exercise in handling the stuff of romantic melodrama; it has never been performed. His second Gabriella, of 1838, incorporates just a little of the 1826 score (two choruses and one section of a duet) and a few passages from other operas, but essentially it is a new and different work. It was the last opera of his Neapolitan

The second of two Donizetti operas called Gabriella di

Vergy was brought to the stage

for the first time ever at the end

of August by the Dorset Opera,

Gabriella was performed instead; Donizetti reused some of his music in Adelia; and Gabriella all but disappeared. A few years ago, Don White and Patric Schmid turned up a and Patric Schmid turned up a manuscript copy in the Stirling Library of London University; in 1978 Opera Rara recorded the piece, and a concert performance was given in Belfast. Before that, Gabriella had been known (insofar as it was known) only by a posthumous pasticcio, cobbled from parts of the 1826 and 1838 scores and from various other things, reorchestrated, and provided with a new text. This debased with a new text. This debased Gabriella was produced, with-out success, in Naples in 1869.

period. But Mercadante's Gabriella was performed

1838 Gabriella (not to be confused with Gemma di Vergy, an rare, and striking. 1838 opera whose action is set some two centuries later) dates from one of Donizetti's best periods, that of Roberto Deve-reux and Poliuto. A few rumti-tum episodes apart, it con-tains admirable and moving music. The plot is simple, with a grisly end. The soprano, Gabriella, believing the tenor, Raoul, to be dead, has acquiesced in a loveless marriage to Fayel, Count of Vergy. Gabriella's feet, the two men fight a duel. Fayel wins, and delivers to his wife her lover's heart on a platter. Gabriella expires of grief. There are adventurous depar-tures from convention. Second

verses of cabalettas are, more often than not, not straight repeats: counterpoints, commentary, and interjections from other characters are composed in. Applause at the end of numbers is on occasion obviated—and dramatic imobviated—and dramatic impetus maintained—by beginning the next recitative over the instrumental coda. The men's duet of defiance has an adagio movement in dulcet thirds and sixths, suggesting—if not altogether appropriately—Lensky and Onegin before their duel. their duel. The passage is adapted from the 1826

Donizetti in Dorset Andrew Porter

It is exciting to encounter a new Donizetti opera, and the

a mezzo en travesti; such writ-ing for tenor and baritone is that first, almost uncritical en-Still, as William Ashbrook accomplished. The orchestraremarks in Grove, there is scarcely a Donizetti opera from mouth Symphony—was excel1830 onward that does not lent. The chorus—drawn contain striking novelties of a largely from Sherborne School form and texture. What proves and Sherborne Girls Schoolso pleasing about Gabriella is the compound of surprising Robert Glen's production, in musical events with the regular simple, well-devised sets by Danierti with the regular simple, well-devised sets by

Donizetti virtues: eloquent, emotional melodies, whether in animated or dolorous vein; precise, colourful scoring for But Raoul turns up, very much the winds; free and energetic Patrick Shelley's conducting alive. When Fayel finds him at inventin; effortless mastery, was sensitive to the grace, to This second Gabriella represepts the robustly dramatic, and to the brio of Donizetti's more "Verdian" kind of opera score. adumbrated but not yet attained (to judge by the excerpts Opera Rara has recorded) in the more Rossinian 1826 score. Between the two settings came Bellini and his vigorous canto d'azione, which Donizetti admired and

The singing was John Hodgkinson, was straightforward and stylish, based on trust in the effectiveness of the piece as the composer wrote it. the charged emotional content, Marie Slorach was a moving

Gabriella who produced some fine-spun cantilena and phrased delicately, although she was not always quite pure of timbre in outburst. Justin Lavender's the two settings came Bellini in outburst. Justin Lavender's and his vigorous canto d'azione, which Donizetti admired and developed.

It is exciting, as I said, to encounter a new Donizetti opera. A quarter-century ago, this page was in the van of the Donizetti revival, proclaiming the merits of the once-scorned composer as displayed, in work after work, at St Pancras and after work at St Pancras and so the Bolena with Maria Callas. Routine performances then brought something of a state of the music that made it one of the music that made i

Family Circles/Scarborough

The Gambling Man/Newcastle

Martin Hoyle

Martin Hoyle

Unnsually, the Stephen Joseph David, but has plenty to spare freatre in the Round is reviving for the rest of the family; and in old comedy by its director exuberant Delrare bursts in Theatre in the Round is reviving an old comedy by its director His new work regularly squalls its lusty first notes in the bracing air of the Yorkshire seaside; but following the fas-cinating Woman in Mind, noted in these pages in June, Mr
Ayckbourn has pollshed up a piece of domestic legerdemain from 1970. Originally entitled the carefully timed revelation, just as the author has juggles partnerships to reveal on thur with Roland Culver and milked the domestic jarring for that uncomfortable belief in all its worth that father is on tour with Roland Culver and Celia Johnson as Me Times Me; and has been seen under its present name at the Orange Tree, Richmond (Surrey, not

Yorkshire).
Obviously ahead of its time. it emerges as Dear Octopus with its tentacles in a twist. One summer weekend Edward and Emma prepare to celebrate their wedding anniversary. Their their wedding anniversary. Their three daughters arrive with their respective menfolk. Jenny, "as thick as a Portuguese gang-plank," in her father's brisk opinion, dithers domestically in bemused — Emma beams:

Taura Ashley maternity wear, "Isn't it quiet? What do they "aura" There's an angel passing

with a trouserless young man (in tennis shorts) recently picked up and whisked into a family house party as dotty and unwelcoming as the Bliss menage in Hay Fever.

all it's worth, that father is trying to murder mother. As the play proceeds it transpires that she is blandly returning the compliment. The righteous panic of the children, with their corn emotional mistakes. their own emotional mistakes poisonously festering, forms an ironic counterpoint to the cheerful modus vivendi of vague Emma and grumpy Edward, despite their homi-

Laura Ashley maternity wear. "Isn't it quiet? What do they constantly on the verge of tears. say? There's an angel passing Her husband Oliver (Russell overhead." To strobic lighting Dixon, in horn-rims at his most and Paul Todd's faintly astrinodiously establishment) barely gent merry-go-round music, a

round of applause—we see the first set of permutations of what might have been. Earthmother Jenny now happily witters over hypochondriac

David; Oliver, still sardonic, has mellowed into good natured acceptance of an ebullient Deirdre. It is the acerbic Polly predestination yet again. There is no escape from ourselves, he implies. However he rearranges the ingredients, the results are still more sour than sweet.

The last act shows the possible combinations at their most disastrous. "Imagine this in a room full of people," wails in-effectual David as drunken Deirdre passes out in a room full of people. Polly and Oliver are blisteringly well-matched in their shared Hell; Jenny spurns the wretched young man to have their illegitimate child alone. Both want to do the Right Thing and end up fatuously miserable.

The final scene giddyingly mingles all the versions. Over the Sunday breakfast table the conceals his withering con-tempt. The organising Polly effects a marital redistribution; constant element. For instance, (Jane Hollowood) reserves her and a few seconds later—the Jas in tennis shorts alternates sharpest barbs for wimpish coup de theatre rightly won a with the suited James or old couple provide the only constant element. For instance,

casually smart Jimmy. This is a Priestley time play wildly speeded up like an old film. Farcical pleasures include a stage littered with the concussed, insensible and apparently poisoned (recalling the immortal Absurd Person Singular); but Ayekbourn's comic gifts should never obscure

his status as audacious inno-

vator in theatrical technique. As ever, under the author's

direction, the cast excels in the consistency they maintain throughout the writer's variations on each character. Caroline Webster's Deirdre, for example, is a carefully shaded exercise in cheerful extroversion, ranging from happy mindlessness to uncontrolled mockery. Both Lesley Meade and Nicholas Lumley begin a trifle too broadly, but turn in beautiful variations on tremulous domesticity and quavering helplessness respectively. Ben Daniels suffers as the perpetual outsider. Only Geoffrey Banks and Rhoda Lewis are too muted as the old couple. Far from being central, they emerge as peripheral to the abrasive message of the play's fatalistic juggling: there is no escape. The bitchy get bitchier and the boors get nothing. In the meantime, in between time, ain't we got fun?

SNO/Exhibition Centre, Glasgow

Arthur Jacobs

vickers's first appearance in Tell enabled the visitor to sense Glasgow. But, by the Canadian the current high level of tenor's own testimony, it was more than that—his first and its Estonian neighbor appearance anywhere in Santa and its Estonian neighbor. and, though his international conductor.

It should be the firm resolve hardly belongs in Vicker's realmand was ended by an uncomposition of the Scottish administration ad

land, though his international career in opera has spanned almost 30 years. The occasion last week at the age of 28 to be the orchestra's musical inauguration of the Scottish musical inauguration of the Scottish Rational Conference Centre by the Scottish Rational Orchestra under Neeme Jarvi.

Waiting endlessly to acquire its own purpose-built auditorium, the orchestra rightly selzed the opportunity to mount a fund-raising concert in the smallest of the new Centre's five halls. The hall is no god-send to music: its 1,700 seats fam out shorply from the platform to about double the platform to about double the platform to about double the platform's width, giving some L'Arlesiana).

It smallest a five propriete, appointed of Stephen Carpenter, appointed of Stephen Carpenter, appointed common to be comfortable suggestion of a kind of lofty purtuation in Jon Vickers which regrettably prevents him from doing so.

A festive, inaugural occasion less in the role of Siegmund, the isolating of "Ein Schwert musical litem—an excerpt from lite loss in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the plots did little to support Jon maries of episodes in the pl form's width, giving some patrons an uncomfortably sideways view. The acoustics made the brass and timpani for land

Tell enabled the visitor to sense the current high level of achievement by the orchestra and its Estonian principal performance. The Cilea item,

ways view. The acoustics made the brass and timpani too loud in the Meistersinger overture and almost submerged some of the woodwind solos. But later the sound seemed to adjust better to its surroundings, and the seriousness and subtlety shown in two popular overtures, Verdi's The Force of the dramatic anguish of the character. Whether looking the seriousness are subtlety shown in two popular overtures, Verdi's The Force of the dramatic anguish of the character. Whether looking the seriousness are subtlety shown in two popular overtures, verdi's The Force of the dramatic anguish of the character. Whether looking the seriousness are subtlety shown in two popular overtures, verdi's The Force of the dramatic anguish of the character. Whether looking the seriousness are subtlety shown in two popular overtures, verdi's The Force of the musical phrase, victorical phrase, victorica

Kyoto Symphony Orzhestra, conduct-ed by Seiji Ozawa: Takemitsu, Tris-tan Murail, Murray Schafer. Showa Women's College, Hitomi Memorial

LONDON

BBC Scottish Symphony Orchestra conducted by Jerzy Maksymiuk. Mozart, Martin Dalby and Tchai-hovsky with Iona Brown, violin. Royal Albert Hall (Mon). (558 8812). BBC Symphony Orchestra conducted by Lothar Zagrosek with Anne-So-phie Mutter, violin. Mendelssohn, Brahms, Mozart and Johann Strauss II. Royal Albert Hall (The).

wedish Redio Symphony Orchestra conducted by Esa-Pekka Salonen with Lena Hoel, soprano and Hakan Hacegard, baritone. Sibelius, Ingvar Lidholm and Mahler. Royal Albert

Hall (Wed).

Swedish Radio Symphony Orchestra
conducted by Sixten Ehrling with
Shura Charkassky. Stenhammar,
Tehnikovsky and Prokofiev. Royal
Albert Hall (Thur)

Leonora, or downward on vince. Indeed, it was because Desdemona's dead body, Vickers the singer's items were all

either sad or sawn-off that one missed a final sense of exhibaration. An Italian tenor would have repaid the generous applause with an unashamedly realm and was ended by an unpopular encore; it is, I suspect, comfortable suggestion of a a kind of lofty purtinatism in

ber 28 with the London Warren's A Midsummer Night's première of its new, full-length Shimizu and Michael Corder as ballet Othello, produced and Titania and Oberon, and a new

Look, No Hans!/Strand

full of such near miracles. The spinster heiress grooming Rory, the eponymous hero, for better Mrs Cookson. a local cele-

the eponymous hero, for better things, dismisses him angrily on discovering he is married; a few seconds later the yacht carrying his wife goes obligingly down with all hands. Janie will, of course, return from the dead — well, amnesia among fishermen — after Rory is happily contracted to the heiress, now pregnant.

Catherine Cookson's best-seller is probably a ratiling on this cookson. a local celebrity, was present at the Newcastle Playhouse for the next distinguished contribution comes from Rob Jones's sets: plain brick walls close or slide apart, suggesting hopeless vistas of poverty or the cold spaciousness of privilege. Mrs Cookson calls herself a story-teller rather than a romantic novelist, and the production's

"The way he's looking the last few months is a miracle. There's hardly a mark on him," cry the womenfolk of our hero, previously robbed, beaten up and thrown into the river for dead. The Gambling Man is good read. On stage the plot's bald narrative style skates over shows promise as the sibling the hero's alleged gambling, victimised by Tyneside gangand why his best friend, untion does little to establish any justly jailed but loyally silent, thumberland really riddled the should reappear to pay a weepy with protection rackets and tribute at his betrayer's and tribute a

to the fisherfolk. John Hannah ing.

why.

Still, the local audience The conclusion, when Rory's aahed" the children and the rickety half-brother and obese little dog; and Brendan Price unmarried mother move into walks confidently through the posh house to comfort the role of thet hero doomed to die by Mrs Cookson's otherwise "You've got family!" (which inextricable plotting, leaving a discreetly bigamous widow (Jenny Stoller) to mourn and a real one to return disgruntled to the Scherfolk, John Hawah ing.

Saleroom/Antony Thorncroft

Tuning up for the autumn

The major London salerooms the proceeds helping that most do not open from their summer ancient of good causes the hibernation until next week but Knights of Malta. the Hospitalthey are starting to release de-lers. tails of their major sales of the Our autumn. Undoubtedly the big-charity is the beneficiary at gest event will be Sotheby's auc-Sotheby's on November 4 when

gest event will be Sotheby's auction of nusical instruments on 35 portraits taken by David November 14 when it is offering three violins and a cello by Stradiviri, which should all exceed the current auction record price for a musical instrument. The photographs, which inprice for a musical instrument. The photographs, which include Bob Geldof, David Bowne even top £1m: it set an auction limited edition of five prints appeared at Sotheby's in 1971.

A sale of orders and medals in trume Christies has held some impressive studio sales. A sale of orders and medals on November 7 has a more homely appeal: it includes the DBE awarded to Margaret Rutherford, which, along with her Variety Club Silver Heart, could make £2,000. The sale also offers a rare Order of Merit (that of Augustus John) for about £3,000.

(that of Augustus John) for about £3,000. Other highlights on offer at Sotheby's include a complete Carolingian Gospel Book of the

There is an interesting pre-Christmas wine and spirit Road shop. Bennison was a auction on November 27 which includes a large section of armagnacs, dating from 1893 to armagnacs, dating from 1893 to antiques and art world will 1975. A litre of the 1893 should go for £180. All the armagnac has been given, with

some impressive studio sales, including those of Gains-borough, Reynolds, Sargent, and

society portraitist Frank O. Salisbury, who undertook many Royal commissions, and, on October 5, the studio of Colin Sth century, previously unrecorded, which is expected to fetch around £250,000 on November 26, and a portrait by David of a man, which Sotheby's is reluctant to estimate a price for an offen the including the contents of his Audley Square flat and the mate a price for on offer the same day.

There is an interesting preRoad shop. Repuisar was a

Arts Guide

MEW YORK

New York Philharmonic (Avery Fisher Hail): The season opens with a gala benefit celebrating the Festival of India. Zubin Mehta conducts, Ravi Shankar is sitar solcist in a pro-gramme of Shankar, Ravel, Bee-thoven (Wed); Mehta conducting, L. Subramanian violin, John Cheek-bass baritone: Copland, Subramani-an, Sobal (Thur). Lincoln Center

an, Sohel (Thur). Lincoln Center

VIENNA

Vienna Helburg Orchestra conducted by Gert Holbaner, Waltzes and

Vienna Bach Soloists led by Ernst We-

TOKYO

Thomas Muller-Pering (guitar): Bach, Scharlatti. (Mon). (Luther Ichigaya Hall); Thurs: Rodrigo, Henze, Alben-iz, Vario Hall, near Tokyo Universi-ty (212 1486).

dam: Bach, Handel. kirche (Thur). (635575).

Light Opera. Musikverein (658190). (Thur). Sofiensani (Tue).

Music

Manic/Monday. Opera and Ballet/Tuesday. Theatre/ Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Sept 6-12

dish Chamber Orchestra condu ongress (Instantor Urchestra Conducted by Jeffrey Tate with Isaac Starn, vi-olin and Thomas Allen, bartone, Mendelssohn, Copland, Brach, Mo-zart and Rossini, Royal Festival Hall. (Tue). (574 9869).

Israel Philharmonic Orchestra, conductor Leonard Bernstein. Brahms and Bernstein. NHK Hall. (Wed). (723 2356). Hall (Thur). (9283191).

La Grande Ecurie et la Chambre du Roy conducted by Jean-Claude Mal-goire: Bach, Schutz (Moz. 8.30pm). Saint-Severin Church. Michael Levinas, piano: One hour with Brahms (Tue 6.30pm). Surbonne, Amphithésire Richelien.

en Guillon, organ recital: Bach (Wed 8.30pm). Saint-Germain-des-Presavel Orchestre Philhermonique de

enves carenesse raubarmenique de Radio France conducted by Moshe Atsmon, Dominique Merlet, piano: Mozart, Ravel, Honegger (Thur 8.30pm). Unesco, Hall 1. All these concerts are part of the 20th Festival Estival de Paris (3518496, 5624980, 11am-7pm, Sundays excepted)

Paul Kneets Orchestra and Choir: Brandeburg Concertos in different versions. (The 9µm). Saint-Severin Church (6338761).

Michael Coveney

years back was a memorable low point in post-War British

Espionage in Simple Spymen was an excuse for delirious mayhem, innocuous jokes about forman and the spiderman to tack the care of the care foreigners and plotting of tackie the code number.

drilled and complex precision. When his stooge arrives in Espionage as a theme in Look, the pinstriped unflappable No Hans! (these over-punctus shape of the ever-reliable ated titles never bode well) is Richard Vernon, Fisher fails to

Fisher, a man for whom selling

Pertwee, the authors of this actor, very fast and, like embarrassingly unfunny new farce, are past masters in the Whitehall tradition. "Past" is obviously now the appropriate epithet, for I yield to none in my admiration for Mr Chapman's Dry Rot and, especially, Simple Spymen. Mr Pertwee's pedigree is more contestable. The Moira Lister vehicle Birds or kicking him in the shin whenever one doos of Paradise at the Garrick some years back was a memorable low point in post-Way British. rings. A safe door is tugged open, flinging him into

ated titles never bode well) is Richard Vernon, Fisher fails to of the industrial variety, recognise the password ("Tve crudely worked into tired sexual come about a car"). Vernon capers, and involves the smuggling by the eponymous hero a top dog in British Industrial (whom we never see) of a formula for a battery-charged vate life, as chaotic as it is unsports car over the Berlin Wall, likely, proves more of a challenge to Cadwallader's resources of credulity and concentration—not to mention ours

tackle the code number.

Fisher, a man for whom selling
British cars in West Germany is
akin to trying to flog pork
sausages at a barmitzvah. David
Tasson Plane This Germany is airport, only to return the minute Heidi (Heather Alex-Jason plays this compulsive ander) has installed herself to loker and whisky-bibber rather pick up with Fisher where he like Dudley Moore on speed and has adulterously dropped off. A larger, presumably, from hop-with technique. Jason's tele-"kiss-o-gram" girl Mitzi (Anita lng to make a few bucks), I vision popularity is no flash-in-Graham) with a birthday mes-

Mitzi is a stripper from Ham-burg. Their last-gasp companion in confusion is a butch execu-tive (Charmian May) whom Fisher believes to be Hans in drag and whom he proceeds to compliment on the cunning rotundity of his breasts, with much cupping and fondling of the adjacent air.

The girls hide in cupboards,

either suffering from prickly heat (sic) or trying to make egg through its shell. The latter stages of Mike Ockrent's brokenbacked and cliché-ridden pro-duction resort to a feeble semaphore gag which Jason attempts to animate by drifting into a Morris dance, and a finale of such banality—an SAS-style escape act and a series of tame revelations about Heidi's idennature of the video parcel—that waiting in west Berlin is the centration—not to mention ours you fear for the reputation of the once glorious and not to Fisher, a man for whom selling be despised genre of British farce. These are mere throw-back offcuts trundled out on automatic pilot and what the

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FINANCIAL TIMES

Telegrams: Finantimo, London PS4. Telex: 8954871 Telephone: 01-248 8000

Monday September 9 1985

Egypt's urgent economic task

the 1982 invasion of Lebanon, an unresolved border dispute and the total failure to demonstrate any progress towards the resolution of the Palestine issue. President Mubarak has aligned himself with King peace initiative and there are in the Arab diplomatic freeze imposed on Egypt after the 1978 Camp David accords.

Domestic policies

If Mr Mubarak has proved broadly reassuring to the West in his handling of international relations, the same judgment cannot be made so easily of his domestic economic policies. The appointeconomic policies. The appointment of a new government at the end of last week suggests that he has been forced to recognise the darkness of the

rom those proposed by the fail to meet the challenge he International Monetary Fund when Egypt ran into critical balance of payments problems in 1977, Mindful of the week-in 1977, Mindful of the week-in this time the Gulf states will long rioting which followed president Sadat's attempt to it is to the U.S. he will look for reduce subsidies on having con-

in this sphere have, however, with which the new government been alarmingly outstripped by appears to be contributing to a the deterioration in Egypt's solution, the broad lines of hard currency earnings. Remittances from Egyptian workers studies for the past decade.

FOR NEARLY four years
President Hosni Mubarak has
provided Egypt with a calm,
cautious leadership in conscious
contrast to the political pyrotechnics which were so much
the hallmark of his two predecessors, Presidents Nasser
and Sadat.

In foreign policy, Mr Mubarak
has broadly accepted the Sadat
inheritance. The peace treaty
with Israel has held despite
the 1982 invasion of Lebanon, a total external debt of some \$31bn a debt service ratio of 35 per cent of total current account receipts and reserves sufficient to cover less than three months imports, the medium-term outlook is extremely bleak.

Mr Mubarak has chosen an economist, Dr Ali Lufti, to head his new government and a Cabinet team which, while containing some deserved promo-tions, has a distinctly technocratic look and has gene little political excitement.

This is likely to prove its most serious deficiency. Mr Mubarak himself is not noted as a great communicator or a natural politician and the vital need over the coming months will be to explain and justify worsening economic conditions to an already deprived people.

Extremist groups

recognise the darkness of the economic clouds which are again gathering.

Mr Mubarak took office in October 1981, determined to make the economy his top priority. A series of studies confirmed all that had been already known about the structural weaknesses of the economy, at the root of which is a population growing by about 1m every 10 months.

Possible solutions differed little from those proposed by the fail to meet the challenge he

reduce subsidies on basic consumer items, Mr Mubarak opted over \$2bn a year it currently
for a very gradual appreach to
the vital task of limiting the
growth of imports and controlReagan and other Western and
ling the size of the budget

reduce subsidies on basic cona significant increase in the
sumer \$2bn a year it currently
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ling the size of the budget in the ling the size of the size of the budget in the ling the size of eficit, undoubtedly be influenced by His very modest achievements the speed and determination

Britain's SDP comes of age

ONE OF the striking factors as that could brin the British party political con- at a General Election, or at ference season opened Torquay at the weekend is the power. ion of security. The police extension or security. The police are ubiquitous, though courteous. This is a fact of British
political life that is going to
have to be lived with until
their colleagues left the Labour

Democrats, who are appearing That belief is no longer so easy first, is how the party has to justify today. Labour under grown. This is a far cry from Mr Neil Kinnock looks an altothose itinerant conferences in Cardiff and Derby a few years ago when the television cameras
concealed the paucity of the
attendance. It is also a major the SDP: the Labour Party
advance on the conferences in needed the defections in order Salford and Buxton in the past to come to its senses. There is two years when the party settled also, however, a tribute to Mrs down to a single venue. The SDP now looks like an estab-lished part of the political scenery. It is a big conference, to deny that the Prime Minister

took over as leader. Liberals and Social Democrats Liberals and Social Democrats acknowledges it and is steadily at Torquay mingle quite freely to the point where eit is not always easy to tell, unless you know in advance, to which party they belong. There is every sense of an Alliance which has grown fast and is still developing. Mr David Sieel, the Liberal leader, went to the public street of the point when the point when the public street of the pub down very well in his speech to the conference yesterday. Even the differences between the two parties on defence policy seem much diminished.

cheer are obvious. The Alliance could also lose unchas shone recently in by-elections, local elections and the opinion polls. Mr Steel's old challenge that it must prepare for Government is being vindiged at local at local level.

Alliance could also lose unchastic properties and the middle by arguing that it is the only non-extreme political grouping. It might be squeezed by the two big parties. cated, at least at the local level.

eye. The Liberals have been Democrats abandoned Marxism the popular vote and by-election mics, and consequently came to successes for a long time. What power. His keynote speech to is still not clear is whether the the conference on Wednesday formation of the Alliance has must provide the strongest simply accelerated the process possible reaffirmation that the or whether the SDP can pro-SDP is a radical, reformist vide it with a hard policy core party.

least a substantial share in

errorism is reduced. Party because it seemed to The news about the Social them to be beyond redemption. gether healthier outfit than at the time of the last General

not a fringe meeting. The party seems less of a one man band scape. Privatisation and the than it did when Dr David Owen reduction of union power are ook over as leader. making Britain a different There have been other gains, place. Even Mr Kinnock iberals and Social Democrats acknowledges it and is steadily

It can gain from the Conservatives, as the results of the by-elections and the public by-elections and the public opinion polls show. But as Labour picks up, it may be difficult to gain much more. A Tory cry of "Don't vote Alliance because you'll put Labour in" could be a powerful one at a General Election. Some of the reasons for ground again developed, the cheer are obvious. The Alliance Alliance could also lose the

cated, at least at the local level.

It would also be hard to argue after listening to yesterday's debate that the SDP is not serious about politics. It is serious to the extent of earnest
Desc. The challenge to Dr Owen and the rest of the Alliance is, therefore, very clear. It is to take on both major parties for not being radical enough. Dr Owen repeated at a press conference wasterday that the party Yet if the Alliance is riding high, it probably has more problems than generally meet the to when the West German Social aking a come-back in terms of and embraced market econo-



HE opinion polls are telling a fascinating tale about the political mood in the U.S., one which should have set the alarm bells ringing in the White House but which

has not.

President Ronald Reagan, according to the latest Gallup Poli published by Newsweek magazine is much more popular That, in magazine is much more popular than his policies. That, in itself, is not new. Indeed, it has been a regular feature of the Reagan presidency.

What has changed is that on Capitol Hill politicians of every policies as a wall as stripe, Republicans as well as Democrats, are reacting against

Democrats, are reacting against a President who they suspect has lost touch with the political realities they are confronting. Fellow Republican leadership in the Senate, are distancing themselves from the President on issues ranging from the budget to the trade deficit, farm policy and South Africa. The talk in Washington increasingly is of Bills which the President will have to veto in order to retain political credibility and whether

have to veto in order to retain political credibility and whether Congress will be able to override him.

The first test is expected this week when the Senate is due to pass legislation — approved already in the House—to impose mild sanctions on South Assice. The Precident has Africa. The President has strongly opposed sanctions but only now, as with his shift in trade policy, is the White House manoeuvring to try to head off maneuvring to try to head on
the threat that Mr Reagan could
start the new congressional term
with a stunning political defeat.
Behind the growing gap
between moderate Republicans
on Capitol Hill and the Republicans in the White House is
the fear that, far from helping

them get re-elected to Congress in next year's mid-term elections, the policies Mr Reagan is pursuing will lose many of them their jobs and cost the Republican Party control of the U.S. Senate.

The Democrats, for their part are growing more confident. The White House is sticking to its ideological conviction that the size of government, not the budget deficit, needs to be reduced, and clinging to optim-istic economic forecasts which it hopes will help to make its dreams reality. By doing so the Democrats sense that Mr Reagan notably in his handling of this is not reacting to issues which year's battle over the Budget "You are looking at excessive The tensions which these con- cern about Mr Reagan's leader- "free trade" stance that the both Republicans and Demo- over-reaching on the ideological flicts of policy and personality ship is unease over the White House has adopted, most crats in Congress, Near the top

front," says Mr Kevin Phillips, a former adviser in the Nixon White House. Like President Franklin Roosevelt, Lyndon, Johnson and Nixon himself, Ronald Reagan, he argues, is now trying to force on the American public a view of acciety which is more extreme than the middle-of-the-road American voter is ready to

accept.

Changes in staff earlier this Changes in staff earlier this year have reinforced this tendency. Most of the battle-scarred and experienced political campaigners who guided the President through his years as Governor of California and his first four years in Washington—men like Mr Ed Meese, Mr James Baker, the Treasury Secretary and Mr Michael Deaver, who masterminded the television appearances which television appearances which helped Mr Reagan to dominate his political opponents—have been removed from the White

They have been replaced by former Wall Street stockbroker Mr Donald Regan, whose determination to turn the White House staff into a smoothly running corporate office has led to clashes with Mr Rober McFar-lane, the National Security adviser. It seems that discipline has been achieved at the expense of imagination and

Since taking over as White House chief of staff earlier this year, Mr Regan has continued to demonstrate a lack of political finesse. He has failed to rally support for the President's programme on Capitol Hill and his insensitive dealings with Senator Robert Dole, the powerful Republican majority leader, and his high profile which has him tagged as "deputy president" in the Press, has not helped the White House politically.

Says Dr Norman Ornstein, a political scientist at the American Enterprise Institute in Washington: "Don Regan has been a disaster." He contrasts Mr Regan's White House with the President's first team when une President's first team when James Baker was chief of staff. "Baker recognised the root of the President's success lay in congressional relations." Mr Regan, by contrast, has managed to cross some of the most power-ful Republicans in the Senate,

By Stewart Fleming in Washington have created are about to erupt economy. Mainstream Republi-in public. Today the Senate cans such as Senator Dole insist in public. Today the Senate reconvenes in Washington and over the next few weeks the dimensions of the battle over the Reagan agenda will begin to take shape. There are uniform predictions, in the words of

Texas Democrat Senator Lloyd

Bentsen, that the coming session of Congress will be "as con-

tentious a session as I have seen " in 14 years on Capitol Unless Mr Reagan is able to score the impressive victories which have eluded him in the first eight months of his second term, the question of when his presidency enters its "lame duck" phase will no longer be

Already there are signs of Congressmen beginning to give greater weight in their decision-making to their narrow political

that the President and his ad-visers are making a serious mistake by putting tax reform at the top of their legislative They fear that the issue will

provoke divisive special interest lobbying without exciting a cynical middle class which seems to have decided it has more to lose from the proposed loss of tax deductions than it has to gain from increased "fairness." There is concern, too, that tax reform will distract attention from other topics and a suspicion that this is precisely what the White House wants to

As for the economy, the growth and vitality which characterised the recovery from ssion in 1983 and 1984 have

The growth and vitality which characterised the recovery have disappeared

POLICIES UNDER ATTACK

Why Reagan

and the

Congress

are clashing

self-interest at the expense of broader public policy considera-

There is almost universal There is almost universal agreement in Washington outside the President's most loyal supporters that the first eight months of his administration can be summed up as a succession of missed opportunities. The White House failed to set treat a clear agreed and it itself a clear agenda; and it found itself walking in the wake of events, including the con-troversy over the President's visit to the Bitburg cemetery in West Germany.

Mr Reagan failed to dominate the budget debate and was forced to retreat on defence spending without securing the budget spending cuts he wanted. Then, after struggling, successfully, with the Beirut hostage affair, he was forced out of action by a cancer operation.
This has raised unresolved questions about his long-term health and vigour and helped to cram the political calendar. Many political analysts say that the White House faces yet another period when it will be reacting to, rather than shaping,

The core of Republican con-

The Federal Reserve has been pumping up the money supply to head off the threat of a sharper slowdown. But there is concern that the Fed now has little room left for manoeuvre.

The sluggish economic performance has weakened one of the pillers on which the President built his electoral triumph last year. It is also helping to ensure that on a number of specific issues his opponents in Congress and the growing band of sceptical Republican allies, will over the next few months be adopting positions which will embarrass the White House.

Trade policy is one. There are over 200 more or less "protec-tionist" Bills sitting on Capital Hill, a reflection both of the fact that America's trade deficit is rising to a record \$150bn this year and of shrinking levels of employment in the manufac-turing sector. Industries as diverse as textiles and com-puters have been hit by import

Politicians from both parties in Congress are pressing for action to address the import challenge. They see the strong

Partly because of the President's gut "free trade" instincts, partly because of concerns about the international repercussions and nartly because it careae that

the shoe industry's request for

import curbs, as an inadequate

to

partly because it senses that the Congress is too divided to pose a strong political challenge on trade, the administration is planning to ride out the protectionist storm with as few concessions as possible.

Republicans fear that by taking this stance the White House is handing the Demo-House is handing the beautrasts an opportunity to use the trade issue both to attack the President on the administration's economic policy in general and win votes in communities where the high dollar, rising imports or weak exports, are bitting voters hard. Mr Phillips warns that the Democrats could also try to seize a share of the "patriotism" issue — which the President has turned so shrewdly to his advantage — and present them-selves as the defenders of American industries and jobs. Farm policy is another area

where these economic and political cross-currents are at work. The farm crisis is expected to erupt again in Congress which must approve a new farm bill by the end of this month or let an outdated and more expensive farm sup-port scheme come into effect. The White House's efforts to cut subsidies and let market forces loose in the farm sector is not winning votes in a farm economy which has not been hit so hard since the depression of the 1930s, Republicans led by Senator Dole who represents a farm state, Kansas, are pressa rarm state, Asiasas, are press-ing for more generous farm support while the Democrats are presenting themselves as the defender of the American farmer and hoping to make gains in the traditional Republican farm belt stronghold. Republican senators such as Charles Grassley of Iowa are distancing themselves from the White House in the face of this challenge.

In some areas of foreign policy, too, the White House can expect to run into strong opposition to its policies from



of the legislative agenda this month will be a South African sanctions Bill which Congress is now expected to send to the

The White House, in the face of events in the past few months in South Africa, is per-ceived to be backing away from ceived to be backing away from its policy of "constructive engagement" with Pretorla. But South African experts argue that it is already too late. They complain that Mr Chester Crocker, the State Department official who is the architect of southern African policy, has burnt his bridges to the black leadership in South Africa.

As they sense that they have a harried administration on the run, the Democratic leadership will waste no time seeking to exploit other opportunities. Thus although there is a clear, if tacit, agreement in Congress that neither party will do anything ahead of the November summit with Soviet leader summit with Soviet leader Mikhail Gorbachev to undermine the President's negotiating position, he can expect no mercy on his return if that meeting should rebound to Mr Reagan's disadvantage.

The tide of events is such that it is easier to list the pit-falls which Mr Reagan is facing than the victories he is assured of. Even the budget battles are not over and Democrats are showing signs of wanting to re-open some of them through the Congressional appropriations process and the imminent vote on increasing the Federal Government's debt ceiling.

But politicians of both parties are well aware that they can be struck by the unexpected. A strong economic upturn or a sudden foreign policy victory, say, at the summit in November, could transform the political chemistry in Washington. But Dr Ornstein argues that even if Mr Reagan were to confound his critics by winning some important victories he does not have a viable political

Well if V

roir:

agenda to capitalise on.

But the President's foes and critics sense he is politically vulnerable. The world's financial markets are already sensitive to this change of mood. That is something which economic policymakers in Washington and abroad will be bearing in mind at a time when the U.S. is dependent as never before on foreign capital inflows to ward.

Abdullahs field new player

The Abdullah brothers, Osman and Raschid, have been teasing the City as to whether Evered Holdings, their Surrey-based engineering company, will launch a cheeky bid for the much larger TI Group.

much larger TI Group. Their bland public announce ments have been the subject of close but necessarily incon-

of close but necessarily incon-clusive analysis.

Today there comes a new and more substantive item for the rumour mill to digest. Evered has appointed an addi-tional member to its board in the shape of John Ford who takes up the post of finance director next month.

Ford, aged 38, and an acount-tant, is moving from Grand Metropolitan where he has been finance and systems director of Berni Inns for the past three

After two years with Lonrho in the early 1970s, he spent a further eight working for Thomas Tilling, the conglomerate, later swallowed up by BTR, and then became finance director of the Gascoigne



Men and Matters

Analysts will be quick to note that this appointment comes as the TI camp, turning defence into attack, is trying to cast doubt on the depth of Evered's management.

In particular, it has singled out the lack of a finance director. Until now Evered's board has consisted of just two execu-tive directors (the Abdullas), and one non-executive director. The Evered camp, for its part, is at pains to stress that it has always kept a strong grip on group finances — but until now has preferred to have the financial controller below board

Nevertheless, the arrival of an additional director cannot cannot but help a company at present trying to convince institutions that it has the management skills to play David to TT's Goliath.

Soap politics

The technique of negative advertising has either touched a new high—or plumbed new depths, depending on the way you care to look at it—in one of the dirtiest campaigns for political office ever seen, even

political office ever seen, even in New York.

The battle is over the office of president of the City Council, the top legislative job in New York, and one that carries plenty of patronage with it.

Backed with muki-million dollar budgets, the two Democratic contenders are slugging it out in a series of tv adver-tisements which have the slickness of soap powder commercials.

One of them actually uses

wash day imagery. It features an old-fashloned wringer and a washing line on which dollar

bills are pegged out to dry.
An announcer says "Andy
Stein's been going to the

waiting forhusband of Jeffrey Group of engineering com- | laundry." "It seems," the voice goes on, that "once Andy votes to help certain of his big-time developer friends they con-tribute big bucks to Andy's campaign and that some of the cash ends up in Andy's pockets." It concludes: "Andy Stein's

been going to the laundry— and he's been taking us to the Stein borough president of Manhattan, has hit back with equally outrageous advertising. Accusing his opponent Ken Lipper of "casting the first stone" his spot features the silky voice of an announcer who

comes up with a series of awkward questions.

A sample: "Did you know that Lipper faces almost \$3bn in lawsuits for obstruction, collusion, abuse of power, and weetheart deals?

Lipper was hired as deputy mayor of New York from an investment banking background to help sort out the city's probems when it slid into bank-

ruptcy.

Both he and Stein seem quite unrepentent about their campaigns of abuse and accusation—which stem, it is said, from considerable personal enmity

between them.

Mayor Koch, for his part, has been careful to distance himself from the fray. He is employing the caution of a wily politician who recognises that even if Lipper is a tested com-rade in arms, as mayor be may one day have to work with

Golf after tea

One of the reasons why so many Japanese firms have settled in Wales may be that the Welsh are good at introducing thair new colleagues into local

First they invited Japan to send a rugby team to play Wales on the Arms Park in

Cardiff, a Welsh shrine of the game. They put on garden tea parties specifically for the visitors, complete with road signs in Japanese.

Taking the hospitality one

stage further yesterday Welsh business leaders challenged their Japanese counterparts in Wales at golf. The Japanese put up teams from Brother Indus-tries, Yusa, Sony, Panasonic, Aiwa, and Hitachi.

For the birds

Meanwhile, a party of British iournalists visiting Japan has shown scant courtesy, by Japanese standards. They button-holed the host, Nissan's president Yutaka Kume, and demanded money from him.

For once, I'm relieved to report the journalists were act.

port, the journalists were acting in a good cause.

Nissan is building its first British car plant at Washington, Tyne and Wear. They handed Kume a letter from Sir James Steel, former Lord Lieutenant

of the county.

In his role as vice-president of the Wildfowl Trust, Steel is seeking cash from Nissan to help keep open the local wildfowl park which is in danger of closure.

City futures Tomorrow will see a cheerful party in the City when White-

hall mandarin, Sir Peter Mid-dleton, permanent secretary to the Treasury, will step east-wards to launch the new cor-tract for Short Gilt Futures at the London International Fin-ancial Futures Exchange. Anxious to spread the word about the new contract, and its opportunities, LIFFE's publicist, Christopher Morgan, has hired a small team of "sand-wich men" to accord the City wich men" to parade the City today with their boards an-nouncing the great event.

And how do you recruit a sandwich board man in 1985? "Easy," says Morgan, "I rang the Jobs Centre and asked if they had any gentlemen in-terested in positions in the

Observer

BOX OFFICE OPEN TODAY lerner & loewes ALAN JAY LERNER FREDERICK LOGWE JOHN DEXTER BERYL Jean-Pierre AUMONT SIAN **CEOFFREY** PHILLIPS BURRIDGE AMANDA JOCELYN HERBERT ANDY PHILLIPS REDUCED PRICE PREVIEWS UNTIL 16 SEPT OPENS TUES 17th SEPT 7.0pm SOLD OUT Subsequent Evenings Mon to Fri 730 Sats 5 and 8.15; Weds Mats at 3 ADVANCE BOX OFFICE NOW OPEN 01-437 3686/7 01-434 1050 and Credit Card bookings 01-434 1550 01-734 5166/7 and usual agents Group Sales Box Office 01-930 6123

if ANYONE was in any doubt about it before, Mikhati Gorbschev's long interview in Time magazine shows him to Time magazine shows him to be a very impressive performer indeed, fluent, confident, subile, well - informed and — yes — plausible. He comes across as a man who earnessly wants to reach agreements with the United States, and he manages to make his arguments seem appealing, almost respectable. to make his arguments seem appealing, almost reasonable. Mrs. Thatcher judged him a man she could do business with; President Reagan may find him a man whom it would

be dangerous to underestimate. be dangerous to underestimate. One of the most appealing and emphatic points in the interview was his complaint that anything and everything said by the Soviet Union is dismissed in the West, and especially in Washington, as mere propaganda. This could indicate one of two things: either that he is as earnest as he says about the need for a he says about the need for a deal with the U.S., and is irritated and frustrated at not being taken seriously; or else that he is a much subtler propagandist than his predecessors. Probably both.

Of course, the Russians have only themselves to blame if their public declarations tend to be treated initially with wary scepticism. For decades they have poured out such a deluge of declarations which no sentient person could possibly take seriously, let alone literally, that seepticism has become

any, that seephensm has become an ingrained reflex. Part of Gorbachev's problem is, therefore, to get himself taken seriously. Pure propagan-da is anything that is self-evidently detectable as such; but there can come a polici but there can come a point where it shades off into an ambiguous grey area between dip-lomatic theatre and the public manoeuvrings on the edge of a private negotiation. Ronald Reagan's much more serious problem is to know where to situate the Time magazine interview along the specirum be-tween pure propaganda and serious negotiation, as well as the many other hints and declarations that have been emerging from the Soviet Union in recent weeks. Either way, he looks at this stage in the run-up to the November summit in Geneva in grave danger of being wrong-looted by the new

1.77

100

Soviet leader.

For there is a major difference between Moscow and Washington in the expectations that they are advertising in advance for the Geneva summit. Gorhachev sals: "We have high hopes and serious hopes about the outcome... We will do all in our successor. come. We will do all in our power to make the summit meeting instrumental in improving relations between the Soviet that what have yet to be matched by a rational negotiating posture on the part of the Soviet deep ing instrumental in improving relations between the Soviet that what have the summit meeting instrumental in improving relations between the Soviet that what have the summit meeting in successor.

This is not the way the not yet offered the kind of deep cuts in offensive nuclear weapons. In offensive nuclear weapons in anything in a summit meeting in the summit meeti are advertising in advance for the Geneva summit. Gorbachev sals: "We have high hopes and serious hopes about the out-come... We will do all in our plies, by the very high propor-tion of the interview devoted to

FOREIGN AFFAIRS

It may not be just a question of propaganda

By Ian Davidson



Mr Gorbachev greets Senator Robert Byrd at the Kramlin last week.

would be a game for very high stakes; but if it failed to come

off, the low-expectations ploy would have been vindicated.

in arms control negotiations.

But the U.S., he claims, is taking a much more modest view of the summit: "We hear words to the effect that it is going to be an introductory meeting, only an agenda for the future, inlugs to that effect."

This seeson is controlled.

figure, things to that effect."
This assessment is certainly consistent with what has emerged from Washington, notably the very downbeat assessment recently delivered by Robert McFarlane, Reagan's National Security Adviser.

On the face of it, this American Posture of modest expectations is rather peculiar. After all, it was Ronald Reagan who for so long had been openly seeking a summit meeting; and since this will be the first meeting between a U.S. President and a Soviet leader since Jimmy Carter and Leonid Brezimev signed the unratified Salt II treaty in 1979, it can hardly fell treaty in 1979, it can hardly fell to arouse, throughout the world, very large hopes, if not confident expectations. Moreover, this could be President Reagan's last chance; he may wish to see it as an introductory prepara-

them back to the arms control negotiations in Geneva at the the subject, that Soviet hopes beginning of this year was are mainly focussed on progress anxiety about the long-term im-

No-one knows whether Mr Gorbachev is or will be in a position to deliver

satellite weapon, which is due satellite weapon, which is due to be tested against a real target in space this month, will become part of an anti-missile system; and they fear that the System; and they fear that the ing is motivated by the desire to develop a nuclear-fired space-based laser weapon.

To be sure, these anxieties have yet to be matched by a hargain he dare not refuse. If anything, the reverse is true: In public, by contrast, there

militarisation of space, the Soviet Union would make "radical" arms reduction proposals "the very next day."

Moreover, Mr Gorbackev has now abandoned, in the Time interview, the earlier demand for a blanket ban on all "Star

for a blanket ban on all "Star would have been vindicated.
Wars" research,.
Predictably, the U.S. has ably a wildly over-optimistic dismissed the Russian striptease as "propaganda" on the grounds that the only place for serious proposals is the negotations proposals is the negotations are stating table in Geneva. They may have a point but their President Reagan's own faith in systematic secreticism is symmto. grounds that the only place for serious proposals is the negotiating table in Geneva. They may have a point but their systematic scepticism is symptomatic of the underlying attitude —perhaps the underlying fear— of the Administration. They may have a point, because Mr Gorbachev's power

plications of President Reagan's Star Wars" programme of into an anti-missile defence system; and there can be equally little doubt, to judge from the Gorbachev interviews, that this same anxiety informs the importance they attach to the Geneva summit. They fear the figure of the Star Wars" ambittons. Interview as anxiety informs the importance they attach to the Geneva summit. They fear the figure of the Star Wars" ambittons. Interview as anxiety informs the importance they attach to the Geneva summit. They fear the figure of the figure of the figure of the prospects for the position to deliver what he summit could be consistent with a bod negotiating strategy; it could be even more consistent with province of the prospects for the position to deliver what he is or will be in a position to deliver what he summit could be consistent with a bod negotiating strategy; it could be even more consistent with the Soviet official has hinted that Moscow might be prepared to offer a cut of 20 willing? Perhaps he has yet to convert the Soviet military arisenal; and last week Mr acquire, by its very scale an unstoppable momentum; they fear that America's new antitions, reinforced by a growing anxiety that Mr Gorbachev may succeed in facing him with a fearful choice between "Star Wars" and deep nuclear really radical curs, even in the interest of securing curbs on "Star Wars"; who knows, perhaps Soviet scientists are resisting such a bargain because it would place curbs on their own very substantial "Star Wars" research programme. The Administration's real

the British Government it is being unusually secretive about its negotiating plans. Two points are already obvious, how-

Wars" research programme.

But the systematic poormouthing of the Americans raises its own set of cuestions. An Administration which was looking for a dramatic breakthrough in arms control might act. sceptical and hard-to-get, while allowing "Star Wars" to lure the Soviet Union into making unprecedented concessions on nuclear weapons. This would be a zame for very high The first is that, if a signifi-cant deal is to be done, Mr Gorbachev's protestations Gorbachev's protestations against routine accusations of Propaganda, propaganda!" require a response. Radical cuts in nuclear weapons would be bound to face as much resistance from vested interests in Moscow as in Washington, and a consistently sour attitude from the U.S. to Mr Gorbachev's propaganda" may amount to self-fulfilling prophecy,

The second is that the con-sequences of a vacuous summit meeting may be incalculable and they cannot be pre-empted by systematic scepticism in advance from the White House. Mrs Thatcher may be tempted to blame failure on the a nuclear-free future remains unclouded by doubts of any kind, technological or strategic. Russians; but the rest of the alliance is just as likely to blame it on the Americans, and the trans-Atlantic atmosphere While he is an charse, there-fore, the prospect of a trade-off with the Rusians—missile cuts

IT WAS Mr Charles Wilson, strong UK-based industry as Defence Secretary under Presitheir prime customer. dent Eisenhower, who declared:
"What is good for the country is good for General Motors and what's good for General Motors is good for the country." Is General Motors also good for Britain. A leading academic expert on the motor industry

Lombard

What's good for

General Motors...

Mr Daniel Jones, has argued in a recent paper that "a clear conflict has arisen between the worldwide strategy of General Motors and the national interest of the UK." In Mr Jones' view, the British Government should not stand idly by and let GM put the jobs of thousands in the UK meter industry in jeopardy. It must insist on higher local content in the cars GM sells in Britain.

The company responds by pointing to the big investments it has made in Britain in cars, trucks and components. While conceding that large quantities of vehicles and parts are im-ported from the Continent, is argues that Vauxhall, its British car subsidiary, would not have survived at all had it not been integrated into GW's European

integrated into GM's European organisation.
All this is grist to the propaganda war between Austin Rover, the only British-owned producer of cars for the mass market, and the two American multinationals, Ford and General Motors. But the argument raises some interesting ment raises some interesting questions about the role of foreign-owned companies in a key industry and about official policy towards inward invest-

All three companies have been hit by the drastic decline of the British car industry, a decline due to a combination of high costs, low productivity and poor management. Vauxhail and Ford have virtually stopped exporting cars (though they are significant exporters of other products) and rely for a large part of their UK sales on cars assembled on the Continent. Austin Rover has no such Continental source; it stands or falls

by its UK plants.

Mr Jones argues that the revival of Austin Rover is nearly complete, but it badly needs more volume. Similarly, the British components makers are in the threes of painful modernisation, but they, too, need a

By Geoffrey Owen these objectives are threatened by the fierce battle for markets in Europe between Ford and General Motors and, in particular, by the latter's strategy of using its Continental plants to supply the UK market. The allegation is that GM's prime

objective is to load up its German and Belgian plants when-ever possible and until these are operating at full espacity to produce only the minimum number of vehicles necessary in the UK. Mr Jones urges the Government to reach "clear and public understandings" with the two U.S. companies on plans to raise the proportion of UK-built

cars in their domestic sales and to increase the level of local content in those cars. Ford and General Motors might reasonably complain that

this line of argument is dis-tinctly one-sided. After all, the bigest distortion in the British car market arose from the reseue of a company—British

rescue of a company—British Leyland.

More seriously, the British Government needs to be wary about moving any further down the path of imposing performance conditions on foreign investors—a process already started in the case of Nissan. Conditions of this kind are rightly criticised by western Conditions of this kind are rightly criticised by western governments when imposed by developing countries; the UK should be working towards a freer flow of investment capital. It is true that Austin Rover has ties to the UK which are tighter than those of General Motors or Ford and it will play the British card for all it is worth in the marketolace. Moreworth in the marketplace. Moreover, attacks like those of Mr Jones strike the multinationals on a raw nerve. But foreign companies cannot be forced to make investments in countries where they do not earn an adequate return. The

future scale of General Motors' operations in the UK will depend primarily, not on the ogres of Detroit, but on the attractiveness of the UK as a manufacturing base. * The import threat to the UK car industry. Science Policy Research Unit, Sussex Univer

Monetary control

From Mr D. Franklin

Sir,-The trouble with using interest rates to deflate the economy in response to excessive £M3 growth is that in the short term the effect of higher interest rates—as we have d covered since Jamary - is to inflate the demand for interest bearing money relative to nominal incomes. Tight moretary policy can therefore appear uncomfortably loose until higher interest rates have had a chance to reduce nominal GNP growth sufficiently to bring the demand for money back to within target—with a plant depress of account?

clear danger of overkill. This problem with monetary control is, however, purely presentational: the solution would be to pragmatically adjust £M3 targets when short-term interest rates diverged significantly from those prevailing at the time that the target was set. Instead, the Government has, except when sterling peeded defending, tending to avoid using interest rates; rather attempting to con-trol £M3 by overfunding—a tac-tic which increases the yield on long-term instruments relative to fM3 assets, thus reducing the demand for fM3 while deflating the economy by crowding out long-term borrowing. Unfortunately the side effects of this ruse distort fM3 and reduce its ruse distort fM3 and reduce its informational content: higher long rates discourage corporate bond issues; and encourage bank lending (which inflates monetary growth . . .); to prevent short rates rising when liquidity is being drained by gilt sales, commercial bills must be purchased from the banking system. The latter probbanking system. The latter prob-lem has given rise to the bill mountain which enforces per-petual Bank of England intervention in the bill market, and may give rise to arbitrage.

The danger is that the problems arising from this circuitous method of money control are leading the authorities to downgrade or dispense with £M3, and concentrate on Mo. Monetary control might then be all too easy—for a rise in interest rates reduces demand for Mo. which is non-interest bearing, and the aggregate might be manipulated with little real impact upon the economy. It would be better to maintain both an interest bearing and a non-interest bearing aggre-gate, avoid overfunding, but explicitly acknowledge the distorting impact of interest rates on the demand for each aggre-

Donald Franklin (UK economist). Schroder Investment Management, 36, Old Jewry, EC2.

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Letters to the Editor

Bedding

out

From the Chief Executive National Bedding Federation Sir,—In his article "Sleepless nights for bedmakers" (August 31), David Thomas made a brief — but inaccurate — reference to the 1985 national wages agreement negotiated between this federation and the Furniture, Timber and Allied

Trades Union.
To say that that agreement amounted to a "£5.25 a week pay rise" is not correct the amounted to a state a state of the matter is that the agreement provided for an increase (effective from January 1985) of £5.25 a week in the minimum weekly payment for production workers for a 39 hour week. The increase was purely on minimum rates, contrary to the implication in Mr Thomas's article, it did not amount to a general, "across-the-board" increase for all workers. It follows that employers who already paid wages equal to, or in excess of, the new minimum had no obligation under the agreement to increase those wages. Patrick Quigley.

Patrick Quigley, 251 Brompton Read, S.W.3.

Work of equal value

From Mr W. Wood Sir,—I have just returned to my office to read, belatedly, the letter from Ms Margaret Prosser of the TGWU (August 17) referring to the comments attributed to me in your article of August 13. They are, unfor-tunately, based on a misunderstanding caused in part by your editing of my full statement. I would ask to epirect that mis-

editing of the little state and entire would ask to correct that misunderstanding, as I do not believe that Ms Prosser's views and PA's are radically opposed. Our point is that the Act, as currently worded, allows successful claims for equality in situations where the difference in pay is not the result of sex discrimination, Even if 99 other men are paid the same as the woman concerned, she can win a claim for equality with the one man who is paid more than her (if there is no valid reason for the difference). The 99 other men can then each claim for other men can then each claim equality with that woman! Both unions and staff would then.

The point with which Ms Prosser took issue concerned historic differentials. We totally support the view that any pay differentials which are the result of discrimination based on sex should be removed. Indeed, we believe that all organisations should adopt obiective, non-discriminatory, pay-

As the law stands, however, even a company which is totally non-discriminatory in practice could lay itself open to a successful claim through careless ness or a lack of proper sys-tems. It is also worth noting that one "overpaid" woman is just as much of a "ibreat" to the company as one "overpaid"

W. W. Wood,
PA Personnel Services,
60a Knightsbridge, SW1.

Many more fellows From the Deputy Secretory,

Sir.—In the interests of completeness readers may care to know that, in addition to those named in Mr May's letter (September 4). Dr Joseph Needham, Sir Karl Papper, Dr G. M. Trevelyan and Sir Mortimer Wheeler are, or were, fellows of both the British Academy and the Royal Society. Sir Winston Churchill, the 1st Earl of Cromer, Sir Peter Medawar, Earl Russell and Lord Stockton are, or were, honorary The British Academy ton are, or were, honorary fellows of the British Academy besides being fellows of the Royal Society. In this connec-tion it may be worth noting that the Royal Society does not have a category of honorary

fellow. Peter R. Williams. 20-21, Cornwall Terrace, NW1.

Sighting the Titanic

From Mr J. Baker White Sir,-You report (September 4) that the archives of the White Star liner "Titanic" are being dusted down following her discovery on the sea bed off Newfoundland. May I add a

personal memory? equality with that woman! Both unions and staff would then, presumably, insist upon the restoration of previously negotiated and valid differentials, both vertically within the organisation and horizontally River talking to a friend, the

coastguard who used to patrol the shore from the Hamble to Hillhead. Slowly there came down Southampton Water, past the Union Castle boats and troopers that used to lie off Netley in those days, the big-gest liner I had ever seen. The coastguard pointed at her.
"That's the Titanic, me lad, biggest ship in the world, just off to New York." We heard her band playing

as she moved slowly and and the boom defeace link towers and stood against the boathouse waving our caps.

"Old men forget," but with the
news that after 73 years she has
been found brings back the ry of that April morning as if it were yesterday. John Baker White. Street End.

Cash flow problems

Conterbury, Kent.

From Mr B. Bosworth. Sir,—Several readers have written about cash flow difficulties and attributed the blame to customers who have a policy of slow payment

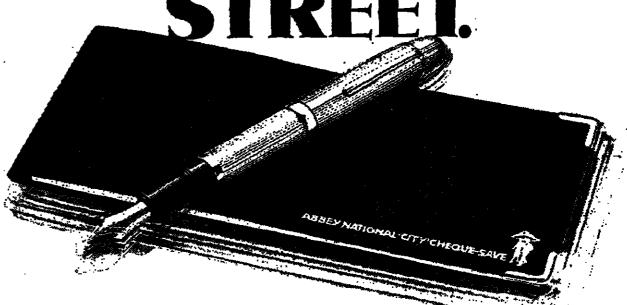
Legislation is not required to improve cash flow. All that is needed is a more disciplined, and sometimes unorthodox, approach to credit management. Very simply, debt collection is a selling job; it is a competition for each. In the same way that marketing and sales people find ways to influence customers to buy their

there in the first place. This is due to the inability of the creditor to communicate effec-tively and influence the debtor to pay.

In case any cypics readin this letter reckon it cannot be done, let me tell them this: I run my own very small busi ness. All my customers are very big companies. My credit terms are seven days net, from date of invoice. So far, the longest I have had to wait for payment is 28 days from date

Successful starts at the time of the sale and is followed through with the same determination as find ing new business. Legislation to force prompt payment (which I doubt would work anyway) is a poor substitute for good

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ABBEY NATIONAL'CITY' CHEQUE-SAVE

FINANCIAL TIMES

Monday September 9 1985

Argentina

fails to

respond

to British

That is the view of bus

lifted their ban ... The Argentine

Government has been putting more

mented Sr Guillermo Browne, pres

Symptomatic of Argentine atti-tudes, according to Sr Browne, was

a recent stormy meeting between managers of British companies and

Sr Daniel Larriqueta, under

secretary for the presidency, during which they were told government overseership of local UK assets would be stepped up. Part of Sr

Larriqueta's anger was attributed to news of two British Phantom jets

Under a law approved by former

resident General Leopoido Galtie-

ri, government overseers may check the accounts of British com-

panies and control the sale of fixed

ssets and remittance of profits.

The overseers gradually relaxed

their supervision, and British com-panies for most of last year were al-

owed to operate as freely as any

With the return to the stricter re-

gime, the Argentine Government

put the issue of sovereignty over the islands on to the negotiating

In recent weeks, representatives

and tobacco sectors have been re-

their former UK customers press-

ing for a resumption of business.

But efforts to prepare shipments have been frustrated by Argentine

Customs refusing to certify export

licences to Britain. In the case of

corned beef, the Argentines have al-

so indicated that they will not give

other foreign entity.

violating Argentine airspace.

ident of the British Chamber

and more rocks in our way.

Commerce in Buenos Aires.



MINISTERS MEET TO AMEND THE TREATY OF ROME

Tricky path to streamlined EEC

amend the founding Treaty of Rome, which binds the Commu in a debate which has hitherto pitted Britain, Denmark and Greece against the rest of the European

The 10 ministers, joined by their counterparts from Spain and Portugal, must first decide on the proce-dure and timetable for the talks, wance include how to extend the present competence of the EEC and how to streamline its cumbersome decision-making assessment of the EEC under the Rome Treaty, for example by including the conference: decision-making processes. They have a December deadline for

agreement.
The inter-governmental conference, which was agreed on by seven Streamlining the decision-makvotes to three at the EEC Milan ing process to limit the need for summit in June, is a big challenge for the tiny Lexembourg Government holder of the EEC presidency. ble (in the eyes of the reformers) to cials will discuss which subjects M Jacques Poos, the Luxembourg restrict the use of the "Luxembourg and in what order. The ministers al-Foreign Minister, who will chair the compromise," which allows a memoral so have to decide how they are goconference, has somehow to paper ber to cite its "vital national interover the cracks between the seven est" to prevent the vote being taken ment during the process.

might dilute the ultimate power of

national sovereignty. No one has decided to boycott the conference outright, however, and the atmosphere appears better than it was before the summer break, when it was coloured by the immediate post-Milan recriminations. Three broad areas have to be tackled by the conference:

ronment, promotion of high tech-nology and, most important, greater political co-operation on foreign pol-

EEC FOREIGN ministers will today relaunch in Luxembourg the great gimm, France, Ireland, Italy, Luxembourg the great gimm, France, Ireland, Italy, Luxembourg the great gimm, France, Ireland, Italy, Luxembourg, the Netherlands and West ple by stepping up the role of the Germany – and the rest, who are seeking to limit any changes which greater power of delegation to the standard of the control of the formal treaty amendments – Bellongers and the seeking to limit any changes which greater power of delegation to the standard of the control of European Commission.

The Luxembourg Government strategy to keep everyone at the table would seem to place greatest stress on the first area - bringing the treaty up to date by including new areas of competence - and leaving the more controversial institutional questions until later.

No formal proposals for treaty mendments have yet been put on the table; members are likely to be given until mid-October to do so. The British Government is unlikely to make any specific proposals, but most of the other member states and the Commission have expressed some interest in doing so. Today's talks will concentrate on unanimous decisions in favour of the timetable, the number of minis-

ment during the process.
Few members would quarrel with

bringing subjects like the environ ment and technology within the Treaty of Rome; the EEC already deals with them under the general provisions of Article 235 which covers "any other business."

Giving legal substance to the pro-cess of political co-operation is more controversial, although on that subject Britain sides with the majority in favour of closer cooperation, including discussion of ecurity matters, whereas Ireland belongs with Denmark and Greece on the side of the doubters.

The ministers have to decide thether closer political co-operation should come under a separate treaty, establishing a separate se-cretariat, or be included as part of an amended Treaty of Rome, as the purists in the European Commis-

Already, however, such political co-operation is proceeding quickly. The same foreign ministers (with the exception of Britain's Sir Geoffrey Howe who will have left for Nigeria) will tomorrow be discussing

Opposition makes up ground before Scandinavian polls

BY KEVIN DONE, NORDIC CORRESPONDENT, IN OSLO

up lost ground and might have tak- in recent weeks. en a tiny lead in the final stages of the general election campaigns.

More than 3m voters in Norway go to the polls today in what all indications suggest will be a very close-run contest. Most observers still expect victory to go to the rul-ing Conservative-led coalition, but it might be dependent for a majority on the small right-wing Progress

An opinion poll, presented by the Oslo newspaper Dagbladet, gave a marginal lead to the opposition parties led by the Labour Party, which can count on parliamentary support from the small Socialist Left and

ruling coalition, made up of the Conservatives and the Christian Peoples and Centre parties, and 2.9 per cent for the Progress Party.

enrichment company Urenco, they were not free to negotiate this tech-

nology transfer.
Britain could find a role in trans-

porting the fuel from Germany to China, as the major shareholder in

Pacific Nuclear Transport, the only

The fuel will be sealed in casks

weighing up to 70 tonnes, designed to be stacked like a honeycomb to

form a free-standing store, robust

enough to withstand even an air last year.

OPINION polls in Sweden and Nor- drop in share prices on Friday on way suggest that the opposition the Oslo Stock Exchange, which parties in both countries have made has reached a new high in trading the Oslo Stock Exchange, which

Another poll released over the ekend, however, showed a clear lead for Mr Kare Willoch, the Conservative leader, as the most popular choice for Prime Minister.

Norway's electoral system is expected to work in favour of the rul-ing centre-right coalition. Following a recent amendment to the systematical parties can now form electoral alliances in particular constituencies to avoid votes being wasted. Norway's present electoral system is only roportional in each multi-member electoral district - not nationally.

The amendment allowing electoral alliances could help above all the The left-wing block received 50.2 two smaller government parties, per cent of the support in the poll, the Centre and Christian Peoples compared with 45.2 per cent for the parties, and work against the Labour Party, which has refused to

enter any such pacts. The Labour Party, under the per cent for the Progress Party. leadership of the former Prime The poll and the possibility of a Minister, Mrs Gro Harlem Bruntsocialist victory caused a sharp land, has clearly made up lost

Germany as a temporary expedie

mercial reprocessing plant.

while DWK constructs its first com-

mantled and the fuel casks trans-

ported to the reprocessing factory.

The store needs no excavation and

Several remote sites in the Gobi

Desert are being considered. China's willingness to store spent

nuclear fuel first came to light early

Such a store can readily be dis-

ground during the campaign. She has focused heavily on social issues and has highlighted shortcomings in the country's hospitals and

health care system. Mr Willoch, the Prime Minister left it rather late to devote his full energies to the election campaign but he has scored points in recent days, particularly on foreign policy and economic issues.

The Labour Party is vulnerable to charges that it might be less than 100 per cent reliable as a member of Nato, and Mrs Bruntland has been forced to state categorically that Mr Einar Førde, the deputy chairman and leader of the party's left wing would not be given the job of for-eign minister if Labour wins the

In Sweden, an opinion poll pub lished in the newspaper, Svenska Dagbladet, over the weekend gave a tiny lead to the non-Socialist opposition parties with 49.5 per cent compared with 49 per cent for the Socialist bloc, comprising the ruling

China to store N-waste | Salomon leads bond dealer

By Paul Taylor in New York SALOMON BROTHERS, the Wall Street investment bank, and a group of other Wall Street firms, plans to acquire PGB Securities, a U.S. Government bond inter-dealer

U.S. Government bond inter-ceaser broker owned by Mabon Nugent, in a move that might signal the start of a commission pricing war.

Saloman Brothers, which said that other members of the purchasing group were expected to include Citicorp, BankAmerica, First Boston, Goldman Sachs, J. P. Morgan

business on the basis of reduced

Mr Strauss estimated that brokers currently charged the 36 primary government securities deal-ers in the U.S. about \$250m annual-viewed such routes as potentially ly in commissions. A typical com-mission is about \$78 per \$1m of

Treasury bonds traded.

The Salomon Brothers executive said the PGB might reduce its com- topes used for delicate brain surmissions by 50 per cent – a move gery have over the last two years that would put pressure on the six been officially approved by the Argother inter-dealer brokers to follow entine authorities as in the "nation-

Social Democrats

Politics notwithstanding, a trade of a kind has survived between the two countries. It is widely accepted in Buenos Aires that Anglo-Argentine trade is understated by official figures. According to recent Department of Trade and Industry figures, Argentine exports to Brit-ain fell from £138m (\$185m) to £85,000 between 1981 and 1984. Dur-

spections.

£161m (one of the UK's best mar-kets in Latin America) to £5m. Citicorp, BankAmerica, First Boston, Goldman Sachs, J. P. Morgan and Merrill Lynch, declined to announce the purchase price, but said it was a "modest amount."

Mr Thomas Strange Co. it was a "modest amount."

Mr Thomas Strauss, a Salomon
Brothers executive director, said
PGB would operate independently
of its owners and "compete for
business on the basis of reduced"

numediately after the war but has
been discontinued. Triangulation,
involving at least two leading Argentine meat packers, has persisted. Argentine meat is sent via Rotbusiness on the basis of reduced

to have deed made but turning atm
immediately after the var but has
been discontinued. Triangulation,
involving at least two leading Argentine meat packers, has persisted. Argentine meat is sent via Rotbusiness on the basis of reduced.

as an EEC product and issued with new documents for trans-shipment to the UK as chilled or frozen beef. risky and expensive.

On the import side, British-made goods ranging from scientific jour-nals to sophisticated nuclear iso-PGB is a small and relatively new firm in the rapidly expanding Treasury brokerage business

Richard Herbert, the British-born manager of a small but aggressive export-import agency.

U.S. sanctions policy expected

Continued from Page 1 that he had strongly advised bypass the political process or "ne against any such talks." bypass the political process or "ne gotiate" with the ANC.

"As long as the ANC is under communist leadership and supports violence in South Africa there can be no question of me approving dis-cussions with them," he said. Such attempts were "unwise and even disloyal to the young men who are sacrificing their lives in defending

South Africa's safety."

Responding to the sta
Responding to the sta Responding to the statement, Mr Gavin Relly, chairman of Anglo American Corporation, and Mr Tony Bloom, chairman of the Premier Million group, underlined that there was no question that the planned meeting could be construed as an attempt by businessmen to repayments.

the talks being negotiations, the plans were simply based on busi-nessmen's interest in finding out about the ANC's approach to busi-ness issues. It is laughable to think that businessmen as individuals could embark on negotiations," Mr Relly said.

Peter Montagnon adds from Lon-don: Dr Gerhard de Kock, South Africa's Reserve Bank Governor, is today due to visit banks in Switzerland on the closing leg of a tour of the U.S. and Europe to explain his country's decision to freeze debt

n de la composition La composition de la

THE LEX COLUMN

Gog and Magog in electricals

trade move By Jimmy Burns in Buenos Aires to skin a cat but not, it seems, to construct a large European electri-cal company. At first sight, the Gen-TWO MONTHS after Britain unilsterally lifted its trade ban with Arg eral Electric Company and Siemens entina, the prospects of normal Anglo-Argentine commercial relalook to have been cut on the same template, even if on a scale of 12. tions are as remote as at any time Both carry evidence of their distant since the outbreak of the 1982 origins in power generation or household appliances; both have sought to buck the secular decline n local subsidiaries of leading Britin electricity consumption through ish companies and Argentine ex-porters, who in the July announce cations factory automation and medical engineering: and both are seeking, with differing degrees of conviction, to follow a shift in added value from electrical "If anything, the situation has been getting worse since the British

systems to their components. Through a mixture of cost efficiencies and caution, both Siemens and GEC have built up cash balances that have exposed them to grumblings from politicians and the press: in Siemens' case, cash and short-term investments amount to over DM 20bn and though a good third of this is pension-fund contributions held in the balance-sheet GEC looks positively miserly with a mere £1.4bn in net cash to offer in comparison. As if despairing of drumming up their own ideas for spending this, both companies have talked of venture capital funds and both have sought elegant ways to mollify shareholders brough capital notes and share purchases. Siemens by offering blocks of shares at intervals at deep discounts to the market price. Lest year, Siemens raised its dividend

Rating

The volatility of interest earnings would depress the stock-market rat-ings of either company even without investors looking too anxiously into the future: on their last reported earnings, both GEC and Siemens stand on multiples of 11.5 times. This does not mean much given has left UK companies with no doubt of its resolve not to make any substantial move to improve its re-lations with the British Governtheir different year-ends and depreciation policies as well as the genment until London has agreed to eral opacity of German adjusted earnings; but whereas GEC has underperformed the UK market for years, Siemens has been one of the great money-making shares of the three-year German bull market and of the Argentine meat, wool, tea only recently stopped in its tracks ceiving continuous messages from until capital gains are shaken out. In the process, the old image of Siemens as a lumbering giant, with its university of researchers re-inventing everything, has changed. If the turning round of the computer and components divisions, or the cash squeezed out from padded costs and inventory at the beginentry visas to British agricultural officials insisting on prior health inning of the 1980s, owe something to increase in capital commitments do

not. Even at the low point of marketing.

and next it will be almost double.

in London. GEC ever tolerating such a heavy not consign its telecommunications loss-maker as Siemens' transfort to the outer darkness that is a commer division, which merely evokes momplace of GEC analysis in the sighs at the Wittelsbacher Platz. City. Equally, Siemens is still a long way from shedding its had habit of Two-tier spreading research and development, and capital expenditure, right

Memories

catching step - its commitment to German supervisory board. the next two generations of memomemories. Yet GEC, no less than Siemens, cannot afford to sit out a technology so vital to its defence actually selling standard compo- ager in the UK, avoiding the amnents. On those terms, a GEC com- bitious mistakes of the Plesseys

tronic controls manufacturer; in fence clients seeking more bang for contrast. GEC still seems haunted by its experience with A. B. Dick, It could be that Siemens' venture which only returned to profit last into commodity chips will prove a

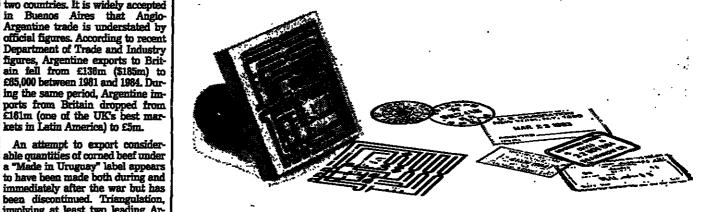
There may be more than one way skin a cat but not, it seems, to a higher percentage of sales on capinstruct a large European electrical account than GEC; this year only in falling to aid Lord Weinital account than GEC; this year only in falling to aid Lord Weinstock's tilt at AEG, but as by far the GEC might well snort at Siemens' largest supplier to the Bundespost. But while the German market is arguebly cosier than the UK, domittee forman and the UK. their financial targets are not renated by a private British Telecom named but winnowed of managers or closed. But Karlheinz Kaske's competing switching systems from sloganeering approach – office of Siemens and SEL. And while the future, factory of the future, expansion into the U.S. – did catch the parsion into the U.S. – did catch the imagination of German investors selling its digital system overseas. Just at the time when GECs virtues There is a world of difference beof strict control and caution in tween a manufacturer of switches investment were looking defensive and a proprietary developer able to recover R and D costs; and even the Of course, it is hard to imagine sharpest critic of Siemens would

across its product line: a glance at val as much (or as little) as vice verthe Saturday newspaper supple sa, it has paid Siemens the backments suggests Siemens wants to handed compliment of adopting a employ the entire crop of German two-tier board structure. Of course, graduate scientists, whatever their the GEC UK board of management is considerably less than the West German executive board, while the hard men at Stanhope Gate are much more than the collection of Siemens itself is less than wholly bank creditors, worker directors optimistic about its most eye and men of goodwill that fill a West

It could be that the promotion of ry chips. The pace of change has al-divisional Indians to the status of ready forced Siemens into a defen-sive alliance with Toshiba in devel-sive alliance with Toshiba in develriddle of the succession at GEC; but oping 1-megabit chips, and only a riddle of the Succession at Croc. the reckless bookmaker would give Sie to new technology having any mens and Philips less than odds to easier a time against performance outpace the Japanese on 4-negabit easier a time against performance management generation.

In that case, GEC will continue to be rated as the best recession manmitment of £150m to sub-micron and STCs but with enough cash to chip design looks neither here nor grow by acquisition should prices come down yet further. It also shares with Siemens excellent As for acquisition, nobody could shares with Siemens excellent have doubted Siemens committees growth prospects in the medical ment to the U.S. market, even with and factory automation businesses out the unsuccessful sealed bid of and is probably as good as anybody DM 5m for Allen-Bradley, the elec- at protecting margins against detheir buck.

year, and has proved no sort of of- waste of time and money and that fice automation springboard. It is its office automation products will Siemens' sheer persistence in trybe mere systems it lacks the skill to ing to break into the liberalised U.S. market to the needs of businesses. ecommunications market that At this stage, GEC and Siemens shows it is as internationally look like two bridge players: Sieminded a European group as L. M. mens would argue it must finesse contract will fail; GEC that the finesse is not even necessary.



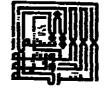
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Open for business: the tennis racket By Paul Taylor in New York

THE SYNTHETIC cream on the strawberries comes out of an aerosol can. Some people believe the tennis at the U.S. Open in Flushing Meadows, New York, is squeeze

out the same way. For almost two weeks the world's best tennis players have been battling under a burning sun for the ch-coveted title of 1985 U.S. Open champion. By today the result will be known.

The United States Tennis Association's (USTA) annual competition will be over. The players will be richer by a record \$3.07m in prize money, the event's 25 sponsors who paid a minimum of \$50,000 each to plaster their names over the National Tennis Center at Flushing Meadows Park will figure ou whether it was all worth it, and the

USTA will total up the receipts. Meanwhile, ordinary Americans will continue to be embarrassed by John MacEnroe's outbursts - and

wonder what tennis has come to. In the 20,662-seat Louis Arm-strong Stadium the debris - the popcorn bags, hot-dog wrappers cleared away and the DBS televi-

sion cameras dismantled. More than 430,000 tennis fans will have watched the Open live and, with a television audience in the millions, will have seen the event's major sponsors' placards ranging from Kodak to Burroughs and Murjani, the clothes group.

For the USTA championship is as much about money - big money as it is about tennis Seats for the full series of day and night sessions spread over 13 days cost \$300 a time in the upper stadium levels. But even so, there will be many tennis fans bitter that

they were unable to buy a ticket. The reason is obvious from the lines of chauffeur-driven limousines outside the 16-acre grounds. Many of the seats are reserved for the competiton's corporate spon-sors, or bought in blocks by company publicity departments. The re-sult is that while most sessions were officially "sold out," there were rows of empty seats.

For the USTA this presents a serious dilemma. The non-profit or-ganisation relies heavily on the U.S. Open to fund its operations but desperately wants the Open to be a "people's event."

All told the competition's sponsors paid \$3m into the association's coffers. Added to the more than \$5m in gate receipts and \$5m in broadcast rights, plus a percentage of the takings of the food concessions at the Open, it is obvious that the competition has become a big

capital improvements - including S2m spent at the National Tennis Center in the last 12 months - the

Center in the last 12 months – the USTA will net more than \$9m from the event. The competition represents more than 70 per cent of the USTA's operating income and will be used to fund its national and sectional programmes.

But the role of sponsors – like the National Tennis Center itself, which some players have described as an asphalt court jungle – has become a sore subject with fans.

So the USTA is considering building a 5,000-seat show court and selling a reduced-price ticket for the court and the grounds only "to siphon off the strain" as one association official puts it.

After being played on grass for most of its 104-year history, the U.S. Open is now played on green-coloured hard courts

siderable element of risk in the Government's tactics on the U.S. contract, if only because, while lob-bying is a well-established part of the U.S. political and defence scene, the Anglo-American special relationship has been somewhat strained recently.

their attempts to boost arms exports. The last time she was personally involved was probably a year one U.S. source termed the "effronports. The last time she was personally involved was probably a year ago, when she intervened to try to persuade Saudi Arabia to conclude a £1bn deal involving Tornado the \$26hn SDI research programme. The case for such a deal was argued by Mrs Thatcher and the San argued by Mrs Thatcher and San argued by Mrs fighter bombers and Hawk trainers against an opposing French bid of Mirage 2000. Both countries are was argued by Mrs Thatcher and Mr Heseltine in Washington in Sepstill awaiting the Saudi decision. arate trips at the end of July. London is still formally awaiting an answer, but the U.S. is dragging its Observers believe there is a con-

seen as delaying tactics.

feet on setting up a working group to study the matter, which is itself There does not appear to be much confidence in the UK defence establishment that the last-minute bid

to win the contract will come off.

enrichment of China's uranium. But crash, as German safety regula-

the Germans made it plain that as tions require.

The idea is already used in West-

nuclear transport company serving little preparation beyond a concrete

U.S. Army deal battle

World Weather

FINANCIAL TIMES SURVEY

REINSURANCE

from the international reinsurance community meet for the most important annual convention in their business year. It will be an anxious time for most of them: the reinsurance market is experiencing its most volatile trading period in years.

Industry specialists argue that the market it not in good shape. Intense competititive conditions and a long period of rate-cutting on reinsurance premiums are taking their toll. Reinsurance, they say, has become the "crumbling cornerstone" in world insurance

There are predictions that a large number of reinsurance operations probably will not make it into the 1990s, at least not in their present form. The best hope for the market, say reinsurers, is that conditions are now so bad that it will lead to a sharp turnaround in their to a sharp turnaround in their business cycle as reinsurance groups raise their prices in an effort to survive. .

Insurers are by nature professional pessimists and there is a tendency to over-dramatise the state of the market in order to improve prices and hence ensure a comfortable level of overall profit. But the alarmist talk in the world's reinsurance community is supported by a considerable amount of hard

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vidence. In 1984 reinsurers in the U.S. turned in their worst results ever According to the Reinsur-ance Association of America, the standard yardstick for measuring how well or how badly companies are doing. the combined ratio - showed underwriting expressed as a percentage of premiums in the industry had jumped from 116.4 to 128.2. Industry sources suggest that there has been a steady decline in performance since 1977 when

IN MONTE CARLO this week The reinsurance market is not in good shape. Company failures are u.s. against industrial commoner than 2,000 representatives. predicted, but many worry that a withdrawal of underwriting capacity elaims, from the distant past may not be enough to reverse the current adverse business cycle worse and in many major markets insurers are still reacting inadequately to the

Competitive conditions take toll

BY JOHN MOORE, CITY CORRESPONDENT

insurance companies: it allows them to spread out individual risks that are too big for even the largest insurance company to handle; and it allows small companies to accept more business than their own capital rould areful support which in could safely support, which in turn stimulates the smaller companies' expansion.

As members of the public seek insurance protection, so insurance companies themselves often seek their own protection against large claims through the mechanism of reinsurance, laying off risks throughout the world.

Although its origins date back 600 years, it is only in the last few years that reinsurance has become a significant force in the insurance world. In 1965 world reinsurance premium income was running at around \$5:50n. Now around \$600n in premiums is retained reinsurance companies their own account.

Volume handled

Almost half of this premium volume is handled by about 3,000 direct insurance companies or concerns, which also carry out reinsurance business. More than \$28bn is handled by over 350 professional reinsurance groups.

The U.S. insurance industry sought extensive reinsurance protection outside its own market. The reinsurers provided a pool of capital which paid for the large claims of the direct insurers, who would have otherwise found their individual resources strained beyond their limits. limits.

Much of the business flowed to London, which helped the UK to become one of the world's largest reinsurance centres. Lloyd's itself rapidly evolved into an important reinsurance centre and today about 170 per cent of Lloyd's around 70 per cent of Lloyd's total business is accounted for by reinsurance.

European groups, seeing the possibility provided by the U.S. reinsurance market for reinsurance business, started developing their own operations in the U.S. while established American insurance concerns developed surance concerns developed their own reinsurance departments to meet the demand.

Other non-insurance groups charged into the market. The unexpected level of demand and manner of inexperienced underwriting capacity, lured by the attraction of gaining access to a useful cash generating busi-

fit Moreover, the premiums can be invested, which produces more income. Even if reinsur-ers make an underlying underwriting loss, the investment in-come returns from the pre-miums can ensure that an overall profit is produced.

There was, accordingly, a "capacity explosion." Industrial companies, seeking to reduce the cost of their insurance pro-grammes, established their own "captive" insurance companies which insured the risks of the parent company. These captives were largely based offshore in centres such as Bermuda, which evolved rapidly into a major reinsurance and insurance centre with 740 companies generating premiums of \$66n.

Captive operations •

Adverse tax rulings in the U.S. about the tax deductibility of in-house insurance premiums encouraged industrial com-panies to widen the sphere of their captive operations. The captives took on third party insurance business which added to the overall competitive con-ditions in world insurance and reinsurance markets.

A whole range of operators moved into reinsurance, every one from highly organised inthere has been a steady decline in performance since 1977 when underwriting losses were running at 100.4 per cent of premiums.

The business cycle of the reinsurance community in the premiums.

The obscure world of the reinsurance market plays an important role in the wider insurance community. It provides two central facilities for state of the performance since 1977 when underwriting losses were running at 100.4 per cent of premiums.

The business cycle of the reinsurance, like all insurance, like all insurance activity, provides the possibility of a two-way return for those with a stake in its operation.

The obscure world of the reinsurance that the plays and of growth came in the early loss insurance activity, provides the possibility of a two-way return for those with a stake in its operation.

Reinsurence operations to unscruptions at the fringe surance operations to unscruptions. It is the possibility of a two-way return for those with a stake in its operation.

Reinsurence operations to unscruptions to unscruptions activity, provides the reinsurance, like all insurance operations to unscruptions. Reinsurence, like all insurance operations to unscruptions at the fringe surance activity, provides the reinsurance, like all insurance operations to unscruptions. Reinsurence, like all insurance operations to unscruptions activity, provides the reinsurance, like all insurance operations to unscruptions. Surance operations to unscruptions. The loss surance activity, provides the reinsurance, like all insurance, like all surance operations to unscrupu-lous specialists at the fringe

tiny part of the risk, and reinsured the bulk of the business with other reinsurers. Insurance risks became scat-tered throughout the world in a complicated daisy chain as par-ticipants clambered for a piece of the action. The market be-came rapidly overheated and the boom-like conditions of the

mid-1970s started turning down as aggressive competition slashed premium rates. As the cycle has turned down sharply, so reinsurance specialists have been looking for signs that the worst may be over and that prices once again will be rising. For the last two renewal seasons in London—when con-tracts are re-presented to underwriters for a further considera-tion of the terms—there have been reports that rates have been rising. Last year the Mer-cantile and General Reinsurance Company, Britain's largest reinsurance company, was

est reinsurance company, was pronouncing boldly: "We see grounds to hope that the worst may be behind ups and that a recovery of world reinsurance markets may be under way." But whatever recovery the group saw turned out to be a false dawn. Mercantile and General reported an underlying underwriting loss of 193.6m compared with £39.9m in the previous year. Mr. John Locke, the general manager of the group, said: "The problems

facing us and other reinsurers

"The escalation of liability underwriting losses being produced on commercial and indus-

Other reinsurance professionals argue that much of the difficulty in reinsurance markets can be attributed to the "dumbness factor." Mr Joseph Aspland, vice-president and general manager of the Alistate Insurance Company in the U.S. wrote recently: "Many reinsurers who have joined the industry during the last 10 years simply do not the last 10 years simply do not understand the business. As a result they have done some dumb things. We sometimes use a more polite term for these markets referring to

innocent capacity."

The new entrants, he argued. did not have the experience and expertise of the larger reinsurers, yet they attacked the marketplace aggressively. "Many of these markets are just beginning to understand how poorly priced their products were during this period."

Recently there have been signs of a massive shakeout in reinsurance capacity. The cap-tive movement in Bermuda has shrunk dramatically as poor underwriting experience has led to huge losses. Those industrial groups which are maintaining captives are curbing their third party business.

The troubles of the Insurance Corporation of Ireland, once owned by Allied Irish Banks, have also startled the reinsurance community. Before it was taken over by the Irish authorities earlier this year the Insurance Corporation of Ireland was already curbing business, and this process became accelerated once the Irish Government stepped in.

Disastrous results

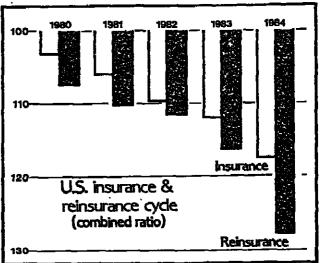
continue to be severe." The market, he pointed out had been hit by heavy claims from liability risks, largely arising The Reinsurance Association of the reinsurance industry confrom huge court awards in the organisations than a year ago.

Other established groups are changing their strategies and becoming more selective in the type of business they are taking on and shedding unprofitable

of loss protection has become fashionable and, with the curbs

Some brokers, like Mr Ron Iles of Alexander Howden argue that the hard market has "arrived" in the reinsurance community. He argues that concern about security has had an effect on the capacity situation because brokers are more wary about where they place business at a time when market is unstable. "Brokers were reluctant to deal with certain carriers whose position looked doubtful," says

> CONTINUED ON **NEXT PAGE**



The association said that this reflects in part the disastrous results experienced in 1984, and the consequent withdrawal of CONTENTS

contracts. Against there are signs of rate increases. Reinsurers in Europe have been switching away from taking on lines of business in the form of proportional treaty business, in which insurance groups agree to pass over a proportion of their portiolios to reinsurers. Instead, excess operating in the conventional proportional market, rates have risen in the last renewal season by up to 200 per cent in London, although the average and 55 per cent.

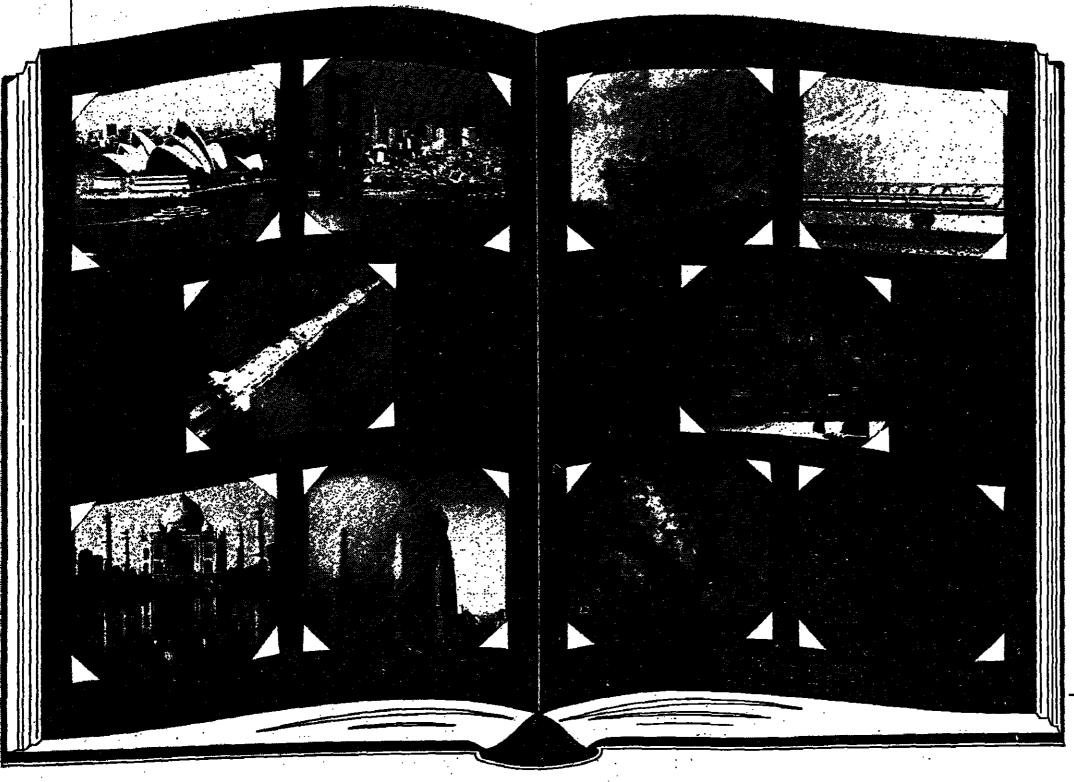
World Centres: Establishment strengthens its hectic growth Security of policies: Pressures ease but more casualties likely 4 Market in Bermuda: Taking a more selective approach 4
The role of the banks:

Higher prices to reflect Growth of litigation: Woe to the reinsured who gets his categories wrong 5 Underwriting agencies: Cautious approach taken bread-and-butter busi-

Keeping rules to a mini-Regulatory system: Signs of a change in attitude Accounting methods: New disclosure practice methods: Move to eliminate dupli-

under pressure 8

An international viewpoint



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Establishment strengthens its hold

World centres CHRISTOPHER MORRISON

Escalating losses have taken considerable toll in many offshore reinsurance centres such as Bermuda. Many of the smaller insurance companies located in the developing world have lost their appetite for international commercial insur-ance business. As a result, the market has been hit by heavy capacity cutbacks and with-drawals during the last year.

Against this background, the larger American and European reinsurers have found that they can raise rates and restrict cover on business that has flooded underwriting cycle that anyone back to them seeking renewal, in the insurance business can sometimes at almost any price. ever remember. It led to capital Now certain types of business pouring in from all ouarters, such as U.S. liability risks have often from industrial companies such as U.S. liability risks have been hard-pressed to even find

touched a new low in 1984, according to the annual sur-

vey of the Reinsurance Association of America.

The key figures to the

Policyholders' surplus-

American Agricultural Insurance Company . American Independent Reinsurance

American Mutual Lizbility Insurance

American Reinsurauce
American Union of New York

Baltica-Skandinavia Reinsurance Ruffalo Reinsurance

Christiania General

Continental Cas. Company Continental Reinsurance Corporation

Copenhagen Reinsurance of America

Dorineo Reinsurance Company Employers Mutnal of Des Moines

Employers Reinsurance
Ennia Reinsurance Company

Evanston Group

Excess Mutual Reinsurance
Farm Bureau Mutual of Michigan

Farmers Alliance Mutual

Farmers Hutual Hail of Iowa Federated Mutual Insurance Company

First American Insurance Company

First Excess and Reinsurance Corporation... First Horizon Insurance Company

Frankona Reinsurance Company
Frankona Reinsurance Company
Fremont Reinsurance Company
Fuji Fire and Marine Insurance Company
Galaxy Reinsurance

Seibels, Bruce Group
Shelby Mutual Insurance
Shelter Insurance Company

Sirius Reinsurance
Skandia America Group
Southwest International (SIRCO)
St Paul F & M (ETMC)
Stella Reinsurance for Hansa/Zurich NY

Summit Fidelity and Surety
Toa-Reinsurance of America
Transatiantic Reinsurance
Trenwick America Reinsurance

United Fire and Casualty
United Reinsurance Corporation NY

Unity Group
USF & G Group
Victory Reinsurance of America

Winterhur Swiss

RESULTS for

COMPANY

a home after years of poor traditional

results.
Insurance brokers have found that the "soft market" for almost all types of commercial insurance business has dis-appeared almost overnight after HARDENING WORLD insursize markets and a significant
"flight to quality" have been
working heavily during the last
year in favour of the more
established international insurmice centres such as London and
New York.

Escalating losses have taken

appeared almost overnight after
seven years of intense competition. Until this year "we were
probably only a stone's-throw
away from the day when we
gave our clients a box of
chocolates with the renewal
documents," commented Mr
Harry Purchase of Stewart
Wrightson to a group of buyers
recently.

recently.

The sudden switch in market fortunes has taken many by few, either inside or outside the insurance business, who felt the turnaround would be as sudden or drastic as it now appears," says Mr Purchase.

The seven long years of reces-

sion in world insurance markets ended a period of growth and prosperity for insurers during the mid 1970s. In retrospect, this profitable period induced the longest downturn in the seeking to diversify out of their

have in addition to their

● Net reinsurance premiums

written—a good guide to the volume of new business done.

● Losses—the claims which

Underwriting expenses—
 the cost of running the

urers pay out from their

6,077 **29,083**

22,623 16,421 12,991 441,525 51,868 21,799 95,039 23,472 41,729

14,001 89,050 131,239 83,148

9,112 7,780 21,057

24,412 30,608 487,229 27,344 2,382 9,320 760 9,929

insurance premiums unexpected losses.

Some of this money helped build up offshore reinsurance centres like Bermuda and to a lesser extent the Cayman Islands. Industrial companies were attracted to their advan-tageous tax environments as they attempted to keep their own profitable insurance business by setting up captive insurance companies.

Insurance companies.

In turn, these industrial captives expanded their interests and sought outside business turning Bermuda in the process into a major re-During the last year, however,

Bermuda has suffered a number of significant withdrawals by captives, insurance companies and brokers. Heavy losses and a high cost of living on the island have often been blamed for such actions. Much of the business lost to Bermuda is likely to have returned to the American and European

Many of the smaller companies from the developing world have also withdrawn from international reinsurance business after encountering heavy insurance Management, at a losses over the past few years. Reinsurance Offices Association

The last two categories are

The combined ratio is

probably the single mest im-

portant figure for any com-pany. It is a combination

of the underwriting expense

79,637 77,339 28,551

21,914 7,809 395,433 43,411 15,963 73,868 25,709 37,867 14,983 83,184 109,658 72,544 43,482 88,547 9,169 6,505 17,393 29,508 26,336 488,464 24,777 2,176 8,419 664 7,039 955

42,749 14,680 89,421 128,063 74,418

49,745 113,866 9,159 7,596 16,863 25,448 30,101 455,804 24,141 2,143 9,258 746 10,396 10,396 647 24,299

99.5 83.2 109.1 143.7 85.4 92.1 87.1 75.4 84.4 129.9

87.4 95.9 93.0 85.6 97.5 87.4 77.8 100.1 85.6 103.1 116.0 87.5 89.6 90.9 89.9 67.7 147.6 91.1 86.0

pools, a favoured route to gain business for many smaller companies, as deficits mount and some agents are criticised for

exceeding their authorities.

Overall, the practice of accepting business through an agent in some of the larger insurance centres has shown a steep decline.

Many of the pooling adven-tures of the last few years have ended in recriminations and liquidations and added to the fears of clients who are starting to seek more certain security for their protections. As a result, the more soundly-based insurance markets such as Lloyd's and the major insurance and reinsurance companies have been able to dictate terms and conditions secure in the know-ledge that for the moment they hold the upper hand, "The evidence is abundantly

clear that reinsurance capacity is only available now at a more realistic price. Reinsurers have discovered the fact that they have the option of saying no when the rates are not to their liking," stated Mr Peter Fryer, managing director. Jardine Re-

combined ratio of under 100

combined ratio of underwriting profit; one over 100 generally indicates, a loss. Normally companies aim for a com-

A reinsurance company's earnings from investing cus-

tomers reinsurance premiums are used to cover the differ-ence if the combined ratio is

149.4 119.8 127.5 118.6

109.8 110.4 165.7 123.6 127.0 123.1 117.6

126.3 123.2 115.7 135.1 108.3 137.2 117.2 116.9 132.8 128.8 97.9 106.7 96.2 154.7

13.8 30.3 28.3 5.7 34.4 31.5 34.4 26.0 35.8 36.2 31.1 30.1 32.0 28.8 35.8

11,562 28,987 6,408 935 4,470 156,493 16,326 7,489 24,664 8,405 15,114 4,361 26,782 41,946 23,329 18,394 44,919 3,189 7,189 7,189 5,530 9,092 132,047 8,235 648 650 132 2,960 45 7,463 2,463 2,463 2,463 650 132 2,960 45 7,463 2,379 6,131



The "flight to quality" has worked in favour of Lloyd's of London

A pause after hectic expansion

New York Insurance Exchange

WILLIAM HALL

AT FIRST SIGHT Sheikh Abdul Aziz Abdullah al Swieiman of Saudi Arabia and the People's Insurance Company of China would not appear to have a lot in common, but both are investors in syndicates on the New York Insurance Exchange (NYIE) and each in their own way have an interest in the suc-cess of New York's answer to Lloyd's of London.

136.1 Lloyd's of London.

166.2 This year marks the fifth
114.9 ment of the New York Insur110.3 meet Exchange and, for the first
112.9 time since its doors opened, the
125.9 NYIE is pausing for breath
165.7 after a period of rapid growth.
121.5 But U.S. and foreign investors
114.2 continue to follow in the foot169.9 steps of the Saudi Arabian
118.5 Sheikh and the Communist121.2 owned insurance company and
116.8 beat a path to the fiedgling
117.1 New York insurance market.
163.9 Earlier this summer the

Earlier this summer the Meadows syndicate joined the Meadows syndicate joined the NYIE raising the total number of operating syndicates on the enchange to 48. "The industry should be enturing a more positive cycle during the next two or three years and we are happy to be part of it." says Mr James R. Mascarella, president of the new syndicate, echoing the sentiments of many members of the NYIE.

the NYIE. The last 12 months have been a difficult period for the NYIE.

After making money in the 126.8 early part of the 1980s the syndicates operating on the NYIE lost a combined \$10.2m in 1983 and \$35.2m in 1984. Last year investment income of the syndicates rose by nearly a third to \$37.3m but this was more than outweighed by sharply higher underwriting losses. In the opening months of

in the opening months of 1985 the operating performance has deteriorated still more. Underwriting losses of \$23.7m are more than two thirds up on the same period a year ago and although investment income is up by a fifth at \$10m it cannot 126.7 same period a year ago and 104.7 although investment income is 117.9 up by a fifth at \$10m it cannot 169.0 camonflage sharply higher over-107.1 all losses.

110.5 The syndicates lost an aggre-122.8 gate \$11.5m in the first three 85.0 months of 1985, more than 121.4 double the loss in the same 122.7 period last year and more than 160.2 the total annual loss in 1982.

119.8 Mr. Donald E. Reutershan.

Mr Donald E. Reutershan, who has headed the exchange with his heatest the change since its inception says that the results "parallel those in the rest of the industry" noting that the bulk of the NYIE's directly to redect the unprece-dented underwriting losses suffered by the industry in 1984," says Mr Reutershan.

One of the most closely watched performance mea-sures in the insurance industry is the combined ratio. This is the combination of the under-writing expense ratio which measures the ratio of undermeasures the ratio of tinder-writing expenses to premiums written, and the loss and loss expense ratio which measures the ratio of losses and loss expense incurred to premiums earned. Ideally, insurers aim for a combined ratio under 100, which indicates an undergritwhich indiactes an underwrit-ing profit. One over 100 generally indicates a loss.

In calender 1984 the comin calender 1984 the combined ratio of the NYIE's syndicates rose from 119.5 to 137.3 and in the opening three months of 1985 it rose to 144.3 compared with 126.2 in the same quarter of last year. To put this in context the combined ratio of the U.S. insurance industry, which reported ance industry, which reported an underwriting loss of \$21.3bn an underwriting loss of \$22.3 to last year, rose from 111.9 to 117.8. Industry analysts forecast that the combined ratio this year will be 125 per cent for all commercial and property casualty lines, with underwriting losses continuing until at least 1986.

The U.S. insurance market was hit by a rare combination of events in 1984 which has had an undoubted short term impact on the growth of the New York Insurance Exchange. Severe and extended underpricing of property-casualty insurance, followed by a series

of natural disasters and a catastrophic industrial liability loss resulting from the Bhopal disaster, led to an abrupt upturn in insurance industry pricing and a serious shrinkage industry capacity.

The cutback in news business

a fifth in 1984 but shrank by 0.6 per cent to \$30.6m in the

first quarter of 1985.

Poor claims experience coupled with inadequate pricing caused some of the NYIE's syndicates to pull back during 1984 to protect their portfolios from further losses. In addition, the exchange has moved to curb expensive expressives by any one cessive exposures by any one syndicate and protect the market's integrity by establishing business review guidelines.

When syndicates come within 30 per cent of any guidelina limit they are put on notice and required to file appropriate plans to indicate their continued compliance with the guidelines. If a syndicate ex-ceeds the premium limits it is required to stop writing new business and bring its writings business is reinsurance." Be-back within the officially man-cause of that our losses tend dated limits. Last year the

NYIE - Five year performance

	Net written premiums \$m	Syndicates' surplus \$m	Combined ratio	Losses paid \$m	Syndicates' profit (loss) \$m
1980	15.9	97.6	125.3	0.1	D.S.
1981	49.9	126.4	110.6	3.7	5.4
1982	106.0	159.0	114.1	23.6	2.0
1983	178.5	189.5	119.6	48.4	(10.2) .
1984	218.0	182.6	187.3	101.8	(85.2)

Y	E = Grov	vth sinc	:e 1980		
· .	· · -	÷ .		Premiums	Charges to syndicate as %
•	Syndicates	Investors	Brokers	per empløyee \$m	of written premium
80	21	89	70	6.9	4.8
181	26	116	76	1.7	1.4
82	35	133	86	2.3	3.0
83	43	154	95	2.5	1.1

enforcement of the guidelines required about 10 per cent of the market to either curtail writing at their current level of capital-isation or inject additional

In a bid to further strengthen the New York market, the members of the NYIE increased the minimum capital requirements for new syndicates from \$3.55m to \$5m and increased the minimum policyholder surplus for continuing operation by more

Mr Reutershan says that the new minimum capital requireancial security and underwriting flexibility." But in the short term they have helped stunt the

However, Robert Sanford, the president of Sargent, Wobber and Company and chairman of the exchange committee, the Insurance Brokers Association of the state of New York, argues that by establishing a standard for the whole market the new guidelines "do more than any other measure to give credence to the exchange as a single market, where equal con-fidence can be placed in all

syndicates."

Donald Reutershan is conscious of the criticism that the NYIE is not growing fast enough and maybe not meeting some of the earlier heady targets for premium income. But he stresses that it is better to grow from a firm foundation, and, despite the horrible financial figures which are being produced by the NYIE syndicates in recent months, he is confident that the corner has

"While premiums now seem to be moving towards more realistic levels, it will take some time for the situation to stabilise and return the industry to general profitability. But the direction, at least is quite

direction, at leas positive," he notes. He admits that in the first five years of its existence there has been little need for the NYIE's added capacity. However, he notes the continued business on the exchange, as evidence that the long range purpose of the exchange is becoming apparent.

The cutback in news business is reflected in the volume of the NYIE's gross written premiums which had grown by over a feeling the theory of the theart of the theory of the theory of the theory of the theory of t future capital and capacity, thus serving the industry in the manner originally intended."

More than 160 investors have joined with the Saudi Arabian Sheikh and the People's Insurance Company of China to supply capital to the New York Exchange.

Today there are only three Today there are only three broker reinsurance markets, as opposed to direct writers, that write more business than the NYIE in the U.S. As an insurance company it would rank eighth in size in the U.S. It is still small by the standards of Lloyd's of London but its early growth has not been marked by growth has not been marked by unseemly scandals. David Seifer, a leading U.S.

insurance analyst, says that the NYIE is important in that it is another capital source at a time when the industry needs capital. "It has survived and maintained its integrity," he concludes.

Competitive conditions take their toll

CONTINUED FROM

He says that in London there has been "some shedding of underwriters in certain quarters with reputedly at least 60 people having been 'released' from their positions. This is seen as measure to tighten up generally and eliminate some of the 'cash flow' underwriting of former times."

To Monte Carlo this week the

112.6 149.7 130.2 125.0 111.1

164.9 126.2 127.1 134.2

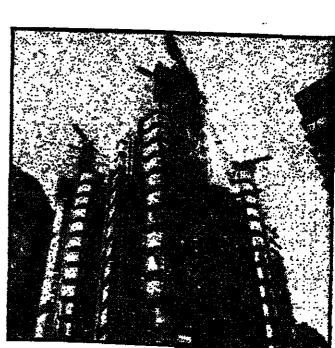
107.6 129.4

42,222 190,332

two previous conventions have adopted a "get tough" policy this approach has yet to be re-flected in their organisations' results. The more conservative underwriters are predicting that real recovery is some way off and that some of the trends have been misleading.

times."

In Monte Carlo this week the reinsurers will be taking soundings on the likely rates which the reinsurance community is will be set in the renewal season that the withdrawal in underwhich will get under way shortly writing capacity may not be after the convention. Although sufficient to change the fortunes reinsurance underwriters at the of its business cycle.



New Lloyd's building under construction in Leadenhall,

16,846 9,828 11,940 18,443 15,195 77,726 2,366 4,503 23,686 30,110 1,065,297 952 32,507 9471 41.8 41.0 4,111
3,696
6,189
3,855
22,479
648
1,428
6,702
9,561
332,372
11,874
3,473
4,396
2,216
3,068
5,146
2,602
18,470
62,534
2,138
40,595
7,400
7,375
821
9,072
18,990
9,128
11,379
1,584
88,755
29,223
16,535 8,618 11,484 16,189 12,255 78,599 2,168 422,485 30,278 980,643 980,643 39,603 8,010 24,816 10,502 7,597 13,968 17,968 17,968 132.3 115.9 116.8 130.8 127.8 127.8 127.8 127.8 127.8 128.3 112.5 118.7 118.7 118.3 112.5 118.8 112.9 113.9 Gerling Global
Great Lakes Reinsurance
Grinnell Mutual Reinsurance
Guilderland Mutual Reinsurance 124.1 98.2 123.9 128.8 9,471 24,934 10,830 Hamburg International Reinsurance
Hanseco Reinsurance
Highlands Insurance Company
Home Reinsurance Company 7,114 19,720 120.8 120.7 INA Reinsurance Company
INA Reinsurance
Insurance Corporation of Hanover
Kemper Reinsurance
Liberty National 189,190 16,819 203,334 24,300 74,073 2,197 31,834 61,303 28,820 196,137 21,900 65,485 2,182 29,033 58,435 25,194 Mead Reinsurance
Mennonite Indemnity
Mercantile and General Reinsurance MONY Reinsurance
Motorists Mutual
Hunich Reinsurance Group
National Reinsurance 33,721 4,590 262,550 32,396 4,622 239,406 108,651 57,340 217,739 11,411 483,396 69,062 20,054 9,149 13,571 28,460 12,799 437,438 13,846 114,990 National Relisation National Relisation National Relisation Relisa 59.271 81,421 4,585 148,272 20,425 6,553 2,777 3,978 1,983 122,866 2,619 13,100 9,514 2,756 17,986 5,115 7,819 14,112 7,000 11,107 39,516 1,426 1,415 75,989 1,683 20,958 6,118 1,373 1,211 1,211 1,211 1,211 1,211 1,211 1,220 119.6 114.4 110.7 114.8 121.2 119.5 116.8 122.0 118.8 122.0 112.2 92.3 111.1 116.5 111.9 115.6 111.9 496,318 66,669 20,243 8,615 15,700 28,482 257,682 36,452 21,027 NWNL Reinsurance Company
Ormond Reinsurance
Paladin Reinsurance Corporation Philadelphia Reinsurance
Provident General Insurance 450,424 14,105 51,300 29,816 19,594 48,769 170,317 Prudential Reinsurance Group Paritan Insurance Company
PMA Reinsurance Company
Ranger Insurance Company
Reinsurance Corporation of New York
Reilance Insurance Company
Republic Western Insurance Company
Republic Paintenance Company 49,200 27,071 21,312 36,109 19,415
29,641
15,459
63,095
23,688
31,298
94,944
3,582
5,452
11,310
2222,157
5,098
53,696
15,187
5,125
4,115
138,691
4,732
4,841
38,531
35,599
3,757 Resolute Reinsurance Company
San Francisco Reinsurance 19,095 26,074 111,418

3,769 5,481 12,471 255,960 3,557 65,516 15,054 4,639 4,453 132,596 3,599 4,913 4,918

163,932 606,159



Why Chase is a major banking force in the worldwide insurance market. Over the past decade, The Chase Manhattan Bank has become a major provider of banking services to the insurance industry.

Industry knowledge – our understanding of the needs of international insurers, reinsurers, captives and brokers - has enabled our Worldwide Insurance Division to develop a range of services specifically designed to meet the needs of the major participants in the insurance industry around the world.

Services such as Investment Management and Advice, Securities Safekeeping and Settlement, Multicurrency Checking, Swaps, Foreign Exchange, Transaction Processing, plus a complete range of Electronic Banking services designed to help you take decisions on cash and exposure management.

Industry Understanding and global banking know-how. It's why you should talk to Chase

today The Chase Partnership



CHASE

Industry Understanding.

Technology.

People.

Commitment.

Pressures ease but more casualties are likely

Security of policies

CHRISTOPHER MORRISON

ALTHOUGH more than seven years of highly competitive reinsurance market famine has now eased, the arrival of the feast could come too late to save many already severely weakened companies.

There is growing concern in world insurance centres that the recent "soft market" era, the longest in insurance living memory, with rates plunging to desperately low levels for many types of business, will extract casualties for some time to come as the claims continue to roll in, long after inadequate premiums have been exhausted.

During the past year concern has heightened about the security available from many companies: have mounted, brokers increased their bad debt provisions and insurance companies failed to reinsurers. In addition, legal disputes, almost unheard of 20 disputes, almost unheard of 20 fears that this could climb the ICI over years ago in the reinsurance much higher if there are any arrangements.

business, have become common-place as verious parties wrangie over policy wordings and inter-pretations against a background of mounting, and in some cases unimaginable, losses.

Arguably, the biggest shock to the system to date, however, occurred in March when the Insurance Company of Ireland, one of the largest insurers in the Irish Republic and a major operator in the London insur-ance market, was suddenly rescued by the Irish Government

At that time, the Insurance Company of Ireland's owners, Allied Irish Banks, told the Government that it no longer felt able to shoulder what had become a dramatic rise in its subsidiary's losses, largely from the insurer's London branch. Government moved

swiftly to save the Insurance Company of Ireland (ICI) by putting it under state control to prevent a collapse of vital commercial insurance cover throughout the Republic and stop a banking crisis, as well. This development has led many to speculate about the ultimate fate of the ICL. The latest official losses have risen to around £150m but there are

significant collection probl with the troubled company's own reinsurance arrangements. There was intense relief throughout the London market when the Irish Government

stepped in to help the ICI since the company's London branch had provided very extensive insurance and reinsurance facilities during the past few years. But this relief has turned to caution in the past few weeks as concern is expressed about the willingness of the Irish State to continue funding the operation if more

Concern

Much of the concern has erisen over the ICI's own heavy reinsurance arrangements. In order to accept large lines of business, the London branch reinsured, or laid off, about 85 per cent of its commitments with other reinsurance carriers. Recent figures released to reinsurance protecting two large surers protecting two large sections of the ICI's London account have revealed a worsening claims picture, helped along by a great deal of U.S. liability business.

In addition a "number or errors" have been admitted by the ICI over the protection Many of the Insurance Com-pany of Ireland's reinsurers have been unimpressed with the performance to date. Mr Ron Corbett, currently acting as the company's general manager in the UK, was obliged to arrange a lengthy trip around several continuents to persuade his reinsurers to pay.

If any significant difficulties are encountered in reinsurance collection, the overall losses at the ICI could balloon up to and possibly

Past reinsurance security scares have usually focused around smaller companies often operating from less-regulated locations. But while many such companies have come and gone, the problems they cause to the often imprudent and greedy are containable within a multi-billion dollar international industry. The fears this year, however, surround some of the much larger companies, such as the Insurance Company of Ire-land, whose demise would cause

real and lasting damage to the chain of financial security. In the offshore haven of Bermuda, several large rein-surance captives, owned by industrial concerns for their own insurance arrangements but accepting third-party insurance business as well, have gone down. The United States has witnessed a rapid and debilitating growth in insurnnce insolvency, while, in London, whole sections of the

London, whole sections of the international market operating through pools and underwriting agents have disappeared.

The bad news has been general throughout the business. Even some of the largest operations have not escaped a drenching with red link.

would let the Mercantile & reinsurance. Now it is down to General go down, but sentiment about 15 and Mr Rob Rosser, was shaken earlier this year about 15 and mr Rob Rosser, was shaken earlier this year BIUA chairman, has grown tired when the UK's largest reinsurance company disclosed underwriting losses of almost £100m.
While the M&G has been wrong too many times, "he says caught, in common with many, by some liability risks such as "The casualty list of reinsurers as heatings in that ware not that have recently relied out." asbestosis that were not that have recently pulled out apparent when the business was reads like a who's who of corwritten long ago, the company porate America. written long ago, the company appears to have suffered half

giant, Legal & General, con-tinuing bad results has led to

panies operating in the London market have also been declaring terrible news. Twelve months after stating that the outlook for 1984 and beyond "is more encouraging than for the past two years," Bishopsgate Insurance revealed a loss of £2.07m the 1983 profit of against £201,000.

Orion Insurance turned a 1983 profit of £3.7m into a loss of £8.14m while Iron Trades revealed a problem of lack of control when it disclosed that a former employee had accepted £20m of unauthorised reinsurance business. Substantial pro-visions had to be made to cover the liabilities.

maker Armco has been forced to pour millions of dollars into its once-proud insurance empire to save it from collapse.

With disasterous results com-mon across the board, reinsurance customers and their brokers have started to place

A flight to quality has been one of the reasons for some of the dramatic prices increases reported during the past few months. The larger reinsurance carriers have at last been able to make higher rates stick in the absence of widespread capacity seeking business at almost any price.

almost any price.

But a flight to quality can
only occur when the quality can
be identified. To help meet
such needs a number of independent operations have sprung
up on both sides of the Atlantic
to produce independent financial information about reinsursuce companies.

Most of the operations have restricted themselves to straight

statistical analysis, a task admit-ted to be very difficult given the multitude of accounting practices found throughout the

One of these services run by Insurance Solvency International has recently been endorsed by the British Insurance Brokers' Association with the comment by Association chairman, Mr Dickie Alexander, that it was "a first step in developing BIBA's role in assisting insurance brokers to monitor the security of insurers."

Association members can sub-scribe to the service at a reduced rate which, in 1984, analysed the results of around 900 insurance and reinsurance

Nevertheless, the problems in vetting reinsurance companies across the world are staggering. The numerous accounting standards often prevent comparative information emerging while certain practices often hide the true financial state of health of a company. Most locations have their accounting critics includ-

ing the UK.

performance."

In 1982 one of the statistical services, Financial Intelligence and Research, castigated the UK insurance business by suggesting that published profit-and-loss accounts "are, to a TIK insurance large extent, meaningless when used for purposes of establish-ing comparative underwriting

Due to variations in account-

ing policies, the underwriting profit of one UK company was the underwriting loss of

another, it noted.

As a result of this type of confusion, many customers of reinsurance services rely a great deal on their own market intelligence. The more astute are always on the look-out for possible signs of changing for tunes such as sudden switches in management philosophy, movements of key personne and changing

arrangements. The "no standing" sign that went up in the Insurance Com-pany of Ireland's London claims office just before the Irish ment's intervention was also noted with interest by more cerning claims brokers.

Underwriters now take a more selective approach to business

Market in Bermuda

ROGER SCOTTON

THE MEMBERSHIP register of Underwriting (BIUA) says it all.

This time last year it listed the names of 30 companies, It is almost inconceivable most of them writing substantial that the UK-based Prudential books of unrelated commercial reinsurance. Now it is down to

appears to have suffered haif its losses in fust one account that was aggressively written since about 1979.

One of Figure 1989 and dropped out in 1983 after sufferdropped out in 1985 after surer-over at Victory Re, wholly-owned by another UK composite giant, Legal & General, con-inuing bad results has led to the parent company discreetly independent in 1985 after surer-ing huge losses. Next, was by National Sea Products of Nova Scotia, which stopped underwriting in April 1984 and the parent company discreetly underwriting in Apru 1997 injecting more capital totalling has since gone into liquidation.

Exxon's giant Bermuda-based

Ancon called a

insurance arm Ancon called a halt to its unrelated writings last year. Gulf Oil's Insco was hard on its heels, announcing last October that it had decided to stop all reinsurance activi-ties and would eventually close its offices in Bermuda.

Last man out was the controversial Mentor Insurance, an in-surer owned by Ocean Drilling and Exploration Company of New Orleans. Mentor stopped writing at the end of December and is now being compulsorily liquidated by the Bermuda Government

Unrelated premiums — that is commercial premiums flowing from risks not connected to parent groups — written by the three oil company reinsurers that pulled out last year totalled almost £255m. The drop-outs, by no means limited to the oil industry, are part of what Mr Jonathan Crawley, the vice ten of president of Bermuda's only to it. publicly quoted reinsurer Aneco Reinsurance, describes as a galloping contraction in international reinsurance markets, which has already wiped out more than 30 per cent of world-

wide capacity. "Bermuda has quite definitely made a disproportionate amount of noise in relation to its size," of noise in relation to its size,"
Mr Crawley says. He estimates
that only about \$120m of unrelated commercial premiums
are written in Bermuda by
probably a dozen independent
or non-captive professional rein-

He regards the recent with-drawals as "spectacular and truly unprofessional" and says they have tainted the Bermuda jurisdiction and raised doubts in the minds of customers. Yet he argues that the remaining professional reinsurers are unlikely to suffer any direct finan-cial pain as a consequence.

"Most of us have been selective. We sought business from other sources and did not trade with the companies that have pulled out," he says. Besides, a customer does business with a professional reinsurer because he is happy with the com-pany's financial statement. He is not put off simply because the reinsurer happens to live just across the street from Men-

The selective approach to underwriting is mirrored in the theoretical spare capacity of Bermuda's 1,200 registered cap-tives and independent rein-

In 1983, the latest year for which government figures are available, their capital and surplus stood at \$8.3bn, against gross premiums of \$4.7bn. Of the latter figure, about a quarter figure, about a quarter on investment which is ahead on investment which is ahead came from related risks.

The rest flowed from unrelated reinsurance and direct insurance, including business ceded from outside Bermuda. However, not all the apparently spare capacity is available

chairman who underwrites for the Risk Exchange Association, says that of those carriers which are either captives doing out-side business or pure commer-cial reinsurers, the majority are writing at a premium to capi-tal-and-surplus ratio of be-tween 1 to 1 and 2 to 1 and can

therefore still offer considerable capacity — for a price. He says that rates on facul-tative business have increased this year by anything up to 300 per cent while premiums on treaties, which represent by far far the biggest slice of business shown to Bermuda companies, are roughly 40 to 70 per cent higher.

He argues rates will need to remain high to offset large underwriting losses suffered over the last five years and that many reinsurers are unlikely to be firmly back in the black before

Mr Rosser explains the irony of companies pulling out at the very time that the market is turning as owing more to the thinking of corporate financial managers than to professional insurance types — people, he says, who understand the industry's cyclic nature.

"The financial managers don't want to wait three years for the underwriting profits to start showing through," he says. Some independent underwriters here think that the recent with-drawals by firms that could not wait is making life particularly hard for the remaining captives writing unrelated business.

But GTE Reinsurance, the Bermuda captive of the giant U.S. communications group GTE

Its general manager, Mr Ken Biersack, says: "There are some cedants that will probably never accept the security of Bermuda company, but in general the shortage of capacity has given us a chance to parti-cipate in business we have not participated in before."

Which is not to say that GTE Re is writing everything that comes its way. On the contrary, the captive is writing less than ten of every 100 risks shown

Viewpoint

"A couple of years back we would have been writing 25 per cent of what we saw and we still thought we were being selective even at that rate," Mr Biersack says. "We are writing fewer treaties at higher premiums and we are able to say we will take contract only if the terms are improved. Be-fore, it was more a question of take it or leave it."

GTE Re derives only about 30 per cent of its business from the GTE group and believes it writes more unrelated business than any other reinsurer in

Last year, its net earned pre-Last year, its net earned premiums on property and casualty rose 46 per cent to \$97.8m and this year it is going for growth of about 12.5 per cent.

"Our premium to capital and surplus ration is about 1.8 to 1 and we want to remain within 2 to 1," Mr Biersack says.

Profits are another matter. GTE Re's net income has fallen sharply every year since 1981 when it peaked at \$15.4m. Last year it plunged 86 per cent to just under \$170.000, thanks to a \$42m transfer to reserves, which now stand at \$182m.

Mr Biersack expects a full return to underwriting profits in 1996. He maintains that GTE Re's parent is aware that its captive's results are subject to cyclical flows and have to be viewed over a period of time rather than in any one year. But he concedes that return on

on investment which is ahead of GTE's corporate goal of 15 Until now, GTE Re has con-

centrated on property and casualty treaty business. But this year it is linking with a Almost half of the colony's new Johnson and Riggins approximately 950 captives, for underwriting facility and example, have no intention of expanding into faculative prop-underwriting anything other erty risks. The facility is Vic-than their parent company's toxia Underwriting Agency — a

A CONTROL OF THE PROPERTY OF T

writing services to managed captives and expects to write captives and expects to write about \$5m in gross premiums during its first year. Victoria Underwriting has aiready estab-lished a pool of about 15 com-panies, some of which have joined GTE Re in taking an equity position in the new

Mr Brian Hall, president of J and H's Bermuda office which is the largest captive manager here with 140 companies on its books, says the time is right for Victoria.

But not all the captive man-agers are rushing to climb on the bandwagon and provide underwriting services just because capacity has shrunk and rates are up.

Mr Bill Pymm, chairman of Marsh and McLennan's Berare positively not interested in it."

risks, But Mr Rosser, the BIUA company set up by J and H with chairman who underwrites for a capacity of about \$2m which have a good time to do it, but what's ments on GTE Re's behalf.

It will be offering underwriting," he says adamantly. "Now may be accepting place-ments on GTE Re's behalf.

It will be offering underwriting the point in doing well for a while and then finding the cycle has started to begin all over again?" over again?"

Mr Pymm's company, part of the world's largest insurance broking group, looks after about 80 captives and ranks as Ber-muda's third largest manager. "Our philosophy is to stay away from underwriting unrelated business," he says.

Yet he is immensely bullish on the outlook for pure captives and thinks the reasons for their formation are the same as they have always been, namely greater risk management control, access to the reinsurance market and the use of funds which would otherwise be em-

ployed elsewhere. "Bermuda," he says, "has had a bad press as a result of captives underwriting unrelated muda operation, says his com-pany has no plans to follow business. Our advice to com-Johnson and Higgins lead. "We panies is always to stay out of

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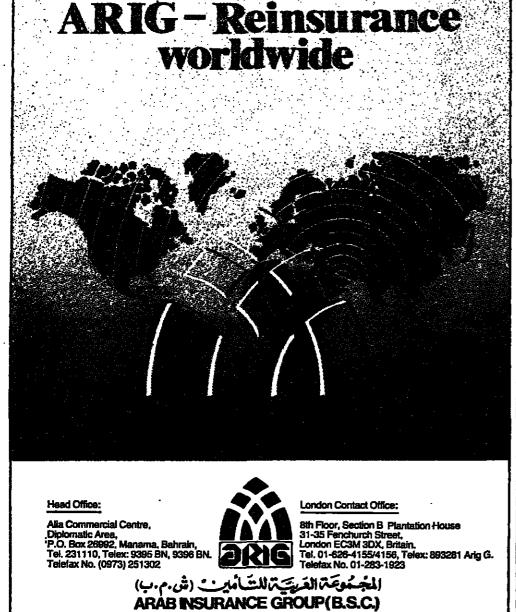
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REINSURANCE 5



is forewarning customers that if the bank regulators impose a reserve asset requirement on LC's (letters of credit) then this will have to be reflected in their cost. It is also encouraging enstomers to open letters of credit which are fully each secured. Chase Manhattan (London Wall office left) says it will maintain its current pricing until such time as the bank regulators make their decision on reserve asset requirement which may well vary for differing risk

Higher prices to reflect risk

The role of the banks MARGARET HUGHES

WITH BANK regulators taking a closer look at the off-balance sheet business, many reinsurance companies are likely to find letters of credit both more difficult to obtain and more costly. This comes at a time when U.S. insurance regulators are increasing the requirement for letters of credit to offset reserves against future claims. reserves against future claims for reinsurance business ceded out of the U.S.

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U.S. bank regulators, which may well vary for difference that the partial banks' standby facilities including letters of credit, have already indicated that they are likely to apply reserve asset requirements for this type of bank in this specialist business will also find it more difficult to raise an I.C.

Some banks, which are active in providing letters of credit to admit they are now turning reinsurance companies, are themselves already voluntarily altering their treatment of all standing clients.

Some reinstreaments. which cover pure trade transactions. They are setting capital down their hatches, sometimes aside to support them and including LCs as assets in their return on asset calculations.

Treating letters of credit as a ation of Insurance Commis-risk like any other on the sioners (NAIC) in the U.S. is balance sheet the banks are thus extending the requirement for more selective in extending I.Cs. their letters of credit and have or are about to pass on the reserve asset costs to their cus-

extended for reinsurance pur-poses have tended to be cheaper than other types of letters of credits partly because, on past performance, they are less letters of credit have grown likely to be called. Banks, particularly those which have been keen to move into a business that, until very recently the second that, until very recently, has companies have to satisfy mear been dominated by Citibank respective insurance commis-sioners on the adequacy of their reinsurers very finely. Some are still doing so, But the trend now is towards pricing which more truly reflects the potential

in the price they pay for their I.Cs—in some cases, prices could be doubled. Bankers Trust, for instance, have already either raised their prices or warned their customers that they will be doing so at annual

Citibank is also forewarning customers that if the bank re-gulators impose a reserve asset requirement for LCs then this will have to be reflected in their cost. It is also encouraging customers to open letters of credit which are fully cash-secured.

Chase Manhattan says it will maintain its current pricing until such time as the bank regulators make their decision on reserve asset requirement

Those banks which have been in the business for some time away new customers, restricting their business to good long-

Some reinsurers are already finding that banks are battening even to existing customers.

All this is happening at a time when the National Associ-

Irrevocable letters of credit. issued by banks, are widely used by foreign or non-admitted omers.

companies reinsuring business
In the past, letters of credit out of the U.S.

As the amount of insurance ceded out of the U.S. to London and elsewhere has increased, so reserves. Where the business has been ceded to reinsurers, these reserves must include those apportioned to the re-

The main use of LCs by non-admitted reinsurers has been as an alternative to cash balances in supporting these reserves. They are widely used as an alternative to outstending claims advances (OCA). These are the cash deposits or other securities advanced by foreign reinsurers to the U.S. ceding companies. They are used to offset the reserves for losses which the primary hasurers are required to set aside to cover losses on rebusured tisks once a loss has occurred and been reported to the reinsurers. reported to the reinsurers.

Using LCs in lieu of OCAs has the advantage of freeing cash which would otherwise not be earning a return if put up as OCAs. Letters of credit are also not extended.

Other uses for letters of credit in the reinsurance busi-ness include their use to cover that portion of the primary insurer's unearned premium reserves which are due to the reinsurer. They can also form the "corpus" or assets of the trust funds which a nonadmitted insurer is required to establish with a U.S. bank to enable them to undertake "sur-plus lines" insurance business in those states which allow them

of the LCs market for reinsurance purposes.

It is a market in which Citi-bank has had a virtual mono-poly for some 23 years, Other U.S. banks such as Bankers Trust, Bank of America, Chemi-cal and most recently Chase Manhattan have made some inroads into the sector. But inroads into the sector. under present regulations it is foreign banks, much to the frustration of British banks, given that so much of the reinsurance business ceded out of

letters of credit issued by those banks which are members of the Federal Reserve System or are U.S. state chartered banks, British banks are, therefore, only able to undertake this business through U.S. subsidiaries which meet the NAIC requirements. But the amount which they are able to do is minimal since this is tied to the capital base of that particular subsidiary. They would be subject to individual state regulations

British banks, which are anxious to establish a presence appropriate for facultative re-insurance which is individually negotiated reinsurance business and where OCAs are generally priate banking channels, the time been attempting to get this matter was earlier this year referred to the Department of Trade and Industry, (DTI). The Department, which regards the ruling as a restrictive trade practice, has protested to the New York State Insurance Commission which is by far the most important of the U.S. insurance

The issue was also discussed at this summer's meeting of the Institute of Foreign Bankers, the body which represents foreign banks in the U.S., as a result of which a tack force has been set up to investigate the whole issue. There is some hope that the situation will now be But just over a year ago the NAIC ruled that IRNR (losses incurred but not reported) apportioned to non-admitted insurers now also have to be offset either by cash or by a letter of credit. This has substantially increased the volume of the ICs market for reference. prospect of the market being opened up to non-U.S. banks despite the fact that the expected tightening up of bank regulation LCs may well restrict the availability of LCs to re-

> Meanwhile, the parallel firm ing-up of U.S. insurance regula tions is prompting more rein-surance, as well as primary insurers, to enter the U.S. mar ket directly to benefit from the

Since licensing of a new com-pany is a very lengthy process, many are doing so through acquisitions.



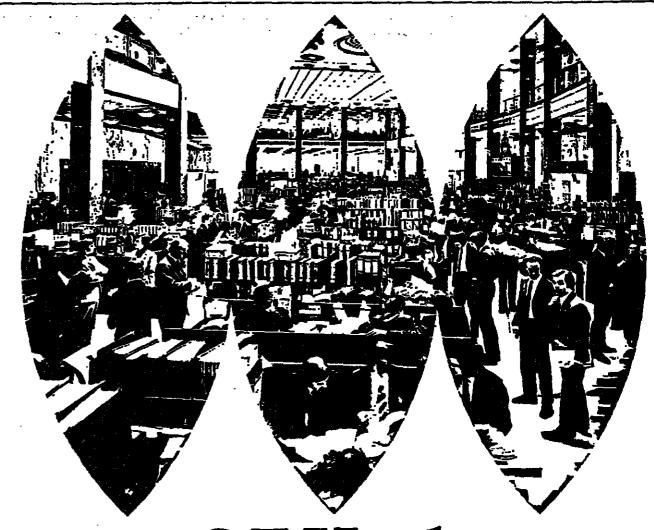
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Eye to be kept on categorisation

Growth of litigation RACHEL DAVIES

WOE TO the reinsured who gets his categories wrong!
One would have thought he might be forgiven for thinking

that premium adjustments on aircraft hull policies came within his authorisation to insure aircraft liability. But no, it does not—it is categorised as financial loss, and if he insures it while unauthorised to carry on financial loss business he must suffer the

consequences.
On that the stern voice of the law is unanimous in three otherwise differing High Court decisions—the Bedford Insurance case (Law Report, FT, November 16 1983), Stewart v Oriental Fire and Marine Insurance (ET, Mar. 2 1924) and the

All three agree that an insurer or reinsurer who conducts business for which he has

or reinsured who was unaware of any lack of authority and who believes himself to be

In Phoenix Mr Justice Robhouse has eleverly sorted out potential problems arising from conflicting points of view ex-pressed in Bedford and Stewart by agreeing with a little bit of each here and there and disagreeing elsewhere.

Two years ago the insurance world was thrown into its equiv- had a remedy against the unalent of strong hysterics by the Bedford judgment where Mr Justice Parker held that as it was an offence to "effect and carry on" unauthorised into three parts. In the first success would seem unlikely. It relief of many a broker, ance business, any unauthorised into three parts.

protect the insured, he also commented that, though innocent, they would be unable to recover under the contract.

He reasoned that since the contracts were illegal and void the insured could acquire no rights under them. Also, it would be an offence for the insurer to pay the insured and if they were to receive payment, and were by then aware of the illegality, they would be aiding and abetting in the

The resultant prospect was a nightmare of uncertainty, hard-ship and litigation affecting innumerable links in innumerable reinsurance chains encircling the world.
When the Stewart case came

ance case (Law Report, FT. November 16 1983). Stewart v Oriental Fire and Marine Insurance (FT, May 2 1984) and the Phoenix case (FT, August 20 Phoenix case (FT, August 20 From the point of the insured, All three agree that an oth judgments carry the weight in our system of

the Act was to protect the pub-lic. He said that it would be So, from wholly undesirable to allow offending insureres to keep premiums while releasing them from their obligations to pay claims, and concluded that unauthorised contracts were enforceable by the innocent

In Phoenix Mr Justice Hobhouse agreed with him that the innocent insured or reinsured authorised insurer or reinsurer, but he arrived at his decision by somewhat different reason-

ing. He broke the question down

insurance contract was illegal place was there a criminal is up to the insurer or reinsurer and void.

What was disturbing was that extent of the illegality? And, appropriate authority and to the contract of the illegality? though the judge pointed out third, what were the conse-the purpose of the Act was to quences?

Having found there was an offence in the case before him (unauthorised premium adjust-ment business, relating to air-craft hull problems), he agreed with Mr Justice Parker that the illegality attached to the in-surer's act in "effecting and carrying out the contract of insurance by way of business," but disagreed as to the extent of that illegality.

He concluded that it only extended as far as the unauthorised insurer who, baying committed a criminal offence, would be subject to imprisonment or rine, It did not affect the validity of the actual

That means that in his view an innocent insured has a right to claim damages from the insurer for non-performance—
if not actually for failing to then for breach of contract, then for breach of contract in having impliedly agreed that he would obtain the necessary

ducts business for which he has no authorisation from the Secretary of State for Trade under the Insurance Companies Acts of 1974 or 1982, is prevented from claiming under contracts transacted in the course of that business.

Where the judgments differ is with regard to the legality of the contract itself and the position of the innocent insured or reinsured who was unaware in the Court of Appeal.

Mr Justice Leggatt said that the insurer, these will fail not because the contract is void, and not specificated in the contract was the courts will not assist a party who tract, so that the contract was has to call in aid his own illegality in order to establish his cause of action. Nor will he position of the innocent insured for unpaid the Act was to protect the pulpose of innocent insured for unpaid the remisures.

So, from Phoenix a sensible and practical solution emerges: an unauthorised insurance contract is not void; it is enforceable by the innocent insured: but it is of no assistance to the unauthorised insurer as against insured or reinsurers. Unfirtunately, however, the

Phoenix judgment carries the same precedental weight as Bedford and Stewart. Phoenix may do the insurance world a favour and appeal but, unless it can convince the court that the appropriate category for its premium adjustment business "aircraft" or "aircraft llability,"

He may be unaware of his own illegality and may not have acted in bad faith, but he is nevertheless expected to operate in a proper and businesslike manner. If he does so and all contractual requirements are satisfied, the re-insurer has no option but to That was emphasised in In-

surunce Company of Africa n
scor (FT January 11 1983,
November 30 1984) where Mr
Justice Leggatt and later the
Court of Appeal, held that reinsurers could not defeat a claim under a follow the settlements clause where the insurers had acted in good faith and had taken all "proper and business-like steps" to have the amount of the loss fairly and carefully executived. ascertained, notwithstanding that the original claim might later prove to be fraudulent.

Another case on a totally dif-ferent aspect of the reinsurance market which has left an ele-ment of uncertainty despite an appeal, is *The Zephyr* (FT November 1 1983, July 30 1985). At first instance, Mr Justice Hobhouse held that a broker was liable in damages to a reinsurance underwriter for negligently giving an inaccurate negigently giving an inaccurate signing down indication on which the underwriter relied, exposing himself to unexpectedly high liability.

The decision was reversed on appeal because whereas the judge had found there was an implied signing down indica tion, the Court of Appeal found there was none merely an inference drawn from an indication given to someone

It was therefore unnecessary to decide whether a broker can in fact owe a duty of care to a reinsurance underwriter when a reinsurance underwriter when giving a signing down indica-tion, and the principle is still open to argument. The Court of Appeal did, however, express doubts that it was capable of existing in law—no doubt to the

Cautious approach taken by market

Underwriting agencies STEFAN WAGSTYL

THERE ARE still unsettled writing agents in the London

reinsurance market.
For while the worst seems over for the agencies after several years of unprecedently bugh competition and often in-tense criticism of some of their activities, but the market con-tinues to treat many agencies with a great deal of caution.
This attitude is influenced by

a number of factors:

First, although insurance rates have improved, these increases will not work their way through fully to company profit and loss accounts for some time. In the meantime, the profit and

in the early 1980s when rates were at their lowest.

Similarly, while the market has learnt to its cost to be

fronting held "extremely the world."

The difficulties lie in keeping a proper control of the agent's activities, as some insurers have more selective about giving agents a free hand with the underwriters' pen, companies are still busy sorting out the problems caused by policies written up to five or six years ago. The effects of dishonest

and/or incompetent under-writing agency work continue to be felt long after the agencies themselves have been exposed and closed down.

and closed down.

Thirdly, abuse is not entirely a matter of past history. In July, Mr Glyn MacAuley, specialist insurance partner at accountant Neville Russel, condemned the practice of "fronting," where independent agents, acting on behalf of foreign insurers, accept high-risk business which is off-loaded on to the reinsurance market — without the insurer's knowledge.

Speaking at a seminar on "Control of the Insurance Industry," Mr MacAuley said that

dustry," Mr MacAuley said that

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agencies perform an important role in the reinsurance market, principally in representing in London overseas insurance com-London overseas insurance companies. Top London insurance brokers — among them Sedgwick Group, Willis Faber, and Hogg Robinson — run underwriting agencies with long-standing clients on their books.

As Mr Macauley says, agencies allow insurers to be represented more cheaply and often more effectively than by opening their own offices — "there's no reason why an agency deal cannot be a good set up. You can't open your own office in every country in

own office in every country in

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REPORT

INSURANCE

"It is the black economy of activities, as some insurers have the insurance market and can be learnt to their cost. They rushed into the London market sion income of intermediaries when it was expanding rapidly without any regard to the in the 1960s and 1970s only to quality of the risk or the interests of the insurer and the
insured," he said.

There is little doubt that

The underlying reason for a

decline in insurance rates was surplus capacity in the market which hit insurers with directly run subsidiaries as much as those represented by agencies. But the overall fall in profitability exposed agents who abused their principals, most commonly by acting well beyond the limits of their authority by taking on too much high-risk

The market is still living with the results of this flood of poorly controlled underwriting. The most recent example is the case of the Insurance Corpora-tion of Ireland, which was saved from collapse only by the intervention of the Irish

Although the group had a London office, it used agencies extensively to expand its business, earning a reputation for not being particularly selective in its choice of risk. It found that it could not control the underwriters to whom it had granted blinding authorities.

Unfortunately, the precise legal position of the offices of overseas insurance and reinsurance companies is unclear. If the foreign company accepts business in the UK through a branch office or an independent branch office or an independent subsidiary or has an agent with underwriting authority it needs to have authorisation from the Department of Trade and In-dustry. If, however, the Lon-don office is merely a contact point passing on business underwritten offshore, such authorisa-tion is not required.

simple as it seems. Britain's Department of Trade and Industry had planned to lay down more detailed guidelines following two court cases — The Bedford Reinsurance Company v. Institute de Ressetures do ioru neinsurance Company v.
Instituto de Resseguros do
Brasil; and B. A. Stewart v.
Oriental Fire and Marine Company. However, its review has
been delayed by other cases now
hefore the European Court of
Institute which concern the free Justice, which concern the free-dom of the provision of services in the European Community. These are unlikely to be heard

before next year.
As a result, as Mr Alex Fletcher, Minister for Corporate and Consumer Affairs, said in a Par-liamentary written answer in July, individual cases will be considered as they arise.

considered as they arise.
The insurance industry itself is of course anxious that any new regulations should not restrict the legitimate operators

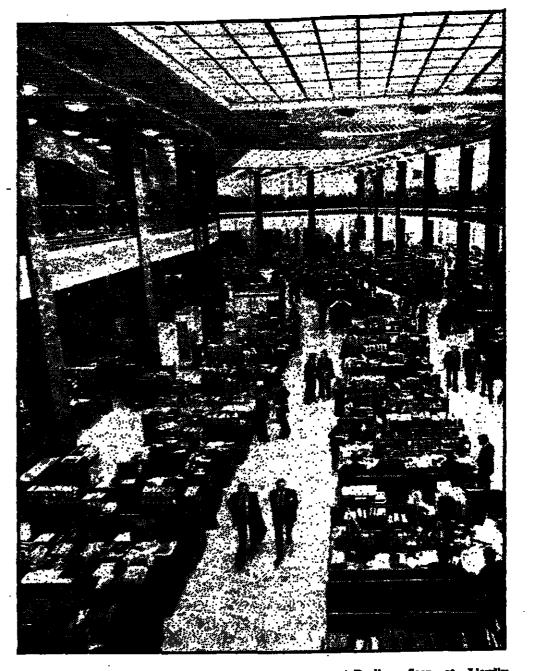
in the market.
"It's difficult to know how to bring the regulations in without messing up the market," says

one underwriter.

And indeed, whether new regulations come or not, many of the most effective solutions are in the market's own hands. Insurers are already far more selective than before in choosing their agents and more care-ful in composing effective binding authority agreements.

Brokers are more cautious in dealing with lesser-known underwriting agencies. As in other fields in the insurance market there are blacklists of suspect operators.

Brokers, insurers and under-writers agree that it is in their own interest that this kind of caution prevalls, particularly if the present improvement in insurance rates continues. For nothing is more likely to tempt back some of the more reckless, if not dishonest individuals than the belief that there are once again rich pickings in the



Focus on bread-and-butter business

ance sector has, in recent mained parochial in the UK, months focused its attention on its bread-and-butter business the marketing efforts of life the provision of reassurance facilities to direct life com-

Competition for life reassur-ance has remained as keen as ever, though this sector of the reinsurance industry never reached the acute over capacity stage as was seen on the general reinsurance side, primarily be-

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ACTIVITY in the live reassur- cause life reassurance has re For the past decade or two the marketing efforts of life companies has been concen-

trated on savings products with a low element of protection and thus a lower need for reassur-ance. The loss of Life Assurance Premium Relief (LAPR) in the 1984 Budget has changed The first effect of the loss of

LAPR has been to boost the marketing of protection again, in particular the new style flexible and universal whole life contracts. These combine the otection and savings elem on life assurance in a flexible manner. Thus, there is a growing need again for reassurance. This has been heightened by the type of life company pro-moting the scheme—the newer smaller company which cannot carry such a high level of risk

lished companies. Thus, there is keen competition between the reassurance companies operating in the UK to secure the reassurance treaties for these new contracts. Rates are being fined down to secure the business—some

claim that the rates are "ultracompetitive."
The features of these new whole life contracts is the in-built facility for the life company to change its charge for mortality—up or down—in light mortality—up or down—in light of experience. Reassurers have built into the treaty terms the facility to change the mortality charge in the light of its experience. The reassurers are having to pay careful attention to the underwriting standards of the life company when

of the life company when assessing the initial mortality charge. However, the effect of the loss of LAPR has meant that life company savings products have lost their competitive edge over forms of savings contract.

The immediate answer by most life companies and life company salespersons was to

switch their marketing efforts But pensions business per se does not produce a high level of reinsurance business since the protection element is low. So the reassurance companies are taking the initiative to encourage life companies to market their other strength pure protection contracts with

no savings element. With life companies poised to lose ther monopoly in pensions business, the life reassurances see protection as the area for life companies to concentrate life companies to concentrate their marketing.

These reassurance com-panies are encouraging life companies to expand this side of their business by giving advice on marketing pricing and design.

As far as pricing is concerned conditions in recent years have been favourable to life com-panies with mortality rates showing a good improving trend. This again is in contrast to the general side where experience has tended to be adverse in most sectors.

However, reassurers are per-turbed by another development in life protection business—the effect of life companies offering non-smoking discounts on their protection business. Competition has resulted in

hife companies offering higher and higher discounts to persons signing the non-smoking declaration. These non-smoking

onto the second of the second

Trends in life reassurance BUC SHORT

discounts rely entirely on the policyholder telling the truth in signing the declaration that he or she has not smoked cigarettes or small cigars over the previous 12 months Reassurers feel that many

people — particularly the light smokers—are, as one person put it "tempted to bend the truth" when signing the declaration.

The danger is that this could upset the mortality assumptions made by life companies and its effect on reassurance companies, particularly as such rates already have fine margins built in.

The other problem in this field for reassurers relates to those life companies which still do not offer non-smoking discounts. These companies could end up with a prepouderance of smokers in their protection portfolios thus worsening the mortality experi-ence, especially if their premium rates are lower than those for smokers from those

companies offering discounts. It is still early days to discern trends in mortality arising from the discount. But reassurers are watching the situation carefully.

On the subject of mortality rates, no-one among the operators in the life sector heaved

a greater sigh of relief over a recent court judgment than the eassurance underwriters. Life underwriters, including reassurance underwriters, have always differentiated between the sexes in their mortality and sickness rates.

Women have lighter mortality rates—that is, they live longer than men—which means cheaper life assurance and protection and lower annuity rates. But underwriters assert that women are more prone to sickness than men, so Permanent Health Insurance cover (PHI)

is more expensive.

Jennifer Pinder, a London dentist, with the backing of the Equal Opportunities Com-mission, challenged the right of life companies to differentiate on sickness rates on the

on sickness rates on the grounds that the statistics used did not comply with the requirements of the 1975 Sex Discrimination Act.

However, the life company in question, Friends' Provident Life Office, was able to convince the judge otherwise so given soficial approval to life company women higher panies charging women higher premiums for PHI.

A decision the other way would have increased the pressure on life companies to introduce uni-sex mortality and sickness rates in their pricing structure. The inherent danger in this as far as underwiders are concerned is that it intro-duces a new and unknown fac-tor into underwriting—the proportion of men to women in the risks being underwritten. Life companies would look to

the reassurers first to advise on procedure and pricing and second to take some or all of this extra risk off their hands. Life companies may have won in the Courts. However, the Government's Green Paper on proposes in its new personal

writers agree that it is in their own interests that the current cautions attitude prewomen will receive the same pension for the same contribu-tion—a move that will be bitterly opposed by life com-

the UK have found that other main areas of activity in recent years—assistance in the financ-ing of new life companies has diminished over the past year. The need for finance goes handin-hand with the growth in new business. Life business needs more capital to finance than

Thus the drop in new life business this year has eased the pressure on the newer companies to put up extra capital. Nevertheless, the introduction of personal pensions could boost new business growth not only in pensions but in protection business as well. The scheme envisages married perscheme envisages married per-sons taking out personal pensions having automatic benefits provided.

The backing of reassurers in this new development will be needed for the reassurance, the underwriting, the pricing and the financing of this new potential growth area.

"SECURITY HAS NO **NATIONALITY"** Á.

161



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REINSURANCE 7

Keeping new rules to a minimum

The Lloyd's market JOHN MOORE

with around £2bn of its annual premium income accounted for by the assumption of other insurance groups risks.

Around the Lloyd's market

there has been general unease that some of the reforms being carried out might over-bureau-cratise the community and lose it its flexibility and competitive edge to attract husiness The troubles surrounding Lloyd's has made reform necessary. In the late 1970s Lloyd's realised that it would have to

and a new Act of Parliament came into force in 1982. Shortly after the passing of the new Lloyd's Act a series of scandals erupted within the community which suggested that things were seriously wrong.

Speaking at the American Bar Association's convention this summer Mr Ian Hey Davison, Lloyd's chief executive, said that in a few cases underwriting agents at Lloyd's, who looked after the affairs of the memhad taken advantage of the lack of adequate accounting

their syndicates."

might stiffe the vitality of the while at the same time attempt based on market. "Minimalism," said Mr ing to ensure that potential and fair Davison, was one of the business producers are not disprinciples underlying Lloyd's couraged from using the Lloyd's members.

programme of reform.

The ruling council, he said,
"has adopted a policy of
brevity, with bye-laws defining
the issues, regulations where needed to cover the necessary procedures, and non-mandatory explanatory notes, guidance notes or codes of conduct or Dractice to show how the basic rules may be compiled with."
Within its bye-laws Lloyd's is
to define the position of codes
of conduct or practice in the

to decide for themselves how from January 1 1988. the spirit of the rules is to be followed, aware that our policy of disclosure will ensure that their judgments will be subject

had allowed conflicts of interest to the market in a low cost to develop and had failed to arrangement. About 15 per cent to deal with the problem put the interests of their names of the market's business is proticed by binding authorities. As a result they had a recent years the use of the authorities has come to be the authorities has come to be the code states that managing to their names. The code states that managing abused by unividers. Law agents, who look after the

form.
The code of practice which accompanies the formal rules mittee may give permission for gives guidelines on the operation of binding authorities and exist, providing approval is recommended provisions for inclusion in the autorities. The

realised that it would have to of conduct or practice in the of coverhanl its antiquated system of its regulatory controls. The disciplinary processor and hardly been comply with the general prescriptions laid down in the byen changed in more than 100 years.

The market has expanded disciplinary processor and the follows the code, and the formed of 675 members in 1871 order. If he departs from the code for good reason after due co "This philosophy puts the some criteria. This regulation is onus on the market professionals to come into force with effect

Binding authorities are a or their families at the expense of the entire claims service in device at Lloyd's which allows of their underwriting members the market, which has come outsiders to produce business whose affairs they looked after. under criticism over slow payfor the market. Underwriters at Although it was recommended ment; and it has suggested that

SINCE the end of 1982 the Lloyd's insurance market has been introducing a series of reforms designed to improve its system of self regulation, stamp out abuses, and make its market more efficient.

The changes are of some consequence to the reinsurance community for Lloyd's is an important reinsurance centre with around \$50m at 1882 the funds belonging to their names."

In an effort to stamp out these abused by outsiders. Low agents, who look after the quality business has been passed to Lloyd's through these have been drawn up which rest and share been drawn up which rest and reforms designed to improve its system of self regulation, stamp out abuses, and make its market make its market. Minimalism," said Mr important reinsurance community for Lloyd's is an important reinsurance centre with around \$50m at 1882 the funds belonging to their names."

In an effort to stamp out these abused by outsiders. Low agents, who look after the quality business has been passed to Lloyd's through these arrangements and often the unincident of interest and authority has diverted fairly. It calls on managing to the problems with binding authorities Lloyd's has some to examine the manner of their operation and either to eliminate areas where conflicts based on the problems with binding authorities Lloyd's has sought to impose some controls of control which should be market. Minimalism," said Mr ing to ensure that potential and fair disclosure and fair in the authorities has come to be deality business has been passed to Lloyd's through these arrangements and often the uninconducting their business so diverted authority has diverted fairly. It calls on managing to be undered to inconducting their business so a structed secrete profits the quality business has been passed to Lloyd's through these arrangements and often the uninconducting their business so been passed to Lloyd's through these arrangements and often the uninconducting their business of the conflicts of interest and authority has diverted fairly. It calls on managing business producers are not dis- treatment between underwriting

> In other moves Lloyd's has In drawing up the rules, adopted a tougher line. For in-Lloyd's has sought to combine stance it is to introduce a bye-formal regulatory procedures law to ban ownership by a with a code of practice. In managing agent of an interest essence the formal rules estab-in an insurance company. This lished under bye-law require is to stop the diversion of that binding authority contracts underwriting members' money should be evidenced in written from the market by the working ever. Lloyd's executive com-

carrying out the survey made several recommendations to enable the market to compete In another recent reform, a code of practice is intended to be introduced to deal with the problem of so-called "preferred underwriting" in the Lloyd's brokers on "personal lines" business other than a contract the problem of so-called preferred underwriting in the Lloyd's brokers on "personal lines" business other than a contract to compete effectively. It said that there should be an extension of underwriters' direct dealing with non-Lloyd's brokers on "personal lines" business other than a contract to compete effectively. It said that there should be an extension of underwriters' direct to compete effectively. It said that there should be an extension of underwriters' direct to compete effectively. It said that there should be an extension of underwriters' direct dealing with non-Lloyd's brokers on "personal lines" business other than a contract to compete effectively. It said that there should be an extension of underwriters' direct dealing with non-Lloyd's brokers on "personal lines" business other than a contract than a contract the contract that there is no contract to the contract that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to compete effectively. It said that there is no contract to contract the contract the contract that there is no contract to contract the contract the contract the contract that there is no contract to contract the contract that there is no contract to contract the contract to routine scrutiny by their market, the Lloyd's market.

Two recent reforms highlight Lloyd's current policy. In August Lloyd's issued its roles on binding authorities and the approval of correspondents.

Righting authorities are a professionals and the approval of correspondents.

Righting authorities are a professional of the market approval of correspondents.

Righting authorities are a professional of the approval of correspondents.

The profest team suggested that there should be a review of the entire along a service in the entire al

their syndicates."

Lloyd's give their authority to that the practice of preferred technical standards of staff

He said: "Contrary to the third parties to enable large underwriting should be outlaw of agency they (the agents) lines of business to be produced lawed by a working party two thorough training.

best to the Kininimith Lambers

Signs of a change in attitude

Regulatory system IOHN MOORE

LITY'

THE reinsurance community has traditionally enjoyed extensive regulatory freedom around the world. Regulators have accepted that in order for the tion effectively it needs access to the world's reinsurance markets, without bureaucratic

But there are signs that this relaxed attitude is changing. In Britain, the Department of Trade and Industry has been concerned about the underlying security of the reinsurance industry. It has also been concerned about the abuses which have arisen in the London market.

forces of the National Associa- little more than a telex machine. America told the British Rein

stirred into action by the fre-quent warnings made by the leaders of the reinsurance industry about the potential

But the international nature of the reinsurance market has made it difficult to supervise ss at the national level.

The Trade Department now requires more details about the complex reinsurance pro-grammes adopted by the rein-surance companies themselves. But in London there still exists much scope for the unauthorised reinsurance specialist to operate. Contact offices flourish in the fringe market around Lloyd's. These offices, equipped with

tion of Insurance Commissioners and a representative; are surance Offices Association at a are looking at better ways to designed to provide a flow of seminar earlier this year that

industry about the potential sizeable amount of business for Mr Nimmo argued that the dangers in the reinsurance their companie, as well as situation places a great deal market. supervised.
In the U.S., the Securities and

Exchange Commission now requies information on loss

tors may be over-reacting to the problems. Mr George Nimmo of the Reinsurance Association of

menitor the industry and of business to companies based introducing greater disclosures overseas which do not wish to go to the trouble of gaining companies which be.

In effect the aim of the Trade

Department in the UK has been stirred into action by the free. Industry approval.

Although strictly not allowed to accept business, the contact offices nonetheless generate a

funded by a small portion of the total premium taxes.

The departments "are for the

most part, severely understaffed and under budgeted. Because reserves and on unusual reinsurance contracts. The New
York Insurance Department
recently developed new restrictions on loss portfolio transfers
in an effort to prevent abuses.
Within the industry there is
some concern that the regula-

enforcement of the require-ment that the annual state-

New disclosure practice introduced

Accounting methods PETER ANDERSON

LLOYD'S SYNDICATES have reported for the first time under new accounting regulations and it is appropriate to examine the new disclosure method in the context of rein-surance accounting disclosure

The mandatory reports now required by Lloyd's from managing agents and underwriters implement previous best practice at both Lloyd's and in the company market; these two new reports provide a wealth of text on market conditions, and on balance are superior to those provided in the company

Disclosure of underwriting data at Lloyd's is now on a standard basis for all syndicates and although the presentation is not required on a form/line/ column basis familiar to other regulatory authorities, it is specific: in some respects superior to UK insurance company reporting requirements and in some respects weaker.

The three year Lloyd's profitio transfers in respect of both unearned premiums and outstanding losses are exceptionally well documented in the annual Department of the annual Department of the annual Department of the accounts published by Lloyd's syndicates.

Analysis of risk categories within each class of business is a requirement of company reports but in Lloyd's syndicate

three year company market format for disclosure of such accounting in two principal areas: IBNR's (incurred but not reported) and calendar year

and expenditure into under-writing years (normally one through disclosed or inner agent for management of include the net surplus agent for management of include the net surplus closed and two open at each reserves, investment income syndicate affairs; and a profit of the two open years.

calendar year-end) and does not generally provide for IBNR's calculated against asset values, in respect of new business written in the two open years in the accounts of Lloyd's This form of presentation

This form of presentation results in claims settlement ratios being on a paid and outstanding basis, only for the underwriting year "closed" in the accounting year (ie 1982 year closed December 1984) and claims settlement ratios for the two open years being on a paid/notified basis only.

Because of the separation of deta on an underwriting year

data on an underwriting year basis, trends in actual written basis, trends in actual written or expensed data require independent disaggregation of the published data (which is presented on a cumulative basis for each of the latest three underwriting years) and then aggregation into a calendar year format for the calculation of trends and ratios.

Portfolio transfers in respect Portfolio transfers in respect

The three year Lloyd's reports but in Lloyd's syndicate accounting method differs from reporting there is no mandatory

not reported) and calendar year data.

Whereas the company market will publish one set of accounts aggregating all historic revenue and expenditure and provide for all IBNR's to the date of the accounts. Lloyd's syndicate presentation separates revenue and expenditure into under-

in the accounts of Lloyd's syndicates is generally regarded as being an accurate reflection of both investment income received and realised/unrealised received and reassed/unreassed appreciation. Unfortunately, however, the presentation of such syndicate data on a cumultaive basis across three underwriting accounts and the lack of any identifiable asset base for each underwriting year received. means that calculation of investment returns can only be measured on a calendar year basis and this requires disaggregation of three years' cumulative revenue accounts and then identification of to relate to balance sheet assets.

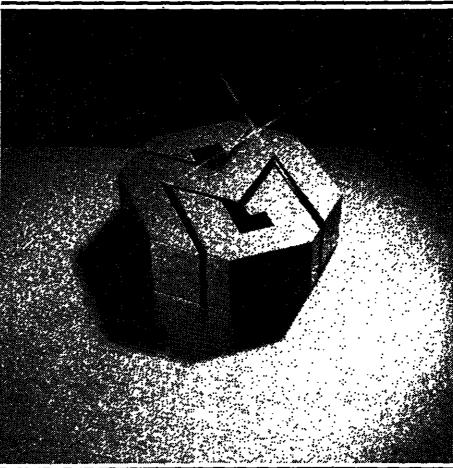
Expense ratios of syndicates for each underwriting year can be easily ascertained by reference to premiums of the underwriting year, but calendar year ratios require further analysis to convert the data to a calen-

The "bottom line" profit of Lloyd's syndicates and appro-priation of that profit causes confusion not only in its identification but also in comparison with the results of corporate reinsurers. The expense ratios of UK corporate reinsurers can be distorted by the arbitary allocation of expense to either or both the underwriting account and the profit and loss account; in the case of Lloyd's account and the profit and loss account; in the case of Lloyd's syndicates, expenses of operation consist of convential expenses terms plus three items termed "personal expenses" of the syndicate members. These are; Subscriptions and other syndicate accounts and the syndicate made by Lloyd's that the declared reserves within the cases made by Lloyd's that the declared reserves. charges made by Lloyd's; that the declared results of agency fees payable to the Lloyd's syndicates do not agent for management of include the net surplus or deficit

commission payable to the agent based on profits earned by the syndicate after all expenses. The Lloyd's global results disclose an aggregate market profit after all expenses but before profit commission. This market profit is likely to be of the order of £70m for the closed 1982 year. In comparing syndicate results with those of the cor-

porate market one must recognise the different func-tions of capital and reserves. Whereas capital and share-holder reserves in the company market are identifiable in the balance sheet, the "capital" of syndicates, being deposits or security pledged by the members, is off-balance sheet and does not generate investment income within the syndicate accounts. Further, syndicate surplus or reserves (other than claims reserves) are effectively fully distributed each year to syndicate members and losses are recovered each year from members. In the case of the corporate market, profits or surpluses are invariably retained within the business so enhancing security and generating investment income.

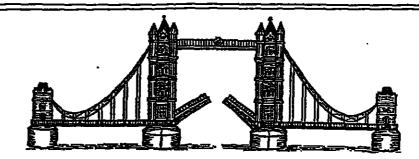
It can be seen therefore that the "profit" of the Lloyds market is not comparable with that of the corporate market, unless recognition is given to those three characteristics of Lloyds accounting not present in company accounts: the role of profit commission as a syndi-



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MARINE & NON-MARINE INSURANCE & REINSURANCE UNDERWRITERS

Together with the recent Japan Airlines disaster and that of the Air India Bocing which went down in the Atlantic, the fire (right) on the British Airtours jet at Manchester Airport highlighted the risk element in insurance and reinsurance. The British Airtours Boeing 737 was engulfed by fire after an explosion as it taxled for take-off. The plane with 137 people on board was bound for the Greek holiday island .



Move to eliminate duplicated effort

Advances in technology ALAN CANE

OVER the past few years, a single technological development — the emergence of the ment—the emergence of the value added network— has made all the difference to the prospects for mechanisation in the insurance and reinsurance

Value added networks, or VANs, make possible fast and efficient computer-based communication between individuals or companies — in the case of the broking community and its bureau and company markets. Mr Andy Cappell, deputy chairman of Sedgwick Group Finance and Administration says: "Not long ago, it would have been difficult to find a low

Among the companies queuing to provide a network for the London market are IBM, British Telecom, Geisco, ICL and Sperry. When and if the London Mar-

ket Network is successfully implemented, there seems us operation reason to doubt that the UK Entry."

This information then feeds

"This information then feeds insurance and reinsurance com-munities will be as well pro-vided for in technological terms as anywhere else in the world. UK brokers have been well to the fore in administrative daily signing lists and to computing for some time. In underwriters on paper signing 1981, however, the then Lloyd's lists and on LPSO punched

visited the U.S. They realised that North American companies were investing heavily in tech-nology and that Lloyd's would

Mr William McKinnon, head of management services at Commercial Union, says: "Most insurance companies have cracked the automation of the administrative processes. Now we are looking for a system which will improve our competitiveness.

The aim is to build in a coordinated way a system which will dramatically improve communications between the parties in a transaction, while saving. money by reducing unnecessary duplication of data entry.

The size of this problem is graphically illustrated by Mr Cappell's remarks to the Reinsurance Offices Association international seminar this year: cost method of linking the "Many brokers produce slips brokers and the markets. Now and premium advice notes from we have an embarrassment of their computer equipment." "The information is thus electronically stored in the broker office. The paper slip and premium advice note go to the

Lloyd's Policy Signing Office (LPSO) at Chatham, where the information is rekeyed and checked as part of the LPSO

the Lloyd's Central Accounting System with details of the trans actions being processed and finds it way back to brokers as

"In many of the broker simply protocol conversion offices, the lists are rekeyed, where the electronic message

"In addition, a current trend is for box risk recording systems to appear on the floor of Lloyd's. Once again, the information about the risk is being rekeyed by each under-writer participating in a risk." "The sheer scale of the duplication can be visualised if it is also realised that the same

process goes on at the Institute of London Underwriters (ILU). at the Policy Signing and Accounting Centre (PSAC) and in the company market." So it is perhaps not surprising that there has been no resist-

ance to the idea of implement-ing a network which could help to reduce costs and eliminate all this duplicated effort. The London Market Network is seen as an electronic postal system linking the brokers with the principal bureau and company markets for the cost — metaphorically, of course — of a first-class stamp. The VAN is an ideal vehicle for such a system. Basically, it is any service which can be offered on a tele-phone network over and above the simple connection of voice

A true VAN is represented by service like electronic mail, can be manipulated in various ways as it passes through the

But there is also a category of VANS described as network

visited the U.S. They realised that North American companies were investing heavily in technology and that Lloyd's would have to follow suit if it was to retain its place as a low cost installation. The second form of VAN is the from the LPSO cards and lists work feasibility Study, which retain its place as a low cost installation. This second form of VAN is the kind favoured by Broker Network feasibility Study, which reported in April this year. Proposals from a number of supplies are now being considered. pliers are now being considered.

> The flow of information should be from brokers through the network to computers managed by the bureaux on behalf of their underwriting membership. Brokers and underwriters it argued, should not have direct access to each other's computers and data-

> Information communicated in the network should be in a standard form. Participation should initially be voluntary.

> ● Implementation could start by mid-1986. ● Benefits in the short-term willaccrue largely to underwriters. Standards are likely to prove a difficult issue. The inter-national banking message net-work SWIFT has been nugely successful in large part because of the rigorously defined for-

mats for messages which leave no room for ambiguity.

But in the insurance business there has been little real progress in achieving market wide standardisation on any documentation. A technical co-ordination group under the chairmanship of Mr Cappell has been set up involving the brokers, PSAC, ILU and Lloyd's. This is the first time, says Mr Cappell, that these bodies have spoken to each other around a

on standards" challenge facing the overall ob-jective and could well become the limiting factor in seeing the dream of a London Market Network becomeng a riality."

how to link the various parties to the network. A common sys-ter, has been ruled out. Instead each community will have to make its own interfacing

Some measure of the seriousness with which the insurance business is taking mechanisation is the commitment in terms of time and people. Within a few London Insurance Brokers Committee is expected to establish a full-time body to represent the brokers' interests. And at Lloyd's, Mr Peter Her-mon is nearing the end of his first year as head of systems. A charismatic figure in the data processing industry, he made his name as an extremely tough head of systems at British Air-

Like so many other cases of business computerisationdevelopment of automated tel-lers in the banking world, for example, a combination of useful technology available at the night price and sheer business need seems certain to force the establishment of a London Market Network. Once it is established, it will be possible to link London automatically with similar systems overseas. Such developments will generate their own hazards

without these advances

Tonton's position in world insurance markets will un-

Squeezed in the middle

The broking community

CHARLES BATCHELOR

While they have had to take into account the wishes of their insurance company clients

the merged groups have under-standably reordered their reinsurance business to keep it

some years now to create a worldwide reinsurance group," said Mr Payne. "This will allow us to ship exposure from one part of the world to

another. We have a very developed international re-

insurance business. We had to match that in the U.S."

a number of years. In 1978 it tried to link with Alexander

& Alexander but merger talks

collapsed. They later resumed but falled again. Sedgwick decided, about four years ago, to establish its own

"You could say we went into E. W. Payne Inc. in despera-tion," said Mr Payne. "Since

no-one was going to do it for us we set up our own company.

It has taught us a great deal but it is still only embryonic. By merging with James and Sullivan we can save five to six

London operation employing about 1,000 people, Payne in

the U.S. with its 50-60 strong

staff and Sullivan's 300 employees at its Seattle head-

quarters and elsewhere in the

U.S. will give Sedgwick a world

reinsurance business employing nearly 1,400 people.

The merger also brings back into ultimate British ownership

in which Fred S. James bought

control in 1980.

Sedgwick intends to integrate fully the Sullivan and Payne businesses to create a single

identity workiwide for its reinsurance activities behind the

E. W. Payne nameplate. Ultimately the Sullivan name will be phased out.

The combination of Payne's

Sedgwick had been attempt-

as far as possible in-house. " It has been our strategy for

panies are coming under in-Sedgwick Group, Britain's largest independent insurance broker, is currently integrating Fred S. James, the U.S. broker and number six in the world

TAKEOVERS and margers are continuing to change the face

of the reinsurance and insur-

ance broking industry. As the

large groups get targer and the

smaller brokers become more specialised medium-sized com-

league, after agreeing a £533m takeover last April, This deal reversed the trend of the past seven years which has been for U.S. brokers to buy

British compar Alexander and Alexander of the U.S., the world's second largest broker, merged earlier this year with Reed Stephouse of Canada in a \$263m deal. This enthusiasm for creating This enthusiasm for creating

everlarger broking combinations is not universally wel-comed by close observers of the industry.
Mr Peter Virgin, insurance analyst with stockbrokers Simon

and Coates, does not believe that size means the big brokers will do better than their smaller rivals. The industry has become more specialised over the past five years and brokers have done best in their own areas of strength, he said in a recent

Not all of the latest engagement announcements have resulted in marriage. Talks between C. E. Heath and Hogg Robinson, two leading UK com-panies, first revealed in April, broke down in May. This merger would have been the largest domestic realignment of UK in-surance brokers since the late 1970s, when Sedgwick Forbes (now Sedgwick Group) joined up with Bland Payne.

The need to strengthen

Sedgwick's worldwide re-insurance operations was an important consideration in the Sedgwick's UK group's acquisition of Fred Payne, chairman of Sedgwick's reinsurance arm, E. W. Payne. Fred S. James owns John F. Sullivan, the second largest reinsurance broker in the U.S. into ultimate British ownership (after Guy Carpenter, part of Wigham Poland, the UK broker

In reinsurance, as in in-surance, Sedgwick faced the prospect of being excluded from the all-important U.S. market, which creates half the world's insurance premium volume, by satlantic Halsons broking bу other

of Sedgwick's competitors which have allowed the newlyacquired parts of their busin to retain their identity. Willis Faber, another leading

UK reinsurance broker, has established links with the U.S. market in an entirely different

Willis had dinks going back to the beginning of the century with Johnson & Higgins, the privately-owned U.S. large, privately-owned U.S. broker. Three years ago the UK company decided that the spate of transatiantic mergers was threatening to deprive it of a flow of U.S. business.

"We did business with a wide range of U.S. reinsurance inter-mediaries," explained Mr Mun-rough Turvill, managing director of Willis' reinsurance

"Then most of them became associated with London com-panies. So it became necessary that we sied up with Johnson & Higgins,"

ing to forge closer links with the U.S. insurance market for Willis and Johnson decided to willis and Johnson decided to work through jointly-owned reinsurance companies on both sides of the Atlantic, Willis took a 49 per cent stake in Willoox Reinsurance Inter-mediaries, Johnson's New Yorkbased reinsurance company, withis set up Willis Faber & Willcox in London with Johnson as joint partner. reinsurance company in the U.S. and set up E. W. Payne in New York and Des Moines,

Willis does not make the clear distinction between direct insurance business and reinsurance which Sedgwick aims to achieve. Apart from two divi-sions handling North American and non-American reinsurance Willis's aviation division handles all aviation reinsurance, while the direct marine division also handles reinsurance.

British brokers with strong U.S. links should be well placed now to benefit from the recently improved conditions in the U.S. insurance market.

Prospects are also improving for the London market, which is currently suffering from a shortage of insurance capacity. This shortage resulted from losses experienced by a number of insurers which have since withdrawn from the market or reduced their exposure,

While this has meant brokers have experienced difficulty in placing business the shortages have pushed up premiums. Much of the capacity which has withdrawn was not particularly attractive to the brokers.

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SECTION II - COMPANIES AND MARKETS FINANCIALTIMES

Monday September 9 1985



S. Africa's de Kock finds few friends

tals by Dr Gerhard de Kock, Gover- country could return to normal finor of South Africa's Reserve Bank, nancing as soon as possible. has revealed to a previously unsushas revealed to a previously unsus-pecting world just how few friends covered by the rescheduling is his country has left in the interna-growing. Estimates in Johannes-Peter Montagnon in London.

The circumstances behind that tour show how remorseless and brutal the effect of financial sanctions can be, once the market itself

These may be two general lessons to be learned from the devel-opments last week after South Afripush through the next stage of its debtrecovery programme: a medi-um-term rescheduling of debt now caught up in the freeze and probably that falling due in 1986 as well.

Already in Johannesburg on Fri-day Dr Christian Stals, director general of finance, warned that the payments standstill might have to be extended into 1986. Practical problems for South Africa in negotiating a rescheduling are now looming large. Not least of these is the question of how to organise such an operation when banks are reluctant to sit on any negotiating committee the purpose of which is

Table 1 Con 10 C

Side States

100

One way round that obstacle the appointment of an individual banker to act as a mediator between South Africa and its creditors - now seems to be fading. It is proving harder than expected to find someone acceptable to all concerned who is both independent and yet has adequate administra-tive back-up. Dr de Kock said on Friday he was still exploring the possibilities but he and lower idea of a traditional committee. ssibilities but he also revived the

Even when, and if, such a committee is finally formed, some tough talking remains to be done. Banks will want an immediate downpayment of principal for re-scheduling South Africa's debt, folscheduling might have a maturity ers, the British Government?

burg now put the total due in a year or less at \$14bn instead of the \$12bn previously assumed. The higher the figure, the more time South Africa will need to repay.

Here, creditors have a delicate task. They must seek a maturity that is realistic in terms of South Africa's potential to generate forforeign loan repayments. Now another, more practical lesson is coning. That is that it may received to the country's point as quickly as possible out as quickly as possible. other, more practical lesson is coming. That is that it may prove extremely difficult for South Africa to
push through the next stage of its
push through the next stage of its American style.

> Most difficult of all, howeve might prove to be the guarantees that banks will require from South Africa for rescheduling private-sector debt. Like Chile, South Africa, with debts of \$22bn, is a medium-sized debtor. But there are also similarities in that much of that debt is owed by the private sector. Persuading Chile to guarantee the debt was one of the biggest stureblingblocks to the country's latest

However, banks have a long tra dition of demanding such guaran-tees, and South Africa is unlikely to prove an exception, expecially given the large \$6.5bm dollop of sensi tive interbank money caught up in

Elsewhere, the Euronote market is awash with rumours that British Petroleum plans to launch a \$750m borrowing some time towards the end of next month. BP itself will not comment on the rumours but bank ers now widely expect it to launch a deal arranged by itself.

Such go-it-alone deals are tempt ing to corporate borrowers because they can save on fees, but it takes expertise to push them through. BP can unster this sort of skill through British Petroleum Finance International, its in-house financing arm. If lowed by a phased but fairly prompt that does not make it a special case, repayment schedule. Dr de Kock how about the fact that it is 32 per cent owned by the rarest of burrow-

INTERNATIONAL BONDS

Market newcomers take time to catch on

BY MAGGIE URRY IN LONDON

A NEW type of borrower appeared Eurobond investors will not accept fax and the Nationwide raised £350m in two floating-rate-note deals - and that might just be the start, with Abbey National rumoured to be next on the list.

But the new idea is taking slightly longer to catch on with investors, and by Friday evening both deals were quoted around their 40 basis point fees. Another hig issue might go down like a bucket of cold water.

Ouality

There is no doubting, either, the excellent quality of the credits or that the terms were right. However, it takes a while for investors unfa-miliar with building societies to assess the risk-Japanese banks may not know, for example, that in the year to January 1985 Halifax lost only £12 per £1m of mortgage loans. Equally, investors such as UK cor-porate treasurers, used to buying building-society certificates of deposit, are not necessarily in touch with the Eurobond market.

There was also some confusion about the tax position. Building societies have not issued Eurobonds before because they are not allowed

in the Eurobond market last week: net payments. The Inland Revenue British building societies. The Hali- has told the Building Societies Association that regulations will be made giving them the go-shead to pay interest gross after April 6 1986, but until parliament reassembles in the autumn and the statutory instruments are laid before the legislators, there is always the faint chance that something might go wrong - meaning the issues would have to be redeemed or interest

> the first coupons on the issues will be set at a 1/1 per cent margin over six-month rather than three-r London interbank offered rate (Libor). With the sterling yield curve sloping downwards, that is not quite so attractive.

The tax position also means that

centage might move up to 20 per priced deals, such as Crédit Agricent in the next few years - meaning many more Eurobond issues. The only thing that could be said for the fixed-rate Eurodollar bond market last week was that at least

investors were given plenty of

choice. A variety of borrowers and

EUROMARKET TURNOVER Turnover (\$m) U.S.\$ 1,296.3 158.7

1,725.2 9,766.8

19,350.7 23,576.4

At present, the leading building the weekend, following the U.S. ecosocieties only find about 5 per cent nomic statistics, which suggested of their funds in the wholesale market, with the rest coming from more found jobs selling cars, and the fall expensive retail deposits. That per-

助作 &	nsk bond a	verage
Sept 6 105.312		Previous 105.375
High	1985	Low

cole's, were trading outside their rate paper - and that is what they

Investors could pick among AAA to BBB credits of different nationalities. They could buy a partly paid deal from Gaz de France, although as those are thought to be more attractive when the dollar is going down rather than up it seemed curious timing. Or they could buy a Federal National Mortgage Associa-tion issue, which converts into an existing domestic deal but came on a lower yield. They could even buy many of the bonds issued the previ-

In the event, they did not buy anything, and dealers cannot see why they should when so much uncertainty surrounds the U.S. economy and the exchange rate.

ous week and which are still on syn-

dicate managers' books.

The Fannie Mae issue was particularly unfortunate, since it, more than other Eurobond issues, is likely to track the U.S. Treasury market closely. On Friday it did – down. A group of 12 banks, including nine co-managers, was assembled. But, significantly, no Swiss bank was involved. The bonds are in the special registered form pioneered by the U.S. Treasury, which Swiss bankers

say is hard to sell in Switzerland. The only choice Eurodollar inves-

would really like. The sector is crying out for deals, preferably from good names, of course.

The misery in the Eurodollar sec tor spread through to the other currencies as well, with the Australian, New Zealand and Canadian dollars and European currency unit Euro-bond markets all looking miserable.

Cachet

Even the D-Mark sector was not immune from the falling New York bond market and rising dollar. Prices fell by around a point during the week, with traders noting some selling pressure on Friday. New issues for Eurofima and Portugal were well received, though, the lat-

The Swiss foreign bond market is flooded with Japanese borrowers so non-Japanese issuers command a certain cachet. Friday saw the launch of the largest public issue for a corporate borrower yet, the SwFr 235m deal for R. J. Reynolds, a keen borrower since its acquisi-

The secondary market has main tained its poise with prices slightly firmer during the week, although

Ottawa criticised over bank crisis

THE CANADIAN Governmen faces growing criticism over its handling of two Alberta banks which collapsed last week, writes Bernard Simon in Toronto.

The failures have also raised questions about the role of external auditors in alerting the authorities to the adequacy of banks' loan-loss provisions, asset write-downs and other potential trouble-spots. When parliament reconvenes in

Ottawa today after the summer break, opposition MPs are expected to call, at least, for the reof the inspector general of banks, Mr William Kennett. The failure of Canadian Con

cial Bank (CCB) at Edmonton and Calgary-based Northland Bank has also embarrassed the Finance Ministry and the Bank of Canada, which helped organise an unsuccessful C\$255m (U.S.\$186m) rescue package for CCB last March. The failure of the two banks ap-

pears to have had no impact at this stage on the overall stability or reputation of the Canadian financial system. There is concern, however, that the failure has exposed political misjudgment and weaknesses in the regulatory framework. Canada's last bank failure occured in

Despite numerous expressions of confidence since last March's bailout, the Bank of Canada pulled the plug on September 1 by refusing to provide further liquidity in the form of short-term loans advanced to cover withdrawals by nervous depositors. Loans to CCB rose from mil to C\$1.3bn at the end of August, while Northland received assistance of C\$510m. Officials disclosed last week that about one third of CCB's loans were found to be non-

The bail-out and subsequent collapse are expected to involve sub-stantial costs to Canadian taxpayers. Because of official assurances plier of commercial paper in the about CCB's wellbeing, the Govern-U.S. market with about \$2bn out ment has agreed to pay out all depositors in the two banks,

Paris ready to develop commercial paper market

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government has taken fresh steps to develop the country's financial markets with the decision to establish a new market in commercial paper.

The move is intended to widen the range of short-term money market instruments available to large companies. Last year the Governmant allowed the banks to issue ne gotiable certificates of deposit (CDs) for the first time.

In line with the same goals of en- comments in an effort to avoid the to be decided. Contrary to U.S. prac- to companies by giving them access larging the money market and giv-ing companies greater facilities for managing their cash the Govern-banks have been asked to deliver ment is also to allow companies to buy short-term Treasury bills. Until now, these have been reserved for banks, insurance companies and

their comments by the beginning of October with a view to the new measures coming into force several

Under the Government's proposals, companies will be able to issue Details of the proposed new measures have been submitted to banks and financial institutions for their for their form (\$1.15m) - the size has still moves could lower the cost of credit

tice, banks will not be allowed to is- to short-term funds at close to monsue commercial paper themselves.

Companies issuing commercial paper will need a bank guarantee, however, through a line of credit -

thus providing banks with commissions that, to some extent, will offset their loss of lending business. Banks will also get brokers' fees

cial paper market in France, some companies have been financing short-term borrowings

to be the largest non-American sup-

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22nd May, 1985

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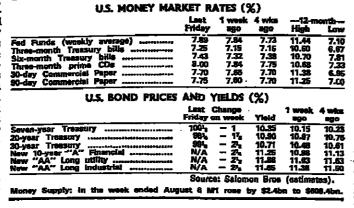
U.S. MONEY AND CREDIT

Bond market bulls in backwards stampede

ON THE FACE of it, at least, the latest U.S. economic statistics to emerge last week resolved an argument—though certainly not the debate. U.S. bond prices rent into full retreat during the latter part of a holidayshortened trading week as evidence mounted of an economic rebound. The data helped boost the dollar and sent the remaining bond market bulls into a backwards stampede as lingering hopes of a temporarily at least.

The immediate cause of the sharp change in market sentiment was the surprising 0.3 cent drop in August civilian unemployment to 7 per cent the lowest jobless level in more than five years. The decline follows six stagmant months and was underlined by the first increase in manufacturing employment this year.

The advance, coming on top of healthy department store retail sales and strong car sales



ably the mounting concern about the problems of the Federal Farm Credit system which sent yield spreads between Farm Credit bonds and cing incentives—were enough to knock the U.S. credit markets for six. Earlier in the week, bond prices had been lifted by a pessimistic report from the Treasuries soaring by 30 basis (confusingly) indicating a con-tinuing soft economy and by further evidence of financial points. A \$2.4bn decline in M1, the basic U.S. money supply measure, however, had little

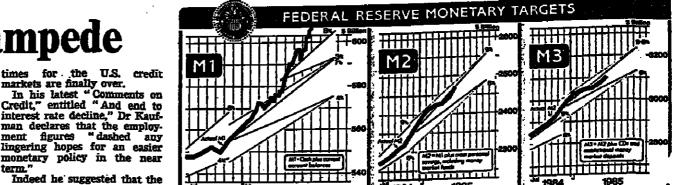
impact on Wall Street where times for the U.S. credit the current fashionable view is markets are finally over. that M1 growth, while irksome, In his latest "Comments on ance to the Fed's thinking than economic numbers. interest rate decline," Dr Kaufeconomic numbers.

The market reversal came on ment figures "dashed any Thursday, in response to the lingering hopes for an easier news that car sales in the last monetary policy in the near 10 days of August soared to an annual rate of 13m vehicles. But the big sell-off came on Friday in response to the un-Fed will hold steady until " the newfound strength in the

In the money markets, most

short-term U.S. interest rates were five to 10 basis points higher at the weekend. The economic numbers, and

the credit market setback, were enough to persuade Dr Henry Kaufman, Salomon Brother's



conomists are still deeply man of Briggs Schaedle argues there is evidence of severe there is evidence of severe the economic numbers, including the sevidence of severe the economic numbers, including the economic numbers are selected to the economic numbers.

the interest rate melting pot.

But not everyone agrees,

Friday's close government by friday close go rate, but concludes "The evaprate, but concludes "The evaprate, but concludes "The evaprate, but concludes "The evapthe recent numbers and argue
ration of hopes for further that they—and probably those
ease and speculation that the
immediately ahead — overstate
Fed's next move will be to the strength of the bounce-back,
tighten will end the decline At the same time they suggest view on Wall Street today it is probably that, while the Fed is unlikely to ease anytime soon, in intermediate and long-term there are a wide number of interest rates."

there are a wide number of interest rates."

If there is a consensus view

it is not about to firm either.

But for the meantime the

bers both due out on Friday. For corporate treasurers this could all spell choppy seas ahead Last week corporate bond prices fell by between 2 and 2] points while new issue yields soared by between 25 and 38

Paul Taylor

UK GILTS

Issues to be resolved before the 'big bang'

flurry on the foreign exchanges. more hectic times ahead.

ness among the 29 prospective primary dealers in the new market of the raft of issues to be resolved over coming months. So far, much of the preparation for the switch to dual capa-city has been concentrated

selves: they have been poaching staff, arranging new offices and The steering groups in indivi-dual firms have been focusing

on the niches they might carve The big U.S. players, lacking distribution networks, are widely expected to take advantage of their trading and marketoffering finer spreads and innovative new instruments.

In the initial stages at least, they might expect the bulk of they might expect the bulk of their income to come from position-taking or arbitrage between the cash and futures markets.

Many of the established brokers in the existing market amount of stock available for howevery. are thinking in less aggressive borrowing.

IF NOTHING else, the summer terms: position-taking will be lull in the gilt-edged market, largely aimed at serving their broken only briefly by Friday's distribution networks. But there are wider issues left unresolved by the Bank of England's Blue Paper on the "Big bang" is still a year off, shape of the new market which but there is a growing aware will have to be settled by nego-

tiations between the market-makers as a whole and the authorities.
The association set up for that purpose has been concen-trating on the technical side. Sub-committees have been established to provide a framework for the relationship be-tween the primary dealers and the designated inter-dealer

and Boyle, the chairman of the association's steering group, says that the Stock Exchange shares the Bank's view that can only manage one miracle

at a time. There is general confidence that an assured payments sys-tem can be in place by next October, eliminating settlement risk in deals between market-

How to reach for the stars

central issue to be resolved: how the authorities plan to sell zilt-edged stock. gilt-edged stock.

The Bank has been vague on the issue but has betrayed its preference for some form of the present tender and tap stock

The case is fairly easily put. The present arrangements are more flexible than the auction system operated in the U.S. and elsewhere. The authorities can limit the impact of external events on the market by managing the supply of stock.

Auctions, the argument goes, would increase the short-term volatility of the market. At the same time it would be difficult to auction specialist stocks such as low-coupon conventionals or index-linked.

But while a tap system might make life easier for the Bank and smooths the impact of, say, announcements on oil prices, there is considerable doubt among prospective primary dealers that it can work. The question being asked is amone how the Bank will cope when a news item triggers 29 simul-taneous telephone calls to its

dealing room with offers for

stock. Will it have 29 lines and

The informal contacts between Bank and market-makers, however, have so far skirted what is generally regarded as the The Bank would probably maker miss out by being three

answer that those occasions are likely to be rare—at present a sudden rush for stock most fre-quently comes before the market opens in response to some overnight news. And tech-niques could be worked out to ensure equitable treatment. There are, however, more

fundamental objections to the tap system. A market with 29 players needs the assurance of regular supplies of stock—and an equal chance to bid.

The Bank's view, this argument goes, smacks to much of its "nod-and-wink" approach to

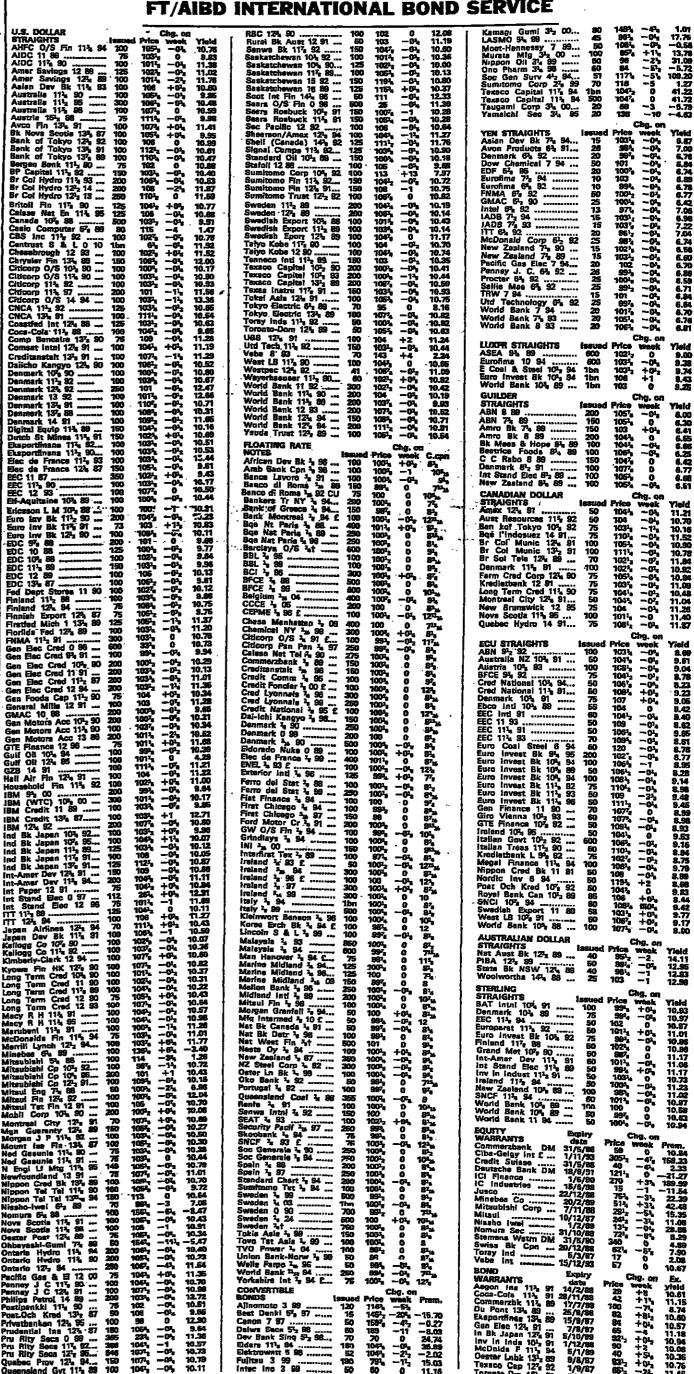
market management; appropri-ate a few years ago but not in an international and fiercely competitive market, The answer may be some form of flexible auction system -though less strictly timetabled than in the U.S.—combined with a modest continuing pre-

ondary market. What does seem clear is that the authorities are going to find it difficult to argue that every-thing in the market should change except their own oper-

sence for the Bank in the sec-

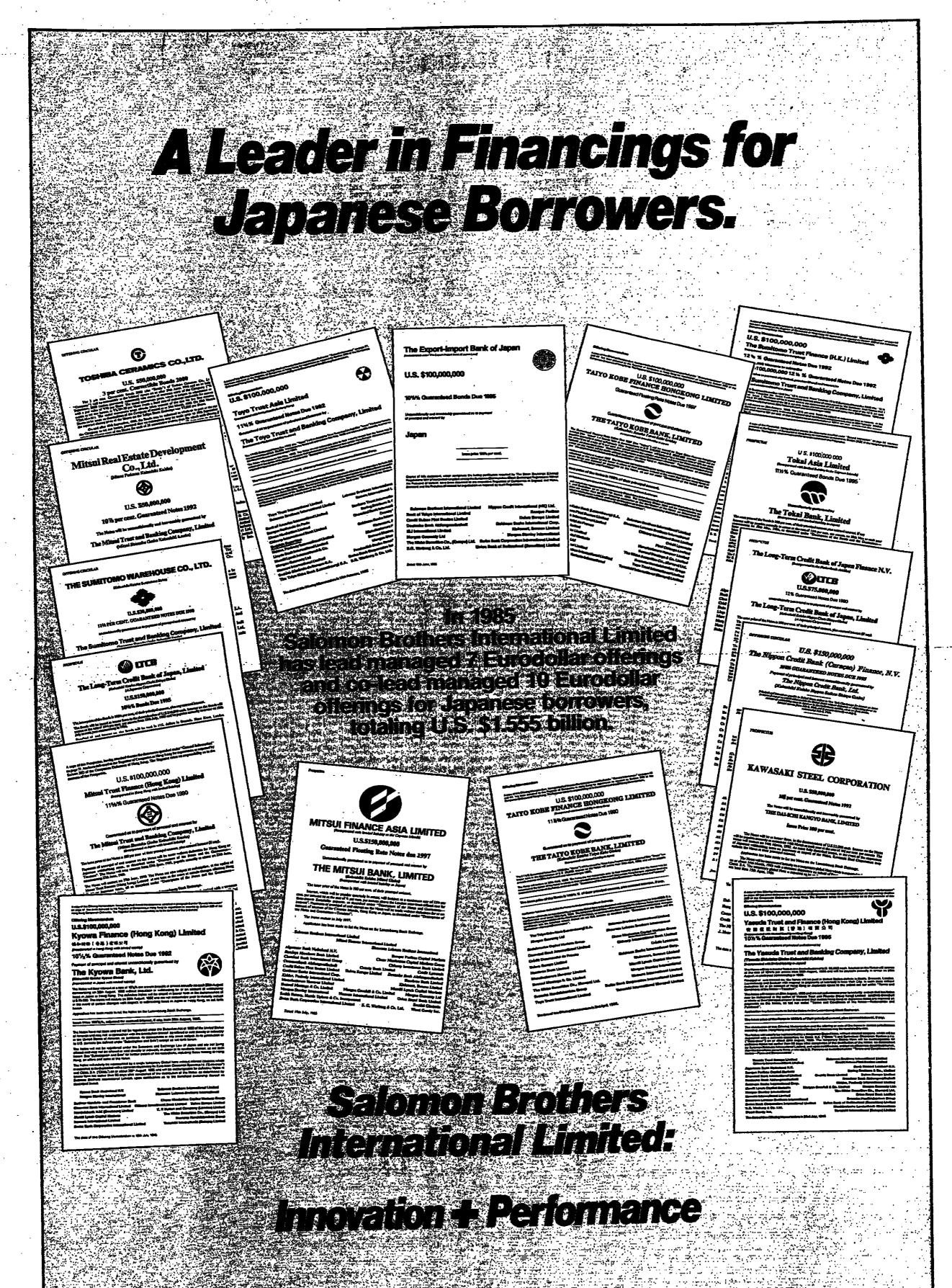
Philip Stephens





with both feet on the ground.

AMEX Options



Michelin returns to the equity market

FRANCE'S MAJOR private companies have used the long summer months to stage their return to the equity market. Peugeot, the private car group, took the lead in July by raising FFF 925m (\$104m) in fresh capital with its first new share issue in more than 20 years. This week it was the turn of Michelin to return to the equity market with its first rights issue

Tour faster than expected

even more heavily to floating-rate lending to complete its company's equity base. "But capital increase by granting companies have used the long strengthen the its shareholders to strengthen the company's equity base. "But capital increase by granting before we could turn to the equity market we wanted it to have tangible signs of our recovery," says M Chahid-holders to subscribe to:

Subsequent losses, the finan-Nourai.

The company's target is to bring interest charges down to a more reasonable level of about fresh cash for Michelin and extend paid holidage blobal.

"Our faster than expected of about market with its first rights issue "Our faster than expected of and extend paid holidage blobal."

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"Our faster than expected of she paid increase by granting that the working the company's equity base. "But capital increase before we could turn to the company's equity base. "But capital increase before we could turn to the equity market we wanted it to have tangible signs of our recovery." says M Chahid.

The company's target is to bring interest charges down to a more reasonable level of about fresh them a free warrant for every market we wanted it to have tangible signs of our them a first heave can paid before we could turn to the equi market with its first rights issue in 15 years which will raise about FFr 1bn in fresh funds for the leading French tyre

It is no coincidence that these two French companies should be returning to the bourse. After several years of heavy losses and major restructuring and investment programmes, both Pengeot and Michelin have shown signs of financial recovery in recent months. Peugeot is expected to break even or return a small profit this year, while Michelin last month reported a profit of FFF 400m for the first half of this year and is expected to report profits of between or between or between or return a small profit this year, while Michelin last ment programme in North America. It was hit by the oil short-term backed by shareholders' funds of only FFF 10bn.

Under the circumstances, one of the company's priorities was to reduce annual interest charges, which had grown to 9.10 per cent of sales in 1982 in the early 1980s on short-term finance its investments. At the finance its investments at the finance its investments. At the Michelin and its finance director have thus been working to bring down these charges by reducing debt, converting the short-term borrowings into less the profits of between or the profit of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was to reduce annual interest of the company's priorities was the covery was gaining momentum.

Michelin and its finance director have thus been working to bring down these charges by reducing debt, converting the profit of the company was sainly profit was hit by the oil short-term borrowings to the covery was gaining momentum.

Michelin and to FFT 20bn.

Michelin and to FFT 20 It is no coincidence that these port profits of between crisis and the slump in the costly long and medium-term Michelin, which has not pald FFr 800m and FFr 1bn for the tyre market. It thus had to turn money and now turning to a dividend since 1982, is giving

First-half

for Bekaert

BRUSSELS - Bekaert, the

as a result of continuing strong

demand for the steel cord used

ing period a year earlier.
Group revenue for the half

pared with BFr 14.56bn in the first half of 1984. Parent com-

BFr 1.72bn the previous year.

New Issue

Belgian producer of steel wire. wire products and steel cord, has reported a 9.8 per cent increase in consolidated net income for the first half of 1986

advance

te "our faster than expected financial recovery this year social charges and foreign to prompted us to accelerate our plans to return to the equity market," explained M Behrouz Chahid-Noural, Michelin's financial director. Michelin had been planning to "our faster than expected and extend paid holidays, higher social charges and foreign to the burden on the company's behavior and the control of the

per cent they have now declined to 7.75 per cent following Michelin's agreement with its

As part of its financial As part of its financial strategy. Michelin has been raising Swiss franc and D-mark funds with lower longer-term rates, and in 1983 it made a FFr 800m convertible bond issue. With the group's recovery confirmed in the first half of this year, the company raised FFr 500m through a convertible Euro-French franc bond issue last June and is now going ahead with a one-for-four rights issue.

exercised.
But while these operations exchange controls all added to Michelin's agreement with its
the burden on the company's banks last year to convert
balance sheet. All in all, net FFr 4bn of short-term debt into
debt has risen to FFr 30bn the medium term.
backed by shareholders' funds

As part of its financial gests that the key to recovery will essentially come from the group's cash flow. This has al-ready increased to FFr 2bn in the first half of this year from the first hair of this year from FFr 600m in the same period last year. With cash flow likely to return to an annual level of around FFr 4bn to FFr 5bn and annual investments flattening at around FFr 2bn, cash flow its content of the first period is expected to start making an important contribution in helping Michelin reduce and repay

Paul Betts

MAS to be partially privatised

BY OUR FINANCIAL STAFF

MALAYSIAN AIRLINE System
(MAS), the government-owned fiag carrier, is to be partially privatised later this year, the management confirmed over the weekend. The flotation of 30 per cent of the company will be the largest in Malaysia's history.

The airline is to increase its issue to its present shareholders
—the Malaysian federal governments of Sabah and State governments of Sabah and Sarawak with 5 per cent and the State governments of Sabah and Sarawak with 5 per cent and the stake n MAS above the capital increase, 60m shares of the public. Subscriptions will come despite the freeze on company that the shares of the public increase its open pext month and the shares of the proposed by Mr. demand for the steel toru used in radial tyres and for other Bekaert products.

Consolidated net income for the six month amounted to BFr 1.63bn (\$27.6m), compared to BFr 1.49bn in the corresponding period a year earlier. The airline is to increase its

consist of a one-for-one rights

The airline is to increase its open next month and the shares pany flotations imposed by Mr 70m ringgit (U.S.\$28m) pald up have been approved for listing Daim Zaimuddin, the Finance capital in two stages to 200m on the Kuala Lumpur Stock Minister, as part of his efforts ringgit. The first stage will Exchange in December. Subsequently, according to Mr stock market.

Taiwan bank takes over trust company

year was not given, though parent company revenue amounted to BFr 15.6bn, comowned United World Chinese first half of 1984. Parent company net income in the first half rose almost 22 per cent to BFr 792m from BFr 651m a year earlier on an increase in operating and financial results.

The company is forecasting the company is forecasting a financial scandal earlier this year.

that full-year consolidated net profit will be roughly unchanged from the BFr 2.87bn earned in 1984 because of an expected Mr Chiang Hsi-Hsien, a United World Chinese Com-mercial Bank manager, was named president of Overseas Trust on Friday. He said he slowdown in growth in the second half. Last year, Bekaert's consolidated net earnings jumped 67 per cent from would try to tackle the prob-lems of the financially troubled bank immediately.

new Taiwan dollars in Overseas Trust, which is capitalised at \$NT 650m.

biggest problem was a severe drop in deposits. Total deposits have fallen by \$NT 2bn to his family. \$NT 9bn since February, when Overseas Trust, which was set ramed president of Overseas the Tenth Credit Co-operative, up in 1971, is 75 per cent-owned one of the largest savings and by Chinese in Hong Rong and loan institutes in Taiwan, coliens of the financially troubled lapsed and was rescued by the totalling \$NT 11bn, an amount Government. That collapse roughly equal to its assets.

United World Chinese Com-

TAIPEI - The Government- mercial Bank has invested 500m transfers from small deposittaking institutions.

Mr Tsai Chen-Chou, 39, over 650m.

Overseas Trust said its problems stemmed in part from poor profits in real estate investments and the stock market, but its biggest problem was a severe to financially-troubled com-panies in the Cathay group, which is owned by members of

Fluor just ahead in third quarter

By our Financial Staff AN EXTRAORDINARY after

tax gain of \$55.7m enabled Fluor, the troubled Californian based construction and natural resources group, to turn in a small profit of \$8.6m, or 11 cents a share, in the third quarter to the proceeding two quarters left the company showing a loss of \$63.4m, or 80 cents, for the nine months.

In the year-ago third quarter there was a profit of \$1.92m, or three cents a share taking ninemonth earnings to \$22.9m.

Revenue for the latest quarter dipped to \$996m, from \$1.07bn, for a nine-month total of \$3.08bn, compared with \$3.37bn previously.

The extraordinary gain aros on the sale and leaseback of the company's Irvine California complex. The group said that with the sale and leaseback of real estate essentially complete it will step up its restructuring including the sale of assets which no longer fit long-term strategy.

During the nine months asset

		NTERN	Av. IIIa	Coupen	-		Offer y
Ветомиз -	/mount	Materity	Attaca	%	Price	Book Runner	
LS. BOLLARS				_	108	Soldman Sacks	
ocketeller Conter (c)(d)\$- ····	··· ·· 335	· · 2000	151/4	8	22.58	Goldman Saghs	
ochefeller Center (d) §	730	2000	15%	8		Full Inc. Fin	2,7
of Bunk St	88	2000	15	23/4	100	Fuji lat. Fin. (H.Kang)	2.7
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VISS FRANCS by Steel 7	186	1998	_	3	109	Credit Suisse Credit Suisse	3.9 2.8
ide Oxygen**¶‡		1998		27/2	106	Bos. Gutzwiller, K.B.	6,3
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iffen Back **§	188	1990	- .	(13t)	:	UBS UBS	
azine Machine **§	60	1990	- '	(170)		uss Credit Suisse	5.5
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ton Tanzat **§	25	1998	-	(15/a)	109	Swiss Yelksbank	5.6
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oine Co. **†	18	1998	-	5%	108	Banca del Gottardo	5.4
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ne Necules Vocites ‡	200	1936	3	10 .	18072	Calculate Other	
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<u> </u>							

This approuncement appears as a matter of record only

5th September, 1985

N.Z.\$50,000,000



Fletcher Challenge Finance (Overseas) Ltd.

161/2 per cent. Guaranteed Notes due 1988

Irrevocably and unconditionally guaranteed by

Fletcher Challenge Limited

.Issue Price 100 per cent.

Union Bank of Switzerland (Securities) Limited

Bank of New Zealand

Bankers Trust International Limited

Chase Manhattan Capital Markets Group

Lloyds Merchant Bank Limited

Nomura International Limited

BankAmerica Capital Markets Group

Bank of Tokyo International Limited

Banque Nationale de Paris

Generale Bank

Creditanstalt Bankverein

Genossenschaftliche Zentralbank AG-Vienna

Hambros Bank Limited

Banque Paribas Capital Markets

Kidder, Peabody International Limited

Kredietbank International Group

Manufacturers Hanover Limited

Sumitomo Finance International

Toronto Dominion International Limited

Westdeutsche Landesbank Girozentrale

Yasuda Trust Europe Limited



The Japan Development Bank

(Incorporated in Japan pursuant to The Japan Development Bank Law)

U.S.\$100,000,000

10% Guaranteed Notes 1992

unconditionally guaranteed as to payment of principal and interest by

Japan

Issue Price 101¾ per cent.

LTCB International Limited

Bank of Tokyo International Limited

Daiwa Europe Limited

Merrill Lynch International & Co.

Morgan Grenfell & Co. Limited

Morgan Stanley International

Paribas Limited

Sumitomo Finance International

S. G. Warburg & Co. Ltd.

Deutsche Bank Capital Markets

Credit Suisse First Boston Limited

Samuel Montagu & Co. Limited

Morgan Guaranty Ltd

County Bank Limited

Nomura International Limited

Salomon Brothers International Limited

Swiss Bank Corporation International Limited Westdeutsche Landesbank Girozentrale

Application has been made for the 20,000 Notes of US Dollars 5,000 each to be admitted to the Official List by the Council of The Stock Exchange, subject to the issue of the Temporary Global Note. Interest on the Notes will accrue from 25th September. 1985 and shall be payable annually in arrears on 25th September in each year. Particulars of the Notes and the Issuer are available in the Extel Statistical Service. Copies of the listing particulars relating to the Notes may be obtained during usual business hours on any weekday (Saturday excepted) up to and including Wednesday.

11th September. 1985 from the Company Announcements Office of the Stock Exchange and up to and including Wednesday.

LTCB International Limited

18 King William Street,

ndon EC4N 7BR

Cazenove & Co. 12 Tokenhouse Yard, London EC2R 7AN

CHIVERS

Our business

has been

building since

1884

21 Estrourt Street, Devizes, Wilt-bire 5N10 1LL Tel: 0380 2121, Teles: 449350

Mothercare

warehouse

An £8.3m contract to build a

An IX3m contract to build a national distribution centre for Mothercare UK has been awarded to TAYLOR WOOD-ROW CONSTRUCTION (MID-LANDS) of Stafford. Work on the 10-month project to construct the 25,000 sq metre warehouse and office complex on the Park Farm Enterprise Zone at Wellingborough. Northants. is

Park Farm Enterprise Zone at Wellingborough, Northants, is due for completion in July 1986. The main building will have a structural steel frame on concrete foundation and a reinforced concrete ground floor slab. The external cladding will be steel-faced, insulated interlocking panels with PVC membrane roofing on profiled metal

brane roofing on profiled metal decking. Internal works include blockwork walls and partitions to the offices and maintenance areas as well as such interior

areas as well as such interior finishes as carpets, tiling and suspended ceilings. External works entail constructing a vehicle wash facility, a gatehouse, lorry and car parking paths, fencing, drainage and landscaping. Service installations include sprinklers and mechanical systems for goods handling and storage.

complex

CHIVERS WE CHIVERS & SONS LITD

The Laird Group

PUBLIC LIMITED COMPANY

Interim Results 1985

· 1-miles of BRING			•
:	Haif Year to 30 June 1985 £'000	Half Year to 30 June 1984 £7000	Year 1994 £7000
Turnover	203;000	153,000	318,405
Profit before tax	13,110	10,860	24,115
Tax	(4,320)	(3,700)	(7,882)
Profit after tax	8,790	7,160	16,233
Extraordinary items	<u> </u>		(768)
Profit available for			
Ordinary Stockholders	8,790	7,160	15,465
Dividends	(1,880)	(1,800)	(4,318)
Retained profit	6,910	5,360	11,147
			

Notes

- 1. An interim dividend of 2.4p net per Ordinary Stock Unit (1984 2.3p net) will be paid on 2 December 1985.
- 2. The tax charge for the half year includes £2.5 million of overseas tax (1984 £1.9 million).

This is an extract from the full announcement of the interim results for the half year to 30 June 1985 which has been sent to Ordinary Stockholders. Copies of the announcement are available from The Secretary, The Laird Group Public Limited Company, 3 St. James's Square, London SWIY 4FU.

tisement complies with the requirements of the Council of The Stock Exc

ERICSSON 3

Telefonaktiebolaget LM Ericsson

DKK 300,000,000 9% per cent. Bonds due 1990

The following have agreed to procure subscribers for the Bonds

CONSTRUCTION CONTRACTS

£4m batch for

Ernest Ireland Contracts together worth nearly sam have been won by ERNEST IRELAND CONSTRUCTION of IRELAND CONSTRUCTION of Bath, part of the Mowlem Group. The largest, worth £1.8m, has been awarded by Tesco Stores and covers the fitting out of a 7.585 sq metres superstore at Eastville, Bristol. The company is already building the shell of the superstore under a separate £3 7m contract from the developers, Bristol Stadium. Ernest Ireland's new contract comprises Ireland's new contract comprises the installation of mechanical and electrical services, a sus-pended calling, floor and walling finishes and the co-ordination of Tesco's direct subcontractors. Work is due to start in mid-October for completion in April next year. At Chibbs Causeway Complex, Bristol, Ernest Ireland Complex, Bristol, Ernest Ireland
Construction has received a
£1.5m contract for two warehouse units being developed by
J. T. Baylis and Co for B. and Q.
Retail. The units will be of
conventional warehouse constrution, with dwarf brick walling
24 metres high, insulated metal
sheet cladding and concrete
floors. One unit will be 50,000
sq ft, the other 30,000 sq ft.
In Yeovil. Somerset, a \$430,000
contract has been awarded by
Westland Helicopters for a major Westland Helicopters for a major extension to its mechanical and structural testing facilities. At Swindon a £155,000 contract has been placed for the completion of an office block for Auchor Pands Westle commission to Foods. Work comprises the installation of internal floors, walls, cladding and roofing onto a previously erected steel frame.

WIMPENNY, the Huddersfield-based construction group, has been awarded a film contract to been awarded a film contract to undertake the preliminary works associated with Elida Gibbs new production unit at Coal Road, Seacroft, Leeds. When completed in 1987 the plant will house all manufacturing and product development activities for Elida Gibbs range of personal toiletries.

£8m projects for Wates

WATES SPECIAL WORKS has secured SIM contracts in both the public and private sectors: For the Royal Borough of Kensington and Chelsea, refurbishing 120 homes has commenced for completion within 21 months. The £2m scheme at Ralfour of Purieigh Estate, Ladbroke Grove, W10, consists of interwar low rise blocks, undertaken with tenants in occupation. Ceutral and City Properties was awarded a £900,000. In Leicester Square, been awarded by Land Rail and running for 18 weeks. Renovations of the "W" warehouse at Royal Victoria Docks are month contract period. For the Camberwell Health Authority, land Development Corporation. They will enable the building to be used for museum storage purposes. The £262,000 project is to be completed within four months. Restoration and refurbation. Ceutral and City Properties. The project will at Royal Victoria Docks are underway for the London Dock. Camberwell Health Authority, has been awarded by Land Rail and running for 18 weeks. Renovations of the "W" warehouse at Royal Victoria Docks are underway for the London Dock. Camberwell Health Authority, has been awarded by Land Rail and running for 18 weeks. Renovations of the "W" warehouse at Royal Victoria Docks are underway for the London Dock. Camberwell Health Authority, has been awarded by Land Rail and running for 18 weeks. Renovations of the "W" warehouse at Royal Victoria Docks are underway for the London Dock-land Development Corporation. They will enable the building to be used for museum storage purposes. The £262,000 project is to be completed within four months. Restoration and refurbishment of shops and resident at Royal Victoria Docks are underway for the London Dock-land Development Corporation. They will enable the building to be used for museum storage purposes. The £262,000 project is to be completed within four months. Restoration and refurbishment of shops and resident at the purpose of the "W" warehouse at Royal Victoria Docks are underway for the London Dock-land Development Corporation. pation. Central and City Properties was awarded a £900,000 scheme for rebuilding and refurbishing offices at 112 Jermyn structural alterations of 17-21 Street. Contract period is 10 months. At the City Village in Lovat Lane, Guardian Royal Exchange as placed an £300,000 contract for refurbishing offices. The project to complete within six months. Conversion of a Wates Special Works has 1930's built block of flats to secured work on some additional form six flats. a maisonette classrooms at Emmanuel School.

placed a 10-month contract worth £240,000. In Leicester Square, WC2, Whitbread & Co has placed

form six flats, a maisonette classrooms at Emmanuel School, together with a four-storey Wandsworth, where the board of house and a porter's day lodge governors has placed a £160,000 at 71 Portland Place, WI, has contract starting in September

Costain Group subsidiary, JOHN
SHELROURNE & CO, has been
awarded a fi.3m contract by the
London Docklands Development
Corporation to carry out extensive renovations on a section of
the Surrey Docks at Rotherhithe.
Most of the civil engineering
work associated with the project
will be concentrated at the old
cofferdam will be driven form-Before work can be carried out on the lock gates, a sheet piled cofferdam will be driven, formwork associated with the project will be concentrated at the old Surrey Entrance lock between the old Surrey Basin and the River Thames. The basin will be retained to provide an enclosed lake that will become known as Surrey Water. The surrounding area of the old basin will be landscaped and street lighting installed top rovide an open air amenity for local resicofferdam will be driven, forming an are about the mouth of the lock on the river side. A mass concrete base will be laid behind the lock gates following excavations to the top of the old lock floor, an operation requiring partial placement by termic tube. Work is due to start in September and will have a duration of 45 weeks.

tial accommodation at Rupert Court within what is known as the Leicester Square triangle commences this month and the six-month contract for Electricity Supply Nominees will cost about £550,000.

Conversion of part of the Muliard Company industrial complex at Mitcham, Surrey, has been placed with Wates Special Works by Philips Electronic & Associated Industries. The £1.8m contrart is on a "design build" basis and will take five months

start in October and is due for completion in February 1986.

MANSELL has been awarded a £1.2m contract for structural alterations and fitting out to a building shell for a department store for Heal's and Sons, part of the Habitat Mothercare group, in Drummond Place, North End. Croydon, The store will have 31,000 sq ft of floor space on two floor levels. Work involves cutting holes in the ground floor and the installation of an escalator and a goods lift and the erection of shop fronts with marble clad columns, Work will



POCHIN'S has won a batch of orders totalling almost £6m. Heading the list is a £1.2m contract to build a retail distribution centre for Boots at Sealand Road, Chester. Pochin has also received a £1m award to build a three storey Crown building at Ruthin, Clwyd, for the Property Services Agency, Other contracts include: offices and warehousing for Northern Feather in Manchester (£500.000); factory extensions for the Clayton Aniline Co. Manchester (£252,000); production unit extensions for Gandalf Digital Communications at Warrington (£603.000); a new station tal Communications at Warring-ton (£603.000); a new station for British Rall in Liverpool (£102,000); a factory at Deeside Industrial Park for Dexters (£870,000); and school extensions in Wrexham for Clwyd County Council (£1.2m).

HIGGS AND HILL BUILDING is to be built which will accomis the main contractor for "The modate a 2,500 sq metre C & A chilterns," a shopping and office development in the centre of High Wycombe, Bucks. The contract, which is valued at £4.75m, has been awarded by Greycoat included in the project are 22 man Hardy & Willis stores. Also other shop units which have traditional slate pitched roofs. Work form. On a site that previously housed a cinema and public shopping mall will be two floors for the centre to be trading by christmas 1986.

FINANCIAL DIARY FOR THE WEEK

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

Greycoat City Offices, Leconfield House, Carson Street, W., 12.00 Ingram (Hareld) 82-84 High Cross Street, Leicester, 2.55 Rectmore, Atlantic Tower Notel, Chapel Street, Liverpool, 3,00 Rothmans, Ingl., Dorchester Hotel, Park COMPANY MEETINGS— juktione Electronics, iropmongers Hall, Spantzatury Phon, Aldersgate Street, E.C., 11.00 BOARD METINGS er Price

aing (John) andon Utd Invs

DIVIDEND & INTEREST PAYMENTS— Assoc Dairies 74pcDb 1988-83 2.6815p Bertsfords Gro., 3.75p C. H. Industrials 1.68p Crester Waterworks 4.2sc 2.1p. Do. 3.15 pc 1.575p. Do 3.85pc 1.325p Citicopp Overless. Naz 1994 \$20.5

Northers Fin. Nts., 1993 \$2060.42
Pay: cod Gr., 2.49
Pay: cod Gr., 2.49
Validates 1.50
COMPANY MEETINGS—
Charter Cors., London Intol. Press Centre, 75, Shoe Lape, E.C., 12.00
G.C., Institution of Elec. Engrs., Savoy 2.50
G.C., Parker Street, W.C., 12.00
Raddant Metal Flaishing, 69, Valracid Rd., Bow. E., 10.30
Raddom (Wm.) Hitchig, Herts, 3.00
SOARD MEETINGS—
SOARD MEETINGS—

DIVIDEND & INTEREST PAYMENTS— Arbithmet Ven Bd. Pf. Y.3 Birmid Qualcast 0.75p Boeing 27 cts.

Application has been made to the Council of The Stock Exchange to have the Bonds, in denominations of DKK 20,000, issued at 100% per cent, admitted to the Official List. Interest is payable annually in arrest 15th September, the first payment being made on 15th September, 1986. Listing particulars relating to the Bonds and the Company are available in the statistical service of Extel Statistical Services Limited, and may be obtained during usual business hours (Saturdays excepted) up to and including 18th September, 1985 from the Company Announcements Office of The Stock Exchange, London EC2, and up to and including 23rd September, 1985 at the addresses shown below.

London EC2R 7AN.

Copenhagen Handelsbank A/S

BankAmerica Capital Markets Group

Berliner Handels- und Frankfurter Bank

Swiss Bank Corporation International Limited

Bankers Trust International Limited

Citicorp Investment Bank Limited

Credit Suisse First Boston Limited

Liovds Merchant Bank Limited

Merrill Lynch Capital Markets

Aigemene Bank Nederland N V

Banque Nationale de Paris

Creditanstalt-Bankverein

First interstate Capital

Hambros Bank Limited

Morgan Guaranty Ltd

S.G. Warburg & Co. Ltd.

PKbanken Société Générale

> 336 Strand n WC2R 1HB.

Enskilda Securities

Amro International Cimited

Banque Paribas Capital Markets

Kredietbank International Group

Manufacturers Hanover Limited

Morgan Grenfell & Co. Limited

Morgan Stanley International

Westdeutsche Landesbank Girozentrale

Banque Internationale à Luxembourg S.A.

Chase Manhattan Capital Markets Group

Deutsche Bank Capital Markets Limited

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Bank Brussel Lambert N.X.

Commerzbank

AKTIENGESELLSCHAFT

Crédit Lyonnais

Generale Bank

17-11

31. · i

1 : 1

COMMERCIAL UNION ASSURANCE COMPANY plc

US \$100,000,000 **EURO-NOTE PROGRAMME**

Dealers

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

The Notes will not be registered under the United States Securities Act of 1933

RESULTS FOR THE HALF YEAR Six months to

THE HALF YEAR

In Papermaking the Overton and Bathford Mills have operated at full capacity with continuing strong overseas demand.

In Water Treatment some major orders, which we still hope to receive, have been delayed and we continue to improve our efficiency to meet severe competition.

In Engineering the increase in profit reflects strong demand for our products, much of it from export markets.



For a copy of the full interim statement apply to: The Secretary, Portals Holdings PLC, Laverstoke Mill, Whitcharch, Hants. RG28 7NR. Telephone: 0256 82 2360.



TO 30th JUNE 1985	30th June 1985 £ thousands	30th June 1984 £ thousands
Group Turnover	116,903	101,260
Group Profit before Taxation	9,100	7,224
Profit attributable to Ordinary Shareholders	4,947	3,954
Earnings per Ordinary Stock Unit	29.15p	21.71p
Interim Dividend	7.50p	6.50p

All-round progress lifts Laird profits by 21%

The Laird Group has made a of extruction broadly based advance in the ponents. six months to June 30 1985, and has announced a 21 per cent in were supported. crease in pre-tax profits from £10.86m to £13.11m.

The directors of this engineering and transport systems group are lifting the interim dividend from 2.3p to 2.4p to be paid on December 2. For 1984 a total of 5.5p was paid, when taxable profits reached £24.12m.

With turnover for the half year ahead from £153m to £203m, the exception to the general advance has been the group's transport division, as predicted by Mr Ian Morrow, the chairman, in his 1984 statement. He now particularly points out the continued successful development of the sealing systems division. It has acquired SLIC, a major manufacturer of windscreen and other car body seals in France, and also Plastic Profiles, a U.S.-based manufacturer

Seltrust scheme

Court sanction has now been received for the scheme of arrangement of British Petro-

training ment of british results for implementation in the effective date for implementation is September 12 when dealings will begin in the new Paragon

Under the scheme minority holders of Seltrust have been offered 3; shares of 20 cents in

Paragon plus options to buy a further 31 shares at par in return for every one share held

Paragon will hold a 75 per cent

stake in the promising Temora gold prospect in New South Wales and AS9.2m (£4.7m) in

water and ASS.2m (2A.7m) in cash among other assets.
These would have included the right to purchase 9.5 per cent of the production from the Agnew nickel mine but this aspect is currently subject to litigation.

PLPublishing

Information and

£000 (maudited)

Profit before interest

Profit before taxation

Earnings per ordinary share

Profits for the first half of 1985 were up on last year,

increasing by £4.4m from £37m to nearly £42m. Three sectors, oil and oil services, merchant banking and fine

engineering managed a small improvement. These

publishing companies made less than last year and the film and television interests produced a small loss

rather than a small profit. The interest charge also rose,

as a result of higher interest rates and an increase in net debt. Earnings per share before extraordinary items ·

During the period a number of strategic acquisitions were announced by the book companies,

the principal ones being Hamish Hamilton, Michael Joseph, Sphere and Pitman. Fairey acquired Allied

Insulators to merge with its own insulator business.

china all achieved substantial increases and

gains were partially offset by a decline in the

increased from 10.3p to 11.0p.

performance of our fifth sector, information and

entertainment, where the book and newspaper

Turnover

in Seltrust.

for BP's

of extruded plastic window components.

He adds that these advances were supported by further improvements are still ahead.

Stripping out a £½m contribution from three small acquisitions and a £½m gain on foreign exchange, profits are still ahead. were supported by further im-provements in the service industries and specialist engineering divisions. The latter with the addition of Fullarion Fabrication addition of Fullarton Fabrication (Irvine), a supplier of steel fabrications and components for the computer industry.

The tax charge for this half has risen from £3.7m to £4.32m, and includes £2.5m (£1.9m) of overseas tax.

overseas tax.

Available profit comes out at £8.79m against £7.18m, and after dividends absorbing £1.88m (£1.8m), retained profit is higher by £1.55m at £6.91m.

Laird's interim figures fully endorse the view that its three growth areas of sealing, service and specialist engineering can more than compensate for the

exchange, pronts are suit ahead by a tenth despite a film drop in film from transport. And New York Twist Drill was only just over break-even in the first half and eventually it will come right. The trends are unlikely to alter much in the current half years a profite of symul \$220. year so profits of around £29m pre-tax should be achieved dropping the prespective p/e to 6.7—ludicrously low for a group which has demonstrated that the collapse of transport is no real problem. The crown has strong collapse of transport is no real problem. The group has strong, quality management and when comparisons are made with some of the up and coming in the engineering sector Laird's rating looks even siller. A p/e in double figures would certainly help acquisitional ambitions though even without it the market might see a fairly sizeable takeover early next year.

Court approval | Banks agree Common **Brothers reconstruction**

FINAL AGREEMENT has now been reached on the financial reconstruction of Commen Brothers, the troubled shipping group, which releases the company from loans and other obligations amounting to about £34m

The lenders—principally the Midland Bank, Hambros Bank, Manufacturers Hanover Trust and PK Christiania—will now take a 33 per cent stake in the new enlarged capital rising from 6m to 65m shares. The Norex Corporation, a Bermuda-based company controlled by trusts owned by Mr Kristian Siem, held about 55 per cent of the original shares and will continue to hold the same proportion of the expanded capital.

the expanded capital. Gyllenhammer and Partners, a £1.5m.

Engineering

Profit after taxation and minority interests

The results for the year 1984 are an abridged version of the full accumqualified report by the auditors and have been filed with the R

Statement by the Chairman, Lord Blakenham

PEARSON

Merchant

Group Results for the half year to 30 June 1985

Swedish merchant bank, return for about 7.7 per cent of the enlarged share capital.

Dealings in the company's shares were suspended at 35p on June 5 when the reconstruction discussions were announced. That compared with a price of 112p before it revealed a £17m write-off on the Iro Frigg drilling ship which pushed it into a loss of £20.1m in the year ending June 1984 against a previous profit of £2.2m

Mr Siem said yesterday that the two principal businesses of the company—the Iro Frigg and the Bahama Cruise Line now been converted into 100 per cent owned subsidiaries. Attributable net liabilities before the In addition £0.35m is being reconstruction were £12.3m— subscribed by a new participant, attributable net assets are now

Royal Doulton

Fine China

1985

450,549

41,766

20,737

11.0p

overall is not unsatisfactory.

the dividend of the previous year.

1984 Halfyear Halfyear Fullyear

37,343

19,235

10.3p

381,906 843,214

41,745 110,058

As far as prospects for the year are concerned much

Your directors have declared an interim dividend

depends on the performance of the information and

entertainment sector. The bulk of its profit is normally

made in the second half of the year, so there is still time

to make up the ground lost in that sector. The outlook

of 4.25p per ordinary share (3p in 1984) which will be

company would in future pay an interim equal to half

paid on 1 November 1985 to shareholders on the Register on 4 October 1985. This reflects the policy

announcement in the last annual report that the

99,443

54,114

28.9p

Midhurst

Oiland

Oil Services

Confident Crouch moves up to £1.3m

FOLLOWING a recovery from £886,000 to £1.76m for the whole of 1984, Derek Crouch, opencast mining, earth moving, civil engineering concern, boosted taxable profits from £516,000 to £1.31m for the six months ended

June 30 1985.

The directors say that the group's financial position remains strong and they anticipate that the full year's results will continue to reflect the improved trend.

They add that first half figures augment the upturn in profitability recorded in the

profitability recorded in the group's statement last March. After tax of £492,000, com-After tax or 252,000, compared with £227,000 earnings per 20p share are shown as 6.58p, against 2.32p. The interim dividend is lifted to 1.793p (1.63p)—last year's final distribution was

3.782p.
Turnover was down slightly at £30.73m (£32.52m) and the pre-tax figure was after lower interest of £243,000 (£362,000).
The company's opencast coal mining operation has performed

mining operation has performed well.

While market prices remained somewhat depressed, strict control of costs and production levels together with the recent negotiation of an extended 10-year contract to supply a major utility, should secure an encouraging future for this part of the group, they add.

The UK opencast mining maintained its levels of production and return. Poor weather conditions throughout the year have, however, disrupted some aspects of the company's activities, although the lifting of contractual tonnage restrictions in England and Wales has helped to counteract these difficulties, it is stated.

move to private sector development is gradually gaining momentum, and although the full impact of diversification is unlikely to be felt in the immediate future, the group's overhead rationalisation has minimised the operating deficit and the prospects for an early return to profitability are good,

CASE overcomes U.S. problems and forecasts recovery

BY NIGEL CLARK

PROBLEMS IN expanding in the U.S. have resulted in CASE Group suffering losses in the first half. However the Watfordbased manufacturer of data and communications products says that the difficulties have been that the difficulties have been overcome and profits are expected in the full year. On the announcement by Mr Peter Burton, chief executive, that in the six months to the

end of this month the company was unlikely to be profitable, the share price fell heavily from 150p, hitting 105p at one stage. It closed at 127p on Friday. Last year CASE reported

interim pre-tax profits of £4.2 with £6.3m in the second half. Mr Tony Richards, marketing communications manager, said following the acquisition of Rixon in the U.S. lest year the group invested in enlarging the sales organisation for the launch of two new products. Both however were lete due to unphisme. ever were late due to problems

"In the short term this meant that we did not meet our sales targets and as we are dealing in products with high margins it does not take much to make the profits disappear," he said.

The products were now available however and had been getting good reviews. They were selling well against the competition and during September the company expected to recover some of the ground lost, with the rest being made up in the second half.

He added that he did not think He added that he did not think

He added that he did not think CASE would suffer the same problems in expanding into the U.S. as had affected some other British high technology companies. The present problems were temporary and there was nothing financially wrong with the company.

In the UK, the company was performing well and results were up on the previous years. It had a dominant position in its market and was continuing its market and was continuing

SHARE STAKES

CHANGES in company share stakes announced over the past week include: Milford Docks — Morgan nominees now hold 175,000 ordinary stock (5.6 per cent) on behalf of Banque Morgan Gren-fell en Suisse SA of Geneva. Phoenix Timber—Director Mr M. J. Hermann ceased to be interesetd in 24,998 ordivary

shares.

Penny and Giles International.

Mr R. W. Wills, director, has disposed of 25,000 ordinary shares reducing his holding to Shares returning has average 58.788.

Rebsen—Mr R. D. Harnett has purchased 80,000 ordinary making his total holding 200,000 (1.92 per cent). Mr P. Brenan has purchased 60,000 ordinary making his holding 160,000 (1.54)

making his holding 160,000 (1.54 per cent).

Stroud Riley Drummond—On
August 29, the following directors purchased ordinary shares:
Mr E. E. Taylor 36,000. Mr M.
Dickson 24,000, Mr G. P. Knowles 6,000 and Mr S. M. Simmonds 84,000.

Mr W. Fitch, and companies under his control, have disposed of 5.8m (4.8 per cent) Ordinary. of 5.8m (4.8 per cent) Ordinary.
Mr Fitch no longer has any
interest in the equity.
Greenwich Resources—Director Mr J L Clarke has sold
285.000 Ordinary shares (nil
pad rights).
Longho—On Aguust 23 Robert

Fleming (Nominees) was the registered holder of 24,759,361 Ordinary of Lourho (the Fleming J. H. Hopper, a director, has exercised his option over 121,570

Ordinary shares.
Redfeara National Glass—
Industrial Equity (Pacific) holds
1,010,000 Ordinary (16.6 per

eent).

May and Hassell—Deltec Securities (UK) and its associates now own 1,426,666 Ordinary shares (15.2 per cent).

Cosalt — Intermaritime Thandlers purchased 100,000 chares and now holds 1,710,000 Ordinary shares (16.9 per cent).

Granville & Co. Limited

har of The National Association of Security Dealers

8 Lovat Lane London EC3R 8BP

Over-the-Counter Market

				<u> </u>		P/1	E
Cepitaliaatn.	•		Change				Fully
£000°s	Company .	Price	on week	div.{p) %	Actus)	taxe
4.508	Ass. Brit, Ind. Ord	132	_	6.6	5.0	7.3	8:7
· · ·	Ass. Brit. Ind. CULS	138		10.0	7.2	_	_
3,184	Airsprung Group	55	+3	6.4	11.6	9.2	12.0
1,000	Armitage and Rhodes	40x0	. —	4.3	10.8	4.9	6.0
48.623	Bardon Hill	156	_	4.0	2.6	19.7	20.5
3,465	Brey Technologies	63	-1	3.9	6.2	7.7	8.9
553	CCL Ordinary	158	_	12.0	7.6	3.9	3.7
1,300	CCL 11pc Conv. Pf	104	_	15,7	15.1	_	_
7,379	Carborundum Ord	123	-1	4.9	4.0	6.1	9.5
630	Carborundum 7.5pc Pf.	90	_	10.7	11.9	_	_
	Daborsh Services	47	+1	6.5	13.8	4.5	7.2
30,765	Frank Horsell	485	_	1.4	0.3	11.4	15.4
	Frank Horself Pr.Ord.87	390	_	11.9	3.1	9.2	12.4
	Frederick Parker	23	-1		_	_	_
1,421	George Blair	77	_	_		3.1	5.7
834	Ind. Precision Castings	23	+1	2.7	11.7	6.3	6.8
	Isis Group	180xd		15.0	8.3	13.8	20.7
	Jackson Group	104	_	5.5	5.3	7.0	7.0
	James Burrough	232	-3	15.0	6.5	7.3	7,3
	James Burrough SpcPf.	91		12.9	14.2		
8,753	John Howard and Co.	84	-2	5.0	6.0	6.7	10.5
	Linguaphone Ord	186	-2	_		6.8	7.1
4,000	Linguaphone 10.5pc Pf.	91	_	15.0	16.5	_	_
	Minihouse Holding NV	570	=	6.9	1.2	24.9	23.7
	Robert Jenkins	84	+1	_	_	10.9	24.0
	Scruttons "A"	31	_	_	_	_	7.9
1,831	Torday and Certiale	75		5.0	6.7	3.8	6.9
	Trevian Holdings	325	_	4.3	1.3	18.5	18.2
	Unilock Haldings	34	_	2.1	6.2	9.2	9.0
	Walter Alexander ,,	110xd	_	8.6	7.7	6.2	7.6
	W. S. Yeetes	196		17.4	8.9	5.5	9.6

Jardine Matheson (Finance) Ltd.

Prices and details of services now available on Prestal, page 48146

HK\$1,000,000,000 91/2% Guaranteed Unsecured Loan Stock 1984/95

Notice is hereby given that the Register of Holders of the 91/2% Guaranteed Unsecured Loan Stock 1984/95 ("Loan Stock") will be closed from 1st October 1985 to 15th October 1985 (both dates inclusive) to establish the identity of those Loan Stockholders entitled to the halfyearly interest payment, payable on 15th October 1985.

In order to qualify for the interest payment all transfers, accompanied by the relevant Loan Stock certficiates, must be lodged with the Company's Registrars, Central Registration Hong Kong Limited, not later than 4.00 p.m. on 27th September, 1985.

Jardine Matheson (Finance) Limited Jardine, Matheson & Co., Limited

Hong Kong, 9th September, 1985



BP Minerals International Limited (formerly Selection Trust Limited)

To the Holders of the Selection Trust US\$50,000,000 8%% Ronds 1989

The report and accounts of the Company for the year ended 31 December 1984 together with that of its ultimate

holding company. The British Petroleum Company p.l.c., are available upon application to: The Secretary, BP Minerals International Limited,

Belgrave House, 76 Buckingham Palace Road, London SW1W OSX

EQUITIES 170 F.P. 28/6 203 575 20010/9 255 185 1001/10 148 1 F.P. - 145 560 F.P. 27/9 91 75 F.P. 26/9 75 116 F.P. 6/9 128 551 F.P. - 150 160 F.P. 26/7 77 17.97 F.P. 26/7 77

FIXED INTEREST STOCKS

				_	_
Issue price op 15 gr	Ē\$	86	Stock 5	price &	<u>+</u> er
87,305 £80 191,448,250 196,464,256 197 F.P. 27 19100 £10 80,466 £30 199,855 F.P. 16 10 F.P. 16 10 F.P. 16 10 F.P. 16	- 307 - 281 7/11 263 7/8 111	281 261 100 106 131 221 997 100 907 997	Australia 912 Ln. 2012	0 18 0 18 0 18 0 18 0 18	- 14 - 15 - 15 - 15 - 15 - 15 - 15 - 15

RIGHTS OFFERS

Issue	플	Latest Renuno.	196	15	Stock	Closing	+
price	¥ E	date	High	Low		용호	L
90 180 47 25 6 280 380 62 185 25 25 180 190 426 250	F.P. F.P. F.P. F.P. Will 100 F.P. F.P. F.P. F.P.	95/9 9/9 17/9 11/9 13/9 87/9 26/10 24/9 — 30/8 — 20/9 23/9	200 340 12pm 29½ 7½ 347 416 63pm 130 37½ 45pm 157 4pm 568 505	28 514 305 405 40pm 99 28 2pm 123	Applied Holographics 5p. Bestwood 15p Brit. Vending 10p Brown (J.) A Dares Est. B 5p Extel. Forshawa Burtorwood. Greenwich Resources. Hanson Trust Holton. Cosans Dev. Inv. Tst. Prestwich RTB Group IR 1,75p. Blebe. TACE 10p.	190.5 340 12pm 28 347 410 40pm 127 371 ₂ 2pm 157 21 ₂ pm 568 465	+20 +2 +2 +2

based on prospectus estimates '9 Assumed dividend and yield, o Forces dividend cover based on previous year's samings. I indicated dividend: cover previous dividend; cover previous dividend; cover previous dividend; PE ratio based on intest annual samings. o Pentunies otherwise indicated. I issued by tender. § Offered holders of ordina shares as a "rights." "o Issued by tender. § Offered holders of ordina shares as a "rights." "o Issued by way of capitalisation. §§ Reitroduce 15 Issued in .consolden with reorganisation mergar or takenver. If Allotma

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

l		- 3		
	Date	Announce- ment last year	Date	Announce- ment last
ļ	*APVAug 17	Interim 4.5	*Lond Merchant	Asst
ı	*Associated		SecuritiesSept 10	Final 1.28
ı	British PortsSept 11 *Automotiva	Interim 3.0	*Menzies (J.)Sept 23	Interim 1.12
Ì	ProductsSept 10	interim 1.0	Allen Intl,Oct 1	Finel 10.0
ı	*BAT IndsSept 10	Interim 4.05	*Morgan	TINEL IU.U
ı	BPCCSept 20	interim 3.0	CrucibleSept 12	interim 3.7
ı	*BTRSept 11	Interim 5.75	NEISept 25	Interim 1.65
ì	ScotlandSept 25	Interim 6.25	News IntlSept 21	Final 4.8943
i	Barratt DevsSept 18	Final 5.31	Octopus	***************************************
1	*Barrow	1 11/01 4-51	PublishingSept 25	Interim 3.6
ı	HepburnSept 17	Interim 0.8	Phoenix	
1	*Bilton (P.)Oct 4	Interim 3.9	AssuranceSept 11	Interim due
Į	Boddingtons		*PrudentialSept 12	Interim 7.5
ı	BroweriesSept 13	interm 1.23	1 TRMCSept 25	Intenm 4.4
ł	*BowaterSept 11	Interim 3.5	PRTZSept 19	Interim 6.5
Ì	*Brent ChemsSept 16 *Brixton EstSept 17	Interim 0.75 Interim 2.1	RaybeckOct 12	in mheani
Į	*Burmeh OilSept 12	Interim 2.1	*Reckitt and	
ł	Charterhouse	metalli 3'6	ColmenSept 11	Interim 5.5
Į	PetroleumAug 30	Interim 0.25	RockwareSept 10	Interim due
ì	*Coats PatonsSept 17	Interior 1.66	MackintoshSept 20	lassat = 0.0
ł	Combined		*Rugby Portind	Interim 3.6
ı	Eng StoresSept 25	taterim 1.96	CamentSept 30	Interim 2.9
ł	*Cona Gold	-	SearsOct 9	interim 2.9
ł	FieldsSept 17	Final 18.0	Scot Metropita	AIMENIII U.S
Ì	*CostainSept 11 *Croda IntiSept 10	Interim 6.0 Interim 4.286	PropertyOct 5	Final 2.15
ì	DRGSept 10	Interim 4.286	Sedewick Sent 17	Interim 3.0
ı	DalgetySept 17	Final 13.0	*Shell	
Į	*Delta	Interim 1.82	TransportSept 12	Interim 11.9
ı	Enterprise		*Simon EngSept 16 *Staffa PottsSept 19	Interim 5.0
ı	OilSept 24	Interim 3.0	Stars Ports Sept 19	Final 2.0
ĺ	*Euro FerriesSept 9	Interior 1.1	SteetleySept 25 Superdrug	Interim 4.5 .
ł	*Expamet IntlSept 10 *FisonsSept 17	interim 2.0 Interim 1.8	StoresSept 24	Literim 1.7
ł	FosecoSept 26	Interim 2.8	TarmacSept 16	Interim 4.0
ı	GlaxoOct 8	Final 9.0	Travia end	1.16011111 4.0
ì	*GrettenSept 26	Interim 1.0	ArnoldSept 17	Interim 1.95
i	Hammerson		Turner and	_
ŧ	PropOct 5	Interim 2.0	NewallSept 12	interim 1.0
E	*Hepworth CerepticSept 12		*Utd BiscultaSept 12	Interim 2.7
Ì	Higgs & HillOct 10	Interim 2.75 Interim 4.5	VickersSept 27	Interim 4.0
ı	*Ibstock	111601101 4.3	*Willis FaberSept 10 *Wimpey	Interim 7.0
١	JohnsenOct 7	Interim 2.5	Garme) Sec. ~	1
ľ	*InchcepeSept 30	Interim 7,15	(George)Sept 26 *WoolworthSept 18	Interim 0.85
i	*Laing (J.) Sept 12	Interim 1.75		Interim 3.5
۱	*Laporte IndsSept 19	laterim 3.2	Board meeting intim	eted. † Righ
ĺ	*Legal and GeneralSept 18	interim 7.5	l lasus since made. ± Tax	from E See
۱	General "Sobr to	mingrim 1.5	issue since made. 1 For	BCBSE,

BOARD MEETINGS

The following companies have notified the Stock change. Such meetings are usually id for the purpose of considering ridends. Official indications are not silable as to whether the dividends a interims or lines, and the sub-	Rugby Portland Cement Sept 30 Sedgwick
risions shown below are based ainly on less year's timetable. TODAY	Arbuthaot Dollar Inc. Trust Sept 12 Beillie Gifford Japan Trust Sept 24 Free State Geduid Mines Oct 17
Interims:—British Vita, Estates and meral Investments. European Ferries, we and Sonar, Memec (Memory and octronic Components), Persimmon, and J. Quick, Sate Tilney, Sintrom, levision Services International. Finals:—Capital Television Facilities, relay and Colonial Investments.	Mann Springer Trust Sept 12 Mann Ind, Improvement Tet, Sept 20 President Brend Gold Mining Oct 77 President Steyn Gold Mining Oct 17 Seve & Fros. Sterling Dep. Fd. Scholes (George H.) Sept 17
ezzanine Capital, Our Price, Whit- orth Electric. FUTURE DATES	Welkom Gold Mining
V Sept 17 ird (William) Sept 18 sckleys Sept 11 oct 8 withorps Sept 11 oct 8 withorps Sept 19 ming (W.) Sept 18	FT Share information The following securities have been added to the Share

pt 19 pt 23 pt 30 i 125 pt 16 pt 16 pt 16 pt 19 pt 17 pt 16 pt 19 pt 17 pt 17	been added to the Shar Information Service: Abbey Life (Section: Insu ances). Appletree (Food Groceries), Baillie Gifford Shi Nippon (Investment Trusts Micro Scope (Electricals Modder B Gold Holding (Mines, Eastern Rand), Pace System (Industrials), Tiphoo (Industrials).
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A copy of the full announcement, which has been sent to all shareholders, is available from the Secretary, Pearson plc, Millbank Tower, London SW1P 4QZ. Telephone: 01-828 9020.

Bept. Sept. Sept. Sept. Aug. 1985 Since Compilation										
- i	Sept.	Sapr.	Sept.	Sept.	Sept.	Aug.	Algh	Low	High	Low
Government Secs.	85,25	83.60	83,60	83,39	83,37	83,54	83,87	78.02	127,4	49,18
Fixed Interest	88.40	68,45	88,44	88.39	88.37	88.57	88,81	82_17	160.4	50,63
Ordinary	1020,8	1003.3	1006.4	1007,8	1015.5	1013.9	1024,5	912.0	1024.5	49.4
Gold Mines	514,9	309,5	289.9	291,2	291,7	290.7	536.9	206,1	734.?	43.5
FT-Act All.Share,	644,69	640.56	642,56	646.33	646,82	646,88	646,82	581,88	645,82	61,92
FT-8E100	1332.2	1322.0	1326.7	1355.5	1840.8	1340.9	1340.8	1206.1	1342,4	986.9

NEDLIBRA FINANCE B.V. U\$\$30,000,000 Guara inteed on a subordinated basis by LIBRA BANK PLC

6 September 1985

1985 to 9th December, 1985 the Notes will beer on Interest rate of 8%/1% per annum and the coupan amount per US\$10,000 will be US\$213.28.

This announcement appears as a matter of record only.

June 1985



Eagle Star Insurance Company Limited

£40,000,000

Ten year evergreen Transferable Loan Facility

for the purpose of granting residential mortgage loans

Facility arranged by

County Bank Limited

Provided by

Bank of America N.T. & S.A. The Bank of Nova Scotia Banque Paribas (London) County Bank Limited Credit Suisse

Kredietbank N.V. (London)
The Mitsubishi Bank, Limited
The Royal Bank of Canada
The Sumitomo Bank, Limited
Swiss Bank Corporation

Agent

County Bank Limited

This announcement appears as a matter of record only.

July 1985



Silver Chalice Productions

Silver Chalice Productions International Limited

US\$15,000,000

Revolving Credit Facility

To finance independent television production

Managed by

County Bank Limited

Funds provided by

County Bank Limited

Citibank, N.A.

Robert Fleming & Co. Limited

Agent

County Bank Limited

This announcement appears as a matter of record only.

July 1985

Broadgate

London, E.C.2.

£35,000,000

Non Recourse Loan

To finance the development of

Phase I Broadgate

Funds arranged on behalf of

Rosehaugh Stanhope Developments PLC

Arranged by

County Bank Limited

Managed by

Bankers Trust Company County Bank Limited Bank of America N.T. & S.A.
National Westminster Bank PLC

Provided by

Bankers Trust Company Central Trustee Savings Bank Limited

Bank of America N.T. & S.A.
County Bank Limited
The United Bank of Kuwait Limited

National Westminster Bank PLC The U Yorkshire Bank PLC

Agent

County Bank Limited

This announcement appears as a matter of record only.

August 1985

Harris Queensway PLC

£25,000,000

Revolving Loan and Acceptance Credit Facility

Arranged by

County Bank Limited

Funds provided by

Amsterdam – Rotterdam Bank N.V.

Central Trustee Savings Bank Limited

National Westminster Bank PLC

Citibank, N.A.

The Royal Bank of Canada Group

Agent

County Bank Limited

20

Financial Times Monday Sept. ber 9 1985

		• .			•	21
	Financial Times Monday Se INDUSTRIALS—Continued Dividends Paid Stock Price ad Nat Car Dr. Pre	ptember 9 1985 LEISURE—Continued Dividends Last Div Ying Sivilends Paid Stock Price St. Pt. Paid Paid St. Pt. Paid	Last Der Yal Dividends Stock Price of Net Cart Street Paid Stock Sto	ICAL INUSIO GONO	ANCE, LAND—Cont. Price Last Div Y'nd Price Mark 1881 C'w G'r' PE Paid 1881 1812 21 30/232	MINES—Continued List Dr Yill Stock Price 14 Not Cwler's O.F.S.
¥	- 604/arment hides 10p.] 40 - - - 0 0 0 0 0 0	Chrysles 280 5.6 2.6 4.0 13.0 3.4 Nov. Nov. Nov. Nov. Nov. Nov. Nov. Nov.	HMK Land 58 12:10 Q1c 18.6 0.2/33.2 Apr. Ang Dayton For E to the Property 20 30 12:5 3 15 2.5 3 8.8 Apr. Ang Dayton For E may Property 30 01 794 30.7 (886 — 8.0 — Apr. Ang Dayton Apar and Erryry 30 01 794 30.7 (886 — 8.0 — Apr. Ang Dayton Property 105 12:8 1.63 3.5 2.2 16.8 Nov. May Dayton Property 20 20 20 20 20 20 20 20 20 20 20 20 20	122 29.7 110.9 1.3 lane Feb M & G.	[P] 5p 46 E 10 94125 2.9 46 7.9 Mor. Sept. 6617 8 Mor. Sept. 6617 8 Mor. Sept. 62091991 [710	190
	For Martin-Black set Dean Park Hotels in Recent Emittes - Whitsheam 71, % - 299 30.6 (71, 23 7.9 - 4 Martin-in Ip	Jan Jane Grandpan TVA 10p 25 13.5 14.67 0 8.5 0 May Nove	0084ecia 200005	173 1.7 5.2 6 4.3 0.000000000000000000000000000000000	et 5 cts	135 135 46550 17 8 7
	Why John Michael Maris		ger rys. Sqs. 100. Sq. (2015) Sq.	Sen. SS 390 813 015c 08 28 May 025-ferred w/PCO 2 625 1.4 4047-6 09 18 Nor MaySE C44 175 1.2 17.6 19.5 1.0 4.1 March 0ct. Senth Br	rest 100	Biamond and Platinum Anti-Am Im 50c
	Jan. App Mins: Right.) Dip. 116 8.6 3.0 5.2 5.3 712.8 ft/sin Gp 10a	On May House World Mn. 218st 2.7 1 14 4.1 2.4 14.3 Dec. June May Standard Leisure 83 11.3 13.75 25 65 73 1337 House House Shrinds 20,29.4 1.0 22 5.8 10.9 May House Shrinds 20,29.4 1.0 22 5.8 10.9 May	MEPC . 294 Sh. button 18.5 Sept. Mer Eng & Scot. Mer Eng & Sco	185 228 23 1 24 24 25 24 25 25 27 27 27 27 27 27	E Tech 50p 80 35 135 135 0 2.7 0 Apr Oct	100 100
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ķ.	May	Feb. July 148 dis City 12 W W 27 1812 5 6 0.9 2 5 4 July 1 July 148 dis City 14 W 45 3.6 3.29 2.0 10.9 6.6 December 1 July 148 June 149 149 149 149 149 149 149 149 149 149	Miscaleon (A, B, J)	#861 lb 121	ry Explan	Finance Alex Corp SA 5.50 25 5.52 07.56 22 6 4 Ang Am. Coa 50c 15 3.6 07.56 23 6 4 Ang Am. Coa 50c 15 3.6 07.56 23 4 9 Ang Am. Coal P1
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UNION CARBIDE, the U.S. in August next year, will conchemicals group with safety thue to serve as the group's practices that have come under fire ever since last December's environmental issues, work with disaster in Bhopal, in India, has appointed Mr Cornelius C. Smith to the new post of vicepresident, community and em-ployee health, safty and en-

plant locations and other facilities to further communications with community representatives, and represent Union Carbide with various trade organisa-

Mr Smith, who joined Union

and procedures for effective compliance with corporate standards are adopted and imple-mented worldwide.

New job

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year.

at Yue Loong

Mr Smith will report to Mr Varren Anderson, Union Warren Anderson, Union Carbide's chairman, who says that the company's goal is "to achieve and maintain a level of assume some of the duties of Mr Smith, who joined Union Carbide's vice-president for health, safty and environmental affairs. Mr Browning, who will reach retirement age

Mr Smith, who joined Union that the company's goal is "to achieve and maintain a level of health, safety and environmental goal is "to achieve and maintain a level of health, safety and environmental protection in all of our operations that is second to none."

Amro moves closer to clients

BY LAURA RAUN IN AMSTERDAM

AMSTERDAM - ROTTERDAM Bank (Amro), the second largest bank in the Netherlands is creating a new echelon of senior executive vice-presidents as part of ongoing efforts to deal more closely with clients, particularly corporate ones.

The six new senior executive vice-presidents will take over much of the day-to-day respo bilities currently handled by the board of managing directors, leaving them to concentrate on general policies and strategies. The change will take effect

As a result, the board of Willem van der Schoot and Mr managing directors will be Reenhard van Tets. reduced in size from the present 10 members, beginning next year with the retirement of Mr C. J. Westreener and Mr R. Koole. In 1987, Mr G. J. van Der Kloet will retire, although one or two of the retirees may be replaced.

van Hovel Tot Westerfiter, Mr services.

he replaced.

Dutch banks generally are striving for more market-oriented operations, with Amro having reorganised its treasury department earlier this year to combine foreign-exchange, securities trading and capital markets activities. The combine The designated senior executive vice-presidents, who presently are general managers, are the following: Mr Bran Deknatel, Mr G. Dirks, Mr Reekman Groenink, Mr Zweder the property of financial toward merging of financial toward merging of financial services. markets

Bank Leu forms commercial arm

BY JOHN WICKS IN ZURICH

BANK LEU, the fifth biggest Swiss bank is to reorganise its management structure by the creation of a commercial banking division, to take over the commercial activities of the present foreign division, as well as operations of the domestic commercial banking depart-

Dr Hanspeter Enderlin, head of Leu's foreign division is to leave the bank at the end of

The new division will be taken over by Mr Adolf Braendle, of Union Bank of Switzerland. Mr Braendle, a the diversified stores to financial jovial 50-year-old, is well known services concern, has nominated replaces Mr G. Weslev Poulson.

F.T. CROSSWORD PUZZLE No. 5,816

As the man in charge of domestic and foreign business

—in both Swiss francs and manager when he joins Leu in foreign currencies — in an ind-October. It seems likely important department at the country's leading bank. Mr up to general manager, the raine and the country held by Dr. Enderling currently held by choice for Leu's commercial

The move will mean promo-The move will mean promo-tion for Mr Braendle, within tal-market financing.

currently held by Dr Enderlin, Mr Braendle will be succeeded at UBS by Dr Ulrich

banking hierarchy. Now a It is not yet known what posi-manager at UBS, he will be tion Dr Enderlin will take up appointed a deputy general after leaving Bank Leu.

Sears' Coldwell switch

in international banking circles

Mr Arthur J. Hill chairman and
as head of capital-market
financing at UBS.

Mr Arthur J. Hill chairman and
chief executive officer of Sears'
Coldwell Banker Real Estate group, reports Reuter Chicago.

who announced his retirement earlier this month. The Sears board will be asked to elect Mr Hill at its October meeting.

APPOINTMENTS

National Home Loans Corporation

THE NATIONAL HOME LOANS CORPORATION has announced its board of directors. For John Darby, non-executive chairman, who has been a partner in Arthur Young since 1959 and chairman since 1975. Mr Pleburd Lear chief committee. Richard Lacy, chief executive, who was until recently director and chief general manager of the Birmingham and Bridgwater Building Society. Mr Kevin the Birmingham an Building Society. Building Society. Mr Kevin Milner, finance director, was until recently employed by Grand Metropolitan group, latterly as finance director of its retail division. Mr Michael Burns (non-executive), who is a director and general manager of Equity & Law Life Assurance Society Mr Also Greeney (nonor Eduly & Law Life Assurance Society. Mr Alan Gregory (non-executive), who retires from the British Petroleum Co in October 1985 and was, until September 1 chairman of BP Oil, BP's refining chairman of BP Oil, BP's refining and marketing subsidiary in the UK and regional director for the UK and Ireland. Mr David Martin-Jenkins (non-executive), who is chairman of Primesight, and consultant with PA Developments. Sir Anthony Rawliason (non-executive), who was joint permanent secretary of the Department of Trade and Industry between 1983-85. Mr Maurice Stonefrost (non-executive), who is the director general and clerk of the Greater London Council.

TOUCHE REMNANT has appointed Mr Michael Anthony a director of Touche Remnant and managing director of Touche Remnant Pension Fund Management. Mr Anthony was previously a director of MIM, formerly Montagu Investment Management

mr michael Chairrant has been appointed chairman of the south east regional board of TSB ENGLAND & WALES, a trustee of TSB England & Wales and a member of the TSB central board. These appointments follow the retirement of W. Rengid low the retirement of Mr Ronald Tilbury from the TSB Group. Mr Chalcraft is managing direc-tor of W. H. Brakspear & Sons.

Mr Keith Healey, sales and marketing director of BELL-FRUIT MANUFACTURING CO. FRUIT MANUFACTURING CO, has been appointed managing director. Mr John Austin and Mr Dule Chadwick have been appointed sales and marketing director and technical director respectively. Mr Jim Camerom, a director of Cope Allman International who has been chairman and managing director of Reliand managing director of Bell-Fruit Manufacturing since Janu-ary 1985, will remain executive chairman.

Mr Alan J. Cole has been appointed to the board of CHRISTIEN SALVESEN from October 1. He served as a director of the food services division and managing director of the seafoods division before taking up his current position as presi-

THE SECURITIES AND INVESTMENT BOARD has appointed Mr Richard Britten, until recently head of fixed interest sales at Drexel Burn-ham Lambert in London, its

Mr Frank Lyness has been appointed planning manager, corporate planning directorate, economic planning division, at BRITISH GAS headquarters. He was previously research manager.

On reaching retirement age
Lord Erroll of Hale has relinquished his role as chairman of
FLAKT. He has been succeeded
by Mr Alex Masters who is chairman of Combustion Developments and a director of the
imperial Continental Gas Association, The 600 Group and
Syltone. Mr Robert Fulton has
been appointed chairman of the
Flakt Offshore Group and a member of the board of Flakt Marine
AB (Sweden). He will become
deputy managing director of
Flakt on January 1 upon the
appointment of Mr Hans Forslef
as managing director. Mr Forslof
is managing director of Flakt SA
de CV in Mexico.

CLYDE CABLEVISION has appointed Mr James Deegan as its operations director. Me Deegan joins the company from Telefusion where he was regional

Dr François-Kavier Ortell, chairman of the state-owned Total Compagnie Française des Pétroles and former president of the European Commission, has been appointed an advisory director of UNILEVER.

Mr Keith Johnson has been appointed marketing director of URM (UNITED KINGDOM). He was previously marketing manager. Mr Chris Searle relinquishes his responsibility for the UK in order to take up the role of marketing director of URM (International).

Mr Henry Won has been appointed managing director of the newly formed KREST ELECTRONICS. Mr Won comes from Toho Ireland, the European manufacturing organisation of Unisef/Crown, where he still retains his position as managing

THE BRITISH BOARD OF AGREMENT has appointed Mr Alan G. Themas to its board as sales and marketing manager. He joins the BBA from Wavin Build-ing Products where he held the position of marketing manager.

FT UNIT TRUST INFORMATION SERVICE





10 True paper reflects mineral for colouring matter (7) 11 One shawl I knitted for

1 and 28 Battle line in 1861?

13 Move Ruth around to get Herb drink? (8)

15 Seen at the Bath races? (5-5) 16 Engage me to get quiet! (4) 18 Fashion broken dome (4)

20 Interested in people with variation of accent? (10) 22 He usually holds his posi-

2 Confused, like a noodle?

(2,1,4) Cracked at dawn? (8) Cart up a certain distance

11 One shawl I knitted for African person (7)

12 Nick has weight backing Church (5)

5 Temporary debarment of kind of bridge (10)
6 Fear of scalar mathematical problems (5) 7 I peer about round copper being devoted to sensual

pleasures (7)
8 and 9 "Sink in it" (they told
me)—Wye, Rhone? (could
be Ben Jonson's lines)
(5,2,2,4,4,5,4)

22 He usually holds his position . . . (8)
24 . . . Suitable position I cherish in part (5)
25 Scrap album—activity bringing back pain? (7)
27 Wood that's behind alloy (7)
28 Sea 1 agrees
29 (10)
17 All in R.A.F. get excited (taking form of drops?) (8)
19 Speaks ill of ladies ingesting iron to be uplifted (7)
21 Hot in restaurant? Become irritated (5)
25 Furniture without top is

FINANCIAL TIMES

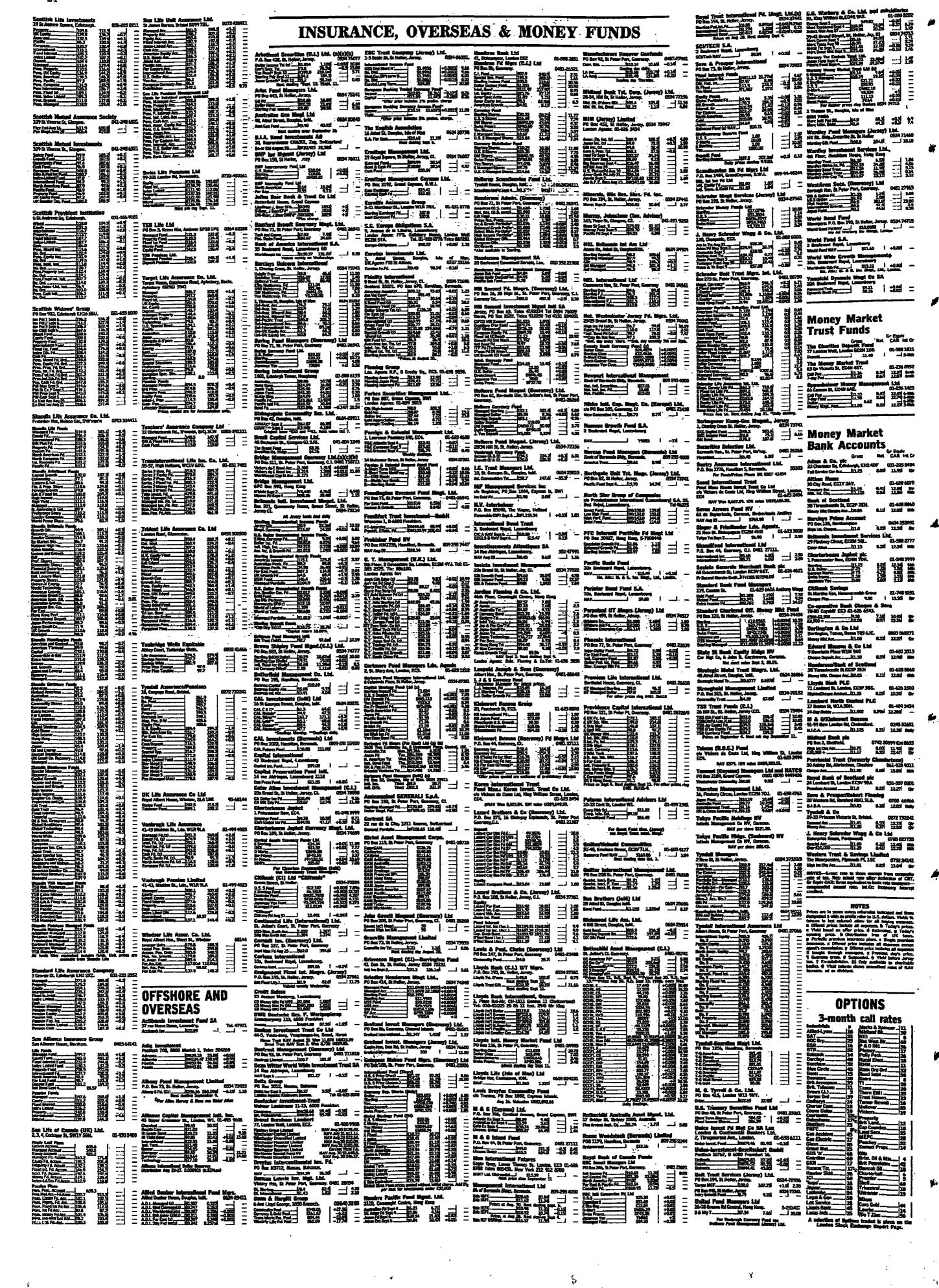
is proposing to publish a survey on

on Monday, October 21 1985 Advertising copy date for this survey is Monday, October 7 1985

For further details and a copy of the editorial synopsis contact: Robin Asheroft Advertisement Department Financial Times, Bracken House 10 Cannon Street, London EC4P 4BY Tel: 01-248 8000 ext 3389

Section 1

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JAPAN SWITZERLAND CANADA Indices Price Frs. NEW YORK-DOW_DOES **TORONTO** 1,670 2,097 1,134 1,100 928; 576 1,480 1,250 596 7,250 857 494 2,020 1,840 2,040 1,320 1,320 Sept 4 Sapt 5 Sept 3 Sept 2 1,528.72 1,234,81 1358.54 184.85 1358.54 41.22 [18/7] | H/1] | [18/7/85 | (2/7/32) AUSTRIA Credit Aktien (2/1/62) 67E.66 158.16 159,00 188.91 146.54 168.91 10.5 158.85 153.57 DËNMARK 1,640 387 9,100 1,500 940 1,690 1,473 465 13,500 6,520 4,760 5,800 597.8 284.8 192.5 796.5 945 125.5 499 195 387 268.9 295.9 4.56 882_39 (5/1) 1111_8 (6/1) Sapa 4 Sept 3 **Зарт** 2 Aug 30 High Low Xigh 1,040 1,330 1,730 436 (2,790 643 543 5,550 463 846 720 721 1070 552 661 390 613 3450 815 295,5 88.2 549 418,5 108 217 908 292 1,990 605 1,525 215.83 (18/7) 128.24 (4/1) 201.41 250.14 201.14 288.52 201L52 294 72 549 228 182 217 908 279 1,920 163.80 195,55 4,40 [17/7/85] (1/6/32 117.81 AUSTRIA IAPAN Nikkel-Dow (16:5:48) Tokyo SE New (4/1:68) (17/7) 185.5 (5/1) 147.5 (6/1) 391 | 225 555 | 350 1,950 | 400 585 | 222 670 | 335 220 | 155 620 | 245 3.72 11.88 78.39 3.75 11.70 19.63 3.91 11.83 12.64 ,525 | 1,025 Porsch 198 | 150 Rhein V 275 | 228 Rosenti 510.5 | 478.4 Siemen 130.5 | 81.4 Thysse 242.6 | 165.7 Yebs... 151 | 122 V.EW... 245 | 189 Volksw NORWAY Oslo SE (41/88) N.Y.S.E ALL COMMO Sept. Supt 4 Sept 3 High Low 1,959 853 810 496 1,982 852 783 527 2.007 578 881 550 DENMARK 113.40 (17/7) (4/1) Series Price Knr. 2 SPAIN Madrid SE (28/12/84) 344 725 342 575 376 1,415 1,000 1,000 1,207 525 585 585 585 344 401 293 2,150 530 257 520 259 460 250 1,055 770 88 325 340 484 1,245 307 280 917 385 317 385 317 Chang on price day 131 — 15 + 7 201 — 11 — 551 + 11 NORWAY 478.2 **کچد** 5 Sept 4 Sept 3 AUSTRALIA **OVER-THE-COUNTER** 4,53 1,01 1,75 0,75 1,88 2,88 2,88 2,4 4,25 1,16 3,26 668 548 184 1,390 1,430 5,540 3,270 815 977 1,400 498 562 903 9,440 1,180 355 305 B 331 305 B 220 192 B 177 143 B 399 330 3 364 327 B 465 399 3 185.5 129.50 94 73.54 109.5 81.21 185 125.57 94.57 125.7 94.57 5.93 1,15 9,25 1,22 2,9 3,4 3,0 3,0 8,5 7,8 1,82 3,68 2,49 Nasdaq national market, closing prices 1112 + 144 + 145 + Continued from Page 27 99 225 90 582 315 17 53 34 91 195 144 2814 1314 612 814 1512 1012 1534 7-16 25,800 271 5,800 5,344 4,520 4,300 59,800 47,000 881 2,270 .54 10785 130 119 172 131 2.70 3.53 1.80 3.23 3.24 2.6 4.90 2.23 0.39 7.34 3.45 3.56 4.79 32 57 290 171 106 1028 18 115 35 46 250 188.5 ACF Holding. 101.5 78 AEGON 148,9 62,8 67,7 48 77,189 55,5 27,9 66,7 135,6 69,8 46,7 198,5 249,5 179,5 1.26 2.84 6.5 2.59 3.74 1.9 6.45 2.6 1.78 2.16 5.85 2.93 4.66 **Get your News** MONTREAL early Laustrag JPN 18458 Bank Mont 24535 Bomborks 5275 CB Pak 13656 Cascades 22792 ConBath 1874 Dom Tuth 11637 Gaz Metro 21823 Natific Cds 9873 Power Corp 18005 Poyel Bank 1459 Steinbrg A 314, 154, 157, 197, 197, 164, 117, 227, 18 \$3|5₈ \$15₄ \$14₆ \$217₈ \$197₆ \$177₅ \$117₆ \$125 \$323₆ \$251₂ 31 154 215 194 114 114 225 17 32 255 in Düsseldorf SOUTH AFRICA "What's special about these Danish companies?" 1.95 9.4 70.25 60 31.5 193 21 12.7 89 4.5 12.48 56 59 37.5 5.4 16.65 18.4 16.65 18.4 16.95 9.0 7.4 9.75 7.45 9.75 7.45 ABN Bank Copenhagen Branch, Assurander-Societetat, Berlingske Tidende, Bikuben Savings Bank, Boliden, Buch-Deichmann, Danish Steel Works Ltd., Danish Telecom International A/S, Danish Turnkey Dairies Ltd., Dannebrog Shipyard Ltd., A/S De Danske Sukkarfabrikker, Domi A/S, Duracell-Daimon ApS, East Asiatic Co. Ltd. (A/S Det Bissiatiske Kempagen), A/S Elizabeth Arden, Ess-Food, F. L. Smidth & Co. A/S, Forlaget Management A/S, Frisko Sol is A/S, Ginge Brand & Elektronik A/S, Grundfos International A/S, Haldor Topsee A/S, Hellerup Bank A/S, Henriques Bank Aktieselskab, Kommunedata, Midthank, A/S Niro Atomizer, Norsk Hydro Danmark a.s., Nykredit, Price Waterbouse, Privatbanken A/S, Skandinavisk Tobakskompagni, Statsanstalten for Livsforsikring, The Jotland Technological Institute, Aktieselskabet Varde Bank. Sie erhalten die 2,070 950 2,580 1,370 2,545 678 303 2,448 1,575 854 750 2,130 792 134 2,720 Väheres erfahren Sie von Europe Ltd. Guiollettstraße 54 6000 Frankfurt/Main 1 Telefon 069/7598-0 HONG KONG Telex 416193 They are all regular readers of the FINANCIAL TIMES • European Edition

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28 FOREIGN EXCHANGES STERLING INDEX **Dollar confidence grows** Turning points are rarely clearly defined on the foreign despite the lack of any new despite the lack of any new exchanges, and it may take a week or two before a new trend becomes firmly established. This is because the market tends to renewed strength in the latter renewed strength in the latter manufacturing growth may be on the latter of the week. following a superconduction of the latter manufacturing growth may be on the clearly defined on the foreign despite the lack of any new August rate fell to 7 per cent. Employment outside the farming sector rose by 288,000 in the control of the control despite the lack of any new factors. After signs of a slight easing on Wednesday, the dollar found renewed strength in the latter part of the week, following a 71 per cent rise in late August U.S. car sales. The rise appears to have been largely the result of price discounting and low interest rate incentives, but will feed through into other economic data and could provide the dollar with a firmer platform. Another important factor was the rise of \$2.4bn in weekly U.S. Mi money supply. This was in line with most forecasts, but leaves the figure \$12.4bn above the Federal Reserve's target range, and is likely to be a limiting factor on any possible cut in U.S. unemployent rate had stood at 7.3 per cent for six consecutive months, but on Frigo two paces forwards and one pace backwards, but by the end a moderate uptura Taken together these figures have boosted hopes that the fiash estimate of U.S. third-quarter GNP growth, due on Friday week, will show signs of economic of last week there were certainly signs that the dollar had seen its immediate low point and was set for a much stronger phase. The U.S. currency managed to shrug off the problems in the agricultural sector and the call for Government help for the bedself factor and its water. The £ IN NEW YORK week, will show signs of economic recovery. On Friday the dollar finished at its highest level against the D-mark for nearly two mouths, and about 18 pfennigs above the year's low of only two weeks ago. Sept. 6 Prev. close £ Spot 5 1.3275-1.3280 51.5355-1.3595 1 month 0.42-0.41pm (0.42-0.40 pm 3 months 1.14-1.12pm 1.15-1.12 pm 17 months 2.95-2.85 pm for Government help for the Federal farm credit system. The general picture of the U.S. economy was much more encouraging, and the market preferred to concentrate on that. Europe took the dollar higher on Monday after news on the previous Friday of a much smaller than expected U.S. trade deficit. The U.S. was closed for Labour Day, but on Tuesday consecutive months, but on Fri-FORWARD RATES AGAINST STERLING Spot 1,3265 3,8829 11,82 3,2075 323,50 POUND SPOT-FORWARD AGAINST POUND BANK OF ENGLAND TREASURY BILL TENDER One month 3.76 1.16-1.11 pm 2.84 1.19-7.04 pm 6.02 69-89 pm 2.83 47-34 pm 2.83 113-10 pm 2.40 0.75-0.45 pm -11.90 300-1395ds -1.32 40-150 dis 1.3200-1.3580 1.3250-1.3250 0.43.0.40c pm 1.6142-1.6593 1.6152-1.8194 0.48-0.38c pm 2.459-1.35, 2.45 pm 1.6152-1.8194 1.624-1.629 1.625-1.625 pm 1.6252-1.625 pm 1.6252-1.6252 pm 1.625 Sept. 6 | Aug. 80 | Belgian rate is for convertible francs. Financial franc 78.05-78. Six-month forward dollar 1.90-1.85c pm. 12-month 2.95-2.80c p

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£	Denmark W. Ger.			7-10rs dis 0.85-0.81pf om	-0.86 \\-1\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	-0.38
te Rates	Portugal Spain	1725-174 169.80-172-15	173.174 171.50-171.80	100-350c dis 65-120c dis	-15.56 450-1200 -6.49 225-325	ds — 19.02 lis — 6.43
40-27.70 40-80.20 15-14-29	italy Norway France	1927-1950 8.42.8.52½ 8.82-8.96	1946' ₇ -1947' ₂ 8.51' ₄ -8.52' ₄ 8.83' 2- 8.94	6-7lire dis 21-3ore dis 1.75-1.30c dis	-4.63 201-22 w -3.89 81-9 dis -1.66 5.00-5.40	-4.13
91-12-02 90-3-94 95-2630	Sweden Japan Austria	8.48-8.58 ² , 240.40-244.50 20.25-20.85	8.567, 8.564 243.45-243.55 20.55-20.60	4%-5% ore dis 0.35-0.31y pm 5-4% gro pm	-7.03 13%-14% 1.63 1.14-1.09 2.72 14%-12 p	pm 1.84
87-331 39-4,43	Switz.	2.3700-2.4190	2.4180-2.4190	0.78-0.70c pm	3.68 2.08-2.00	pm 3.39
58-11.49 37-240 4-252 46-11.57 14-3.244	disc	ounts apply to	the U.S. dolla	er and not to th	orward premium te individual cur il franc 58.90-58.9	ancy.
4-1.364 0.480	CURR	ENCY MO	VEMENT:	S CURRE	NCY RATES	5

CURRENCY MOVEMEN				
Sept. 6 Sank of Morg		Jan' rate 2	Special Orawing Rights	Europea Currenc Unit
Sterling	5 U.S.\$	94 7 4 5 91 ₂ 151 ₂ 5 8 — 101 ₂ 4 201 ₄ 131 ₂	20.7600 59.7485 10.7053 2.95896 3.52699 9.02531 N/A 245.368 8.59425 173.635 8.65118 2.43742 140.815 0.951919	0.76514 1,0501 15,685 45,086 8,0802 2,2300 2,5077 6,9059 1484,3 185,54 6,5018 16,5461 1,8413 1,05,91 0,71648

				(base average 1975=100).			*CS/SDR rate for September 5: 1.40574			
EXCHANGE C	ROSS RAT	TES						·		
Sept 6	Pound Stling	U,S, Dollar	Deutschemk.	J'panese Yen	FrenchFranc	Swiss Franc	Dutch Gulid	Italian Ura	Canada Dollar	Belgian Fran
Pound Sterling	0.754	1.326	5.885	323.5	11,82	5.908	4,360	2589.	1 817	78.40
U.S. Dollar		1.	2,929	243,5	8,938	8,419	3,288	1947,	1,371	59,10
Deutschemark	0,258	0.341	12,00	65,39	3,044	0.826	1 123	665,0	0,468	20,19
Japanese Yen 1,000	3,091	4.097		1000,	36,54	9.915	13.48	7981.	5,618	242,3
French Franc 10	0.846	1,121	3,285	275.7	10.	2.714	3.689	2184.	1.537	55,83
Swiss Franc	0 312	0,418	1,210	100.9	3,665	1.	1,359	805,0	0,567	24,44
Dutch Guilder	0.229	0.304	0.890	74,20	2,711	0.736	1.689	592,2	0.417	17,98
Italian Lira 1,000	0.367	0.518	1.504	125,3	4,678	1,848		1000.	0.704	30,36
Canadian Dollar	0.550	0,729	2.136	178.0	6.504	1.765	2.399	1421.	1,	43.14
Belgian Franc 100	1.276	1,691	4.952	412.6	15.08	4.091	5,561	5293.	9,318	100.

±1,5425 ±1,8421 ±1,1496 ±1,3654 ±1,5162 ±1,8673 ±4,0856

EURO-CURR	EURO-CURRENCY INTEREST RATES (Market closing rates)											
Sept. 6	Sterling	U.S. Dollar	Canadian Dollar	Dutch Gulider	Swise Franc	D-mark	French Franc	italian Lira	Beigian Conv.	Franc Fin.	Yen	Danish Krone
Short-term	1134-117g 1134-11份 11分-11份	754 778 778 8 815 815 845 815 866 814 814 818	8 8 ½ 8 ¼ - 8 ½ 8 ¼ - 8 ½ 8 ½ - 9 ½ 9 ½ - 9 ½ 9 ½ - 9 ½	512-513 512-513 512-513 512-513 512-513 512-513	2 is 23g 2 is 2 ig 4 is 4 is 4 is 4 is 4 is 4 is 4 is 4 is 4 is 4 is	45g 41g 47g 48g 41g 46g 41g 45g 45g 43g 41g 41g	956-97g 1014-101g 107g-111g 115g-12	11-14 105e-121e 11'e-1254 12'e-13 127e-13'e 13'e-14	\$14-81 ₂ 856 876 878-912 956 956 956-978 976-1018	814 854 814 814 878 914 914 914 912 914 956 978	64-64 68-64 68-64 64-64 64-64 68-64	2-315 814-814 814-814 814-814 814-814

MONEY MARKETS

OTHER CURRENCIES

Belgian Franc Danish Krone ... Germen D-mark French Frenc ... Dutch Guilder...

LA ATTICEN FRANCE (United Stat LA.E. Dirham ..., 4,8650.4,8765 | 3,6720-3,6730 Yugoslavia

8.12857 2.23840 6.86402 2.52208 0.724678 1520.90

EMS EUROPEAN CURRENCY UNIT RATES

+0.57 -0.59 -0.37 -0.95 -0.57 -1.13 -2.38

Base rates may come under pressure

Last week was rather confus-ing as far as the London money market was concerned. Credit conditions were easier than of late, but the level of market rates provided no comfort for those hoping for a cut in clear-ing book hase rates. Starling's ing bank base rates. Sterling's fall against a very strong dollar on Friday kept three-month on Friday kept three-month interbank firmly in the region of 113 per cent, and unless tomorrow's UK money supply figures prove much better than

UK clearing banks base lending rate 11½ per cent since July 30

expected, the banks will soon be able to justify a rise of \$\frac{1}{2}\$ per cent in base rates.

There was little significance in the long dated repurchase agreement offered to the discount houses by the Bank of England on Monday, after another daily shortage in the region of film.

On Tuesday credit conditions showed a marked improvement, after the redemption of \$\frac{1}{2}\$ per

FT LONDON

INTERBAN	K FIXING				
(11,00 a.m. Sept.6) 3 months U.S. dollars					
bld 6 1/8	offer 8 1/4				
6 Months	U.S. dollars				
PM 8 IM	offer 8 5/8				
The Subst state					

cent Treasury Convertible stock injected at least £500m of extra liquidity into the money market. The short end of the market traded below 12 per cent for most of the day, and overnight interbank finished around 2 per cent. The Bank of England also

from the temporary facilities to be rolled over for the banks from today, providing only £1bn until October 14.

A small shortage of £100m was forecast on Wednesday, but the authorities did not intervene,

MONEY RATES

NEW YORK (4 pm)

MONEY RATES 134-2416 6,4375

mbard tervention			956	_			! =	. ! .	_	
ONDON	MONEY	RATE	S	DI	scount	Houses	Depos	t and	Bill 1	late:
Sept. 6 1965	Sterling Certificate of deposit	interbank	Local Authority deposits	Company Deposits	Market Deposits	Treasury (Buy)	Treasury (Sell)	Eligible Bank (Buy)	Eligible Bank (Sell)	Fine Trade (Buy
rernight days notice days notice days notice days notice days notice ve months ree months ree months ree months reyear	1114-1114 1114-1114 1116-1114 1116-1114 1116-11	10-18 11½-11½ 11½-11½ 11½-11½ 115:11¼ 11½-11½ 11¼-11½ 11¼-11½	113g-111g 113g-111g 111g 111g 111g 111g	115g-115q 	10-18 	11111111111	11.6 11.6 11.6 11	112	114 114 114 114 104 104 104 104	12.4 11.11.4 11.11.4

	Local Auth. negotiable bonds	Local Authority Deposits	Finance House Deposits	S Cert of Deposits	SDR Linked Deposits	ECU Linked Deposits
One month Two months Three months stx months Nine months One years Two years Three years Four years Four years	124-12 134-18 114-114 115-114 115-114	1054 1054 1058 1058	{ 115a	7.85-7.95 7.85-7.95 7.9-8.0 8.05-8.15 8.3-8.4 8.45 8,55	714-8.0 74-8.0 77 ₈ -81 ₈	81:844 84:845 61:86 61:86
ECGD Fits September 3 seven days' (published by 1985. London Daposit Reter Treasury Bills:	notice, other the Finance and Scottish for sums	11,574 per ns seven Houses As Clearing B	cant. Loc days' fixe sociation) ank Rates days' not discount	al authori d. Financ : 12 per c for lendir lica 6.25-6 11.0480 p	e Houses cent from S ng 11º2 per 1.625 per (er cent. Ce	Base Rete eptember 1 cont. Bank cent (net). ruficates of

indeposite finance (v: Average 128 of the test of the	····	,,,,,,,,,,,,,,,,,,,,,,,,,
Ished by the Finance Houses Association]: 12 per cent from September 1 London and Scottiab Clearing Bank Rates for lending 112 per cent. Bank sit Rates for aums at seven days' notice 6.25-6.625 per cent (net). Two year		One year
sit Retes for auras at seven days' notice 0.23-0.02 per cent (net). Two year ury Bills: Average tender rate of discount 11.0480 per cent. Certificates of Three year Deposits (Series 5): Deposits £100.000 and over held under one month four year correction one-three months 11½ per cent three-six months 11½ per cent. Three year months 11½ per cent from August 8, Deposits held under Series 5 11 per cent. The rate 10 year months 11½ per cent.	Ished by the Finance Houses Association): 12 per cent from September 1	Treasury Bonds
	sit Retes for auris at seven days' notice 6.23-6.62 per cent (net), ury Bills: Average tender rate of discount 11.0480 per cent. Certificates of Deposits (Series 5): Deposits £100,000 and over held under one month for cent; one-three months 11½ per cent three-six months 11½ per cent and months 11½ per cent. Under £100,000 months 11½ per cent. The rate cent from August 8, Deposits held under Series 5 11 per cent. The rate	Two year

FINANCIAL FUTURES U.S. TREASURY BONDS 8% \$100,000 32nds of 100% LONDON THREE-MONTH EURODOLLAR

SIM points of 100%

Close High Low Prev
Sapt 91.77 91.81 91.86 91.86
Dec 91.92 91.52 91.29 91.36
March 90.94 91.15 90.95 91.22
June 90.57 90.77 90.87 90.84
June 90.57 90.77 90.87 90.86
Estimated vehume 8.314 (4,697)
Previous day's open int 19,068 (19,221) CHICAGO THREE-MONTH STERLING U.S. TREASURY BONDS (CBT) 8% \$100,000 32nds of 100% Close High Low Prev 88.30 88.34 86.25 88.36 89.09 89.25 89.08 89.27 89.40 89.52 89.38 89.59 89.40 89.45 83.40 89.52 atted volume 3.095 (1.053) sus day's open int 6.248 (7,101) 20-YEAR 12% NOTIONAL GILT ESO,000 32nds of 100% 50,000 32nds of 1007.

Close High Low Prev D
Sept 111-21 111-21 111-14 112-05 U
Dec 111-23 112-02 111-18 112-05 U
March 112-07 112-05 1 112-05 U
March 112-07 112-21 4
Estimated volume 3,523 (7,585)
Previous day's open int 3,556 (3,637)
Basis quote (clean cash price of 131-7.
Treasury 2004-08 less equivalent price of 131-7. 88-00 68-17 67-31 69-26 U.S. TREASURY BILLS (IMM) \$1m points of 100% Close High 52.82 92.99 52.48 52.70 92.13 91.96 91.46 91.59 91.17 91.18 90.91 90.92 90.66 Sept Dec March June Sept Dec March June Close High Low Prev
Sept 1.3336 1.3535 1.3240 1.3710
Dec 1.3215 1.3336 1.3130 1.3890
March 1.3140 1.3312 1.3312 1.3515
Estimated volume 323 (63)
Previous day's open int 3.275 (3.255) CERT, DEPOSIT (IMM) Sim points of 100% Close High Low 92.01 92.04 92.00 91.59 91.71 91.57 91.18 Prev 82.16 81.86 91.48 91.08 Close High Low Prev 0.3424 0.3452 0.3411 0.3509 0.3457 0.3487 0.3436 0.3542 Close High Low 91.88 91.78 91.65 91.86 91.78 91.25 91.25 91.80 91.25 90.87 91.10 88.52 90.11 90.22 90.10 89.77 89.90 89.76 99.46 89.58 89.44 89.16 89.29 89.46 WISS FRANCS WFr 125,000 S per SWFr Close High Low Prev 0.4151 — 0.4257 0.4193 0.4212 0.4212 0.4298 ted volume 43 (81) Previous day's open int 178 (206) JAPANESE YEN Y12.5m \$ per Y100 Close High Low Prev
Sept 0.4119 — 0.4171
Dec 0.4140 0.4161 0.4154 0.4152
March 0.4153 — 0.4214
Estimated volume 592 (35)
Previous dsy's open int 165 (168) STERLING (IMM) Se per 2 Close High 1.3280 1.3365 1.3170 1.3240 1.3090 1.3129 1.3045 1.3150 GNMA (CBT) 8% \$100,000 32nds of 100% Close High Low Prev 132.35 133.45 132.20 132.00 133.15 132.40 133.15 132.70 25ad volume 140 (345) ous day's open int 1,684 (1,649) **WEEKLY CHANGE IN WORLD INTEREST RATES** Unch'd Prime rates

Unch'd Prime rates

Federal funds

Mth. Treasury Bills
Unch'd SMth. Treasury Bills
Unch'd Unch Unch's +0.05 +0.05 One Mith. Interbank Three month

LONDON
Base rates
7 day interbank
7 day interbank
Treasury Bill Tender
Band 1 Bills
Band 2 Bills
Band 3 Bills
Band 4 Bills
3 Mth. Treasury Bills
1 Mth. Bank Bills
3 Mth. Bank Bills TOKYO One month Bills Three month Bills BRUSSELS One month Three mon MILAN DUBLIN One mon AMSTERDAM London—bend 1 bills meture in up to 14 days, band 2 bills 15 to 33 days band 3 bills 34 to 63 days and band 4 bills 64 to 91 days. Rates quoted represent Bank of England buying or selling wites with the money market. In other contrast rates are generally deposit retes in the domestic money market and their respective changes during the week.

September 9, 1985

1,015-1,019 (+15) Based on FT Index Tel: 01-427 4411

Cities Service Overseas Finance N.V. TLS, \$150,000,000 17% Guaranteed Notes Due September 15, 1988

NOTICE OF REDEMPTION

Notice is hereby given that Cities Service Overseas Finance N.V. has elected to redeem all of .its outstanding 17% Guaranteed Notes Due September 15, 1568 (the "Notes") on October 3, 1868, (the "Redemption Date") at the redemption price of MILES of their principal smooms, together with interest accrued thereon from September 15, 1868 to the Redemption Date in the amount of US \$1.33 per US \$1,000 Bond (the "Redemption Price"). On October 9, 1985 the Redemption Price will become due and payable upon all Notes, and interest thereon shall cease to accrue on and after said case.

All Notes, together with all coupons appertaining thereto maturing on or after September 15, 1986, are to be surrendered for payment of the Redemption Price at the Corporate Trust Office of Bankers Trust Company in the Borough of Manhattan, The City of New Zark, or at the main offices of 1) Bankers Trust Company in the Borough of Manhattan, The City of New Zark, or at the main offices of 1) Bankers Trust Company in London, 2) Bankers Trust Company in Paris, the main offices of 1) Bankers Trust Company in Andrew Trust Company in London, 2) Bankers Trust Company in Paris, the main of the Trust Company in London Trust Company in Language on Benefux S.A. in Brussels and 6) Banque Indones London London Trust Company. Cities Service Oversess

Finance N.V.
By: Bankers Trust Comp
as Fiscal Agent

MULTIBANCO COMERMEX, S.A. U.S.\$40,000,000

Floating Rate Subordinated Notes due 1992 In accordance with the provisions of the Notes and the Agent Bank dated March 2, 1982, notice is hereby given that the Rate of Interest has been fixed at 8%% p.a. and that the interest payable on the levant Interest Poyment Date, March 10, 1986 against Coupon No. 8 will be U.S.\$218.02

By: Citibank, N.A., (CSSI Dept.), Agent Bank

CITIBANCO

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DARSK OLIE & NATURGAS A/S US\$100,000,000 GUARANTEED FLOATING RATE NOTES DUE APRIL 1988 New known as DANSK NATURGAS A/S US\$100,000,000 FLOATING RATE NOTES DUE APRIL 1989

In occordance with the provisions of the Notes, notice is hereby given, that in respect of the harsest Period rate play 3, 1955 in October 9, 1965, the "learnest Period" the rate for the final interest Sub-period from September 9, 1965 to October 9, 1965 has been desurvived at 85'4% per usuam and the smouth of learnest secreed in USSB227 per USSB0,000 hereind second for this Sub-period. USSB243 per USSB0,000 has been accrued from the first interest Sub-period and USSF1,56 has been eccured from the second interest Sub-period.

The Intel amount of interest against Company No. 6 or per USSB0,000 nominal amount of Registered Noses in respect of the hierest period amounts in USSS210,28, will be payable on October 9, 1985. dence with the provisions of the September 9, 1885 THE CHASE MANHA'TAN BANK N.A. CHASE LUNDUN, AGENT BANK.

LADBROKE INDEX

NOTICE TO HOLDERS OF

NIPPON KOGAKU K.K. 5%% U.S. Dollar Convertible Debentures Due March 31, 1992 Pursuant to Section 3.05 of the Fiscal Agency Agreement duted as of February 23, 1982 under which the above-mentioned Deben-tures were issued, notice is hereby given as follows:

tures were assisted, notice is hereby given as follows:

1. On August 28, 1986, the Board of Directors of the Company resolved to make, a free distribution of shares of its Common Stock to shareholders of record as at Segmenber 30, 1985 in Japan (September 29 in New York City), at the rate of 0.13 new share for each share held.

2. Accordingly, the conversion price at which the above-mentioned Debentures may be converted into shares of Common Stock of the Company will be adjusted effective as of October 1, 1985. The conversion price in effect before such adjustment is Ven 523.29 per share of Common Stock, and the adjusted of Common Stock.

By: The Bank of Tokyo Trust Company as Fiscal Agest Dated: September 9, 1985

New issue July 1985 **COMPAGNIE GENERALE DES ETABLISSEMENTS MICHELIN** CONVERTIBLE BONDS DUE 2000 Lazard Frères et Cie First Boston Limited Banque Nationale de Paris Banque Paribas Capital Markets Bayerische Vereinsbank Aktiengesellschaft Deutsche Bank Aktiengesellschäft Generale Bank Lazard Brothers & Co., Limited Morgan Stanley International Société Générale 🤝 Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited S.G. Wathurg & Co. Ltd. Algemene Bank Nederland N. C. Amro International Limited

Julius Barrantional Limited

del Cortardo

Bank Gutzwille, Kurz, Buarraner (Overseas) Limited Banca Commerciale Italiana. ** Banca del Goltardo Bank Leu International Ltd. Bank J. Vontobel & Co. Etd. Banque Arabe et International Co. Investissement (B.A.I.I.) Bank Leu International Ltd. Bank L. Vontobel & Co. Ltd. Banque Arabe et Internationale i Investissement (B.A.I.I.)
Banque Bruxelles Lambert S.A. Banque Française du Commerce Extérieur Banque Indosuez
Banque Internationale à Luxembourg S.A. Banque de Neuffixe, Schlumberger, Mallet Banque de l'Union Européenne
Berliner Handels-und Frankfurter Bank Caisse Centrale des Banques Populaires Caisse Nationale de Crédit Agricole
Caisse des Dépôts et Consignations Cazenove & Co. Credit Commercial de France Compagnie Monégasque de Banque Creditanstalt-Bankverein CSFB-Effectenbank AG
Enshinds Securities Stanford Securities
Gelling International Ltd.
Kleinword, Benson Limited Credito Italiano Daiwa Europe Limited Dresdner Bank Aktiengesellschaft Ferrier Lullin & Cie. S.A. Robert Fleming and Co. Limited Goldman Sachs International Corp. Hambros Bank Limited

Lombard, Odier interognional Underwritens.A.

Lazard Frères & Co.

Morgan Guaranty Ltd.

Pictet International Ltd.

Shearson Lehman Brothers International

Unigestical Company of Spirited

Variable

Westdeustche Landesbank Girozentrale

Lazard Frères & Co.

Kredietbank S.A. Luxembourgeoise

Sarasin International Securities Limited Verband Schweizerischer Kantonalbanken

Yamaichi International (Europe) Limited

Merrill Lynch Capital Markets Nomura International Limited